

**Title/Subject:** Regional Planning  
**Meeting:** Integration Joint Board  
**Date:** 6 April 2018  
**Submitted By:** Head of Planning  
**Action:** For Noting

## **1. INTRODUCTION**

- 1.1. The purpose of this paper is to update the Integration Joint Board on progress with regional planning for the West of Scotland Region.

## **2. RECOMMENDATION**

The Integration Joint Board is asked to:

- 2.1. Note the progress with regional planning for the West of Scotland (WoS) Region
- 2.2. Note that the draft Regional Delivery Plan will be prepared by the West of Scotland Regional Planning Team and submitted to the Scottish Government on 31 March 2018.

## **3. BACKGROUND**

- 3.1. This paper outlines the background and context to regional planning in the Forth Valley area, the Scottish Government's expectations as set out in the Health and Social Care Delivery Plan (December 2016) and progress made to date in the West of Scotland Region with developing a Regional Plan.

## **4. REGIONAL PLANNING**

- 4.1. NHS Forth Valley has been an active participant in regional planning in the West of Scotland and in the South East and Tayside (SEAT) Region for over a decade.
- 4.2. Regional Planning has traditionally focussed on a number of areas:
- Specialist and tertiary service planning and delivery including regional networks for cancer, neonatal care and paediatric conditions.
  - Collaboration around services or procedures which are difficult to sustain in a single Board due to small volumes, complexity or for workforce reasons, with hub and spoke, out reach and in reach models of care.
  - Collaboration where there will be added value in terms of effectiveness, quality or efficiency.

- 4.3. In addition, around two thirds of cross boundary flow activity from Forth Valley is to services in the West of Scotland and around one third to services in SEAT.
- 4.4. **Health and Social Care Delivery Plan**  
The Scottish Government Health and Social Care Delivery Plan (December 2016) indicated that in 2017 the Government would “put in place new arrangements for the regional planning of services. The National Clinical Strategy Sets out an initial analysis of which clinical services might best be planned and delivered nationally and regionally, based on evidence supporting best outcomes for the populations those services will serve. This is a critical first step towards strengthening population-based planning arrangements for hospital services, working across Scotland.”
- 4.5. The Health and Social Care Delivery Plan also indicated that by 2018 the regional groups will set out how services will evolve over the next 15 to 20 years, in line with the National Clinical Strategy.
- 4.6. **Regional Planning Arrangements**  
NHS Forth Valley, Falkirk Health and Social Care Partnership and Clackmannanshire and Stirling Health and Social Care Partnership are full participants in the West of Scotland Region. However given the level of service engagement with Boards in the East of Scotland, NHS Forth Valley is also an associate member of the East of Scotland Programme Board.
- 4.7. The anticipated benefits of participating in the evolving regional planning arrangements for the Forth Valley area are:
- Working together to respond to the increasing and changing demand associated with demographic change and in particular the ageing population.
  - Sustaining the delivery of services in collaboration with other Boards given the existing and the expected workforce challenges.
  - Collaborating in order to transform the way in which services are provided in order to respond to the needs of the ageing population, the workforce challenges and the need to make significant efficiencies in a very difficult financial environment.
  - Learning from the experience of partners within the region.
  - Providing health and social care which is consistent, effective and efficient by reducing duplication and wastage, whilst recognising that models of care may be delivered in different ways in order to meet local communities.
- 4.8. Four key regional work streams have been established, each chaired by an NHS Board Chief Executive, as outlined below. In addition, regional work is being progressed by professional groups including NHS Chief Operating Officers, Chief Officers and Finance Directors and via Specialist Service Planning work streams such as the regional cancer network and regional reviews of urology and ophthalmology services.

