



Title/Subject: Partnership Funding
Meeting: Integration Joint Board
Date: 6 October 2017
Submitted By: Chief Finance Officer
Action: For Decision

1. INTRODUCTION

1.1 The purpose of this report is to provide the Integration Joint Board (IJB) with the following information in relation to Partnership Funding and the Strategic Commissioning Review:

- Funding recommendations relating to change requests reviewed in accordance with the agreed Partnership Funding Governance Process.
- An update of progress in relation to the Strategic Commissioning Review.

2. RECOMMENDATIONS

The Integration Joint Board is asked to:

- 2.1 approve recommendations regarding Partnership Funding, as presented in section 4.
- 2.2 note the progress made with regard to the Strategic Commissioning Review and risks identified with regard to the process, as presented in section 5.

3. BACKGROUND

- 3.1 Integrated Care and Delayed Discharge Funds are allocated and monitored within a single governance framework and collectively referred to as Partnership Funding.
- 3.2 Table 1 below, provides an overview of the financial position as at June 2017. The figures included within table 1 are based on quarter 1 monitoring returns, which covered the period April – June 2017. The £1million allocated to the Leadership Team for distribution is included within the resource allocated figure. Table 2 below, provides details regarding the use of the resource allocated to the Leadership Team.



	2016/17 Available to commit £'000	2017/18 resource £'000	Total available resource 2017/18 £'000	Current Project Allocations £'000	Available to Commit £'000
ICF	934	2,798	3,732	2,537	1,195
ICF Unspent Balance 16/17	468	-	468	-	468
Delayed Discharges	17	864	881	509	372
TOTALS	1,419	3,662	5,081	3,046	2,035

Table 1: Overview of financial position at 30 June 2017

	2017/18 £'000
Total Available Resources	1,000
ADL Smartcare	53
Discharge to Assess	325
Graduates Scheme	36
Available to Commit	586

Table 2: Detail regarding Leadership Group allocation at June 2017.

- 3.3 Quarter 2 financial and performance information is currently being collected and will be presented to the IJB in December 2017 along with the bi-annual performance report. The Partnership Funding report presented to the IJB in August noted that the bi-annual report would be presented to members in October. However, as quarter 2 ends at the end of September, there has not been sufficient time to prepare the bi-annual performance report for this IJB.

4. PARTNERSHIP FUNDING INVESTMENT

- 4.1 In March 2017, information was provided to the IJB regarding the introduction of financial principles. The principles are intended to provide a framework for consistent internal financial management of Partnership Funds. In order to support the implementation of the financial principles, a change request process was also developed. The purpose of this process is to enable initiative leads to formally request changes, including the use of underspend or slippage, structural change or extensions of existing initiatives. The process operates in line with the agreed Partnership Funding governance process.
- 4.2 The Partnership Funding Group (PFG) have recently reviewed three change requests and provided recommendations for endorsement by the Strategic Planning Group (SPG) on 15 September 2018. Table 3 below, provides an overview of the changes requested and the proposed recommendations:

Initiative	Change Requested	Recommendation
Braveheart Optimise Health	6 month project extension	No further extension recommended
NHS Forth Valley Enhanced Healthcare Team	Use of 16/17 slippage to continue deployment of Health Care Assistants	Approve
Alzheimer Scotland Advanced PDS	Extend end date of project to enable use of 17/18 slippage due to delayed recruitment	Request new proposal encompassing all PDS support, beginning April 2018

Table 3: Overview of change requests

4.3 The reasoning behind the recommendations is noted below:

Braveheart Optimise Health

As presented to the IJB in August 2017, funding allocated to Braveheart was intended to provide the service time to test and evaluate the weight management programme. The PFG queried the added value provided via the programme, noting the range of resource available via NHS Inform and signposting via this resource to commercial weight loss classes. A basic cost analysis suggests a high unit cost per participant in comparison to some commercial classes. In addition, although it is noted that a significant number of participants on the programme were from a minority group, access to the programme is not targeted to individuals who would not otherwise be able to access or take part in available weight management programmes.

Enhanced Healthcare Team

The PFG recommend approval that slippage from 2016/2017 expenditure be used to support the deployment of Health Care Assistants for the period October to December, inclusive. This recommendation is in line with decisions taken by Clackmannanshire & Stirling HSCP and will enable on-going development regarding the integrated reablement pathway.

Alzheimer's Scotland

The Advanced Post Diagnostic Support (PDS) initiative was awarded funds in December 2016 for the period 1 January 2017 – 31 March 2018. This funding adds value to existing resource allocated for PDS work. Initial resources supported the five pillar model, which is appropriate for people with an early diagnosis. Further funds were then allocated to provide support in line with the eight pillar model, which is appropriate for people with a later stage diagnosis. The PFG noted the significant work that is currently underway in relation to mental health pathways, which includes Dementia. On this basis, the PFG recommend that a decision regarding the most appropriate targeting and apportionment of funds beyond April 2018 be considered within the context of this work and should therefore be deferred at this point. This is also in line with the adoption of a strategic commissioning approach to fund allocation.

