

**Title/Subject:** NHS Forth Valley Healthcare Strategy 2016-2021

**Meeting:** Integration Joint Board

**Date:** 7 October 2016

**Submitted By:** Head of Planning, NHS Forth Valley

**Action:** For Noting

## **1. INTRODUCTION**

- 1.1 This paper presents the NHS Forth Valley Healthcare Strategy 2016-2021. The Healthcare Strategy has been produced following a period of significant engagement with staff, patients and the public and took into consideration the conclusions of 8 clinical work streams, under the auspices of the NHS Forth Valley Clinical Services Review.

## **2. RECOMMENDATION**

The Integration Joint Board is asked to:

- 2.1. note the publication of the NHS Forth Valley Healthcare Strategy 2016-2021 – Shaping the Future and the NHS Board's priorities for the next 5 years.

## **3. HEALTHCARE STRATEGY 2016-2021**

- 3.1 The Clinical Services Review, which commenced in 2014, set out to plan how the future healthcare needs of the people of Forth Valley would be met. A case for change was prepared which set the scene and described why transformational change of healthcare services was required. An ageing population, increasing demand for health services and the need to deliver more care at home or in local communities to support patients to maintain their independence, were presented as the main reasons why change was necessary.
- 3.2 Eight clinical work streams were established, under the leadership of senior doctors. The work streams considered data on projected future demand, changes in technology and medicines plus evidence of best practice and benchmarking from the UK and internationally. Views were also gathered from patient and public forums, open meetings, events and workshops, whilst individual responses were also considered.
- 3.3 A vision (page 20) for NHS Forth Valley has been prepared, which sets out the ten key priorities which will guide the shape of NHS services from 2016 to 2021. The priorities are described in detail (pages 21 to 51) and each priority

is illustrated with 1 or 2 case studies. In addition to these overarching priorities, there are also specific recommendations from each of the work streams, examples of which are given in pages 52 to 60.

- 3.4 The Strategy has been developed alongside the IJB Strategic Plans and is consistent with the IJB objectives. The Strategy includes Working in Partnership as a specific priority.
- 3.5 Coordinated sustained effort will be required over the next five years, in partnership with other statutory organisations, the voluntary and independent sectors, to deliver the vision.
- 3.6 A period of communication and dissemination has commenced, following approval by the NHS Board on 2 August. The patients, staff and public who participated in the Clinical Services Review work streams or who contributed to the engagement process, have received the completed Strategy. Staff dissemination and communication has focussed both on ensuring that there is widespread understanding of the Strategy vision and priorities, and on commencing engagement about implementation.
- 3.7 A summary version of the strategy has been prepared and will be used to inform staff, patients and the public.
- 3.8 Printed copies of the Healthcare Strategy have been issued previously to Integration Joint Board members. This can also be accessed using the following link. <http://nhsforthvalley.com/health-services/shaping-services-for-the-future/>

#### **4. CONCLUSIONS**

- 4.1. By 2021, NHS Forth Valley intends to have transformed the way in which healthcare is provided in Forth Valley. The strategy describes transformational service change which will be implemented in partnership with other strategic organisations including Health and Social Care Partnerships, voluntary and independent sectors and other NHS Scotland bodies, in addition to Community Planning Partners.

#### **Resource Implications**

Implementing the Healthcare Strategy will require to be within existing resources, however this will necessitate effective allocation of resources in order to deliver the transformational change described in the Strategy.

#### **Impact on IJB Outcomes and Priorities**

The NHS Forth Valley Healthcare Strategy complements the Falkirk Integration Joint Board Strategic Plan, with an imperative to work in partnership to deliver the priorities described in the Healthcare Strategy.

#### **Legal & Risk Implications**

Nothing to report.

#### **Consultation**

There was extensive engagement and consultation with the public, patients and staff through the Clinical Services Review and on publication of the strategy in August 2016, there has been further engagement and communication.

### **Equalities Assessment**

This was undertaken at the outset of the Clinical Services Review.

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Approved for Submission by: Patricia Cassidy, Chief Officer  
Author: Janette Fraser, NHS Forth Valley

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