5. STRATEGIC COMMISSIONING REVIEW

5.1 With regard to work relating to strategic commissioning, agreed by the IJB in March 2017, progress has been made in a range of areas, including:

- A finalised overview of provision relating to health and/or social care within the third sector, currently resourced by Falkirk Council and/or NHS Forth Valley.
- All funded organisations have been contacted and information gathered regarding current provision, ability to assess local need and fit with HSCP priorities.
- Links have been established with thematic groups, initially focussing on mental health and support for carers.
- A programme of support, specifically for commissioners within NHS Forth Valley and Falkirk Council is being developed in conjunction with iHub.
- An initial Third Sector engagement event was held on 22 August, providing information about strategic commissioning and requesting input regarding the process going forward.

5.2 The Strategic Commissioning Working Group has identified a number of risks, which may have an impact on efficient delivery of the new approach, within anticipated timescales. These risks are outlined in table 4 below:

Risk	RAG Rating	Mitigating Action
Emerging local need as a result of on-going implementation of changes to mental health provision i.e. Adult Mental Health Specialist Assessment & Community Services review. Timescale of review may impact on commissioning timescale.	R	On-going liaison with service leads. Consideration of on-going funding to ensure service continuity during re-commissioning process. Report amended implementation date to IJB.
Commissioning process and timescales dependent on implementation of Carers Act i.e. capacity to ensure compliance with the process and effectively commission services within timescales.	R	On-going liaison with Carers Act Implementation Group. Consideration of on-going funding to ensure service continuity during re-commissioning process. Report amended implementation date to IJB.
Inability to gather baseline information to determine and evidence local need.	A	Ensure links are in place with appropriate thematic groups.
Lack of awareness and potential resistance to adopting strategic commissioning within Partnership.	A	Engagement Events targeting Third Sector and Commissioners of H&SC services

Risk	RAG Rating	Mitigating Action
Capacity within Partnership to engage in commissioning process.	A	Alignment with existing work strands and ensure that new commissioning approach is embedded within mainstream working practice.
Timescales of existing contracts i.e. those established prior to review via tendering process.	G	Overview of current contract end dates established. Phase implementation of integrated commissioning approach in line with termination/review dates.
Appropriate links are not established with relevant partners regarding strategic commissioning approaches.	A	Ensure on-going dialogue regarding strategic commissioning processes with relevant partners, with particular reference to Forth Valley wide provision.

Table 4

- 5.3 The Strategic Commissioning Working Group, Chaired by the Chief Finance Officer, will continue to monitor and review the above noted risks. Further information will be provided to the IJB in December, regarding on-going progress and timescales, referencing risks and any mitigating actions required.

6 CONCLUSIONS

- 6.1 This report provides IJB members with funding recommendations arising from change requests submitted and considered by the PFG, and endorsed by the SPG. Performance detail regarding all initiatives will be provided to the IJB within the bi-annual Partnership Funding performance report.
- 6.2 An update on progress to date with the Strategic Commissioning project has also been provided. A summary of the risks associated with delivery of the project has been prepared, along with mitigating actions. The IJB will continue to be updated on progress as appropriate.

Resource Implications

There are no additional resource implications over and above those reported within the body of the report. Recommendations are made within the limitations of the current Partnership Funding programme.

Impact on IJB Outcomes and Priorities

Partnership investment aligns and contributes directly towards local outcomes. The adoption of a strategic commissioning approach to working with Third Sector organisations will further support the delivery of IJB outcomes, in the medium to long-term.

Legal & Risk Implications

No legal issues have been identified.

In relation to Partnership Funding, risk implications relate to individual initiative performance and compliance with Scottish Government requirements regarding the use of partnership funds. The governance and monitoring process previously approved addresses any potential risk.

Consultation

Individual initiatives are required to consult and engage with stakeholders during the development and implementation of all services. This forms a condition of award for partnership funding.

Equalities Assessment

Allocations of partnership funding directly contribute towards and align with the Strategic Plan and a full Equalities and Poverty Impact Assessment has been completed for the Plan. Further EPIA will be undertaken for areas of disinvestment.

Approved for submission by: Patricia Cassidy, Chief Officer

Author – Lesley MacArthur, Integrated Care Fund Co-ordinator

Date: 15 September 2017

List of Background Papers:

Integrated Care Plan December 2014

IJB Papers regarding Partnership Funding:

- 7 October 2016
- 5 December 2016
- 2 February 2017
- 30 March 2017
- 16 March 2017

Partnership Funding Group minute and scoring matrix

- 6 December 2016
- 9 January 2017
- 7 March 2017
- 18 May 2017
- 11 July 2017

Strategic Planning Group minute

- 20 January 2017
- 17 March 2017
- 12 May 2017
- 14 July 2017
- 15 September 2017