4.8.1. The four work streams are:

Work Stream	Chair	Board
Scheduled Care (including Cancer Services)	Jane Grant	NHS Greater Glasgow and Clyde
Unscheduled Care	Calum Campbell	NHS Lanarkshire
Local Care	Cathie Cowan	NHS Forth Valley
Shared Services	Jeff Ace	NHS Dumfries and Galloway

4.9. **Regional Planning Events**

To date there have been three West of Scotland (WoS) sessions which have brought together Integration Joint Board voting members, Chief Officers, Health Board Chief Executives and NHS Board members. An engagement workshop also took place in February 2018. A further engagement event was scheduled for 28 March 2018, with all of the colleagues who had contributed to the different work streams to-date invited to participate in this session.

The regional events held to date have covered the following topics:

- Key messages from the Population Needs Assessment.
- Strategic Resource Framework.
- Clinical Board priorities.
- Local Care.
- The 'case for change' including demographic, clinical, financial and workforce sustainability challenges.
- Developing models of care.
- Progress on developing the initial regional discussion document which was published in September 2017 and key stages, including governance arrangements, of the timeline to develop the Regional Delivery Plan by March 2018.
- Communication and Engagement Strategy with Health Boards, Local Authorities, Health and Social Care Partnerships and the General Public.

4.10. The key messages which have been presented to partners, are that in order to address the multiple and complex challenges faced, transformational change is required regionally, as well as locally, in NHS Board areas and in Health and Social Care Partnerships. These challenges include achieving financial balance, responding to increases in demand arising from the growing and ageing population and providing access to care and treatment.

4.11. The Falkirk Health and Social Care Partnership will require to be cognisant of the regional planning dimension and the opportunities this may offer, as we develop our own medium term planning and review of the Strategic Plan.

4.12. **West of Scotland Region Position Paper and Discussion Document – Developing a Regional Plan**

The West of Scotland Region produced a position paper in September which sets out the ambition of the regional partners to “improve the health and care for people across the Region”. The region has developed a shared vision and a common purpose; is committed to local care models and the development of new models of acute care. This will be delivered through a comprehensive programme including System Leadership through a Regional Programme Board.

The partners in the West of Scotland region are:

<b>NHS Boards</b>	<b>Health and Social Care Partnerships</b>
NHS Ayrshire and Arran NHS Dumfries and Galloway NHS Forth Valley NHS Greater Glasgow and Clyde NHS Lanarkshire	East Ayrshire North Ayrshire South Ayrshire Dumfries and Galloway Clackmannanshire & Stirling Falkirk
<b>NHS National Boards</b>	Argyle and Bute
Golden Jubilee Foundation National Education Scotland National Shared Services NHS 24 Scottish Ambulance Service	East Dunbartonshire East Renfrewshire Glasgow City Inverclyde Renfrewshire West Dunbartonshire North Lanarkshire South Lanarkshire

4.13. The West of Scotland Region Position Paper and Discussion Document was complemented by 4 additional papers which set out initial findings and proposed approaches to the following topics;

- Population Needs Assessment (Emerging Population Findings)
- Demand and Activity Profiles
- Developing a Regional Workforce
- Communication Plan

4.14. **The Regional Delivery Plan**

It is expected that the draft Regional Delivery Plan will be prepared by the West of Scotland Regional Planning Team and submitted to the Scottish Government on 31 March 2018. At the time of preparing this report it was expected that the associated governance arrangements for Integration Joint Boards and NHS Boards in the West of Scotland Region would also be confirmed. This is now expected to be clarified at the West of Scotland Health and Social Care Regional Delivery Plan Workstream Engagement Event on 28 March. A verbal update will be provided to the Board.

## 5. CONCLUSIONS

The report provides an overview of regional planning work including preparation by the West of Scotland Regional Planning Team.

### **Resource Implications**

To address the multiple and complex challenges, transformational change is required. The IJB will require to be cognisant of the regional planning dimension as we develop our own medium term planning.

### **Impact on IJB Outcomes and Priorities**

This report and associated recommendations, relates to the Falkirk Health and Social Care Partnership local outcomes and Strategic Plan priorities.

### **Legal & Risk Implications**

None noted.

### **Consultation**

Consultation will be as required.

### **Equalities Assessment**

The contents of this report do not require an EQIA because it is providing an updated on regional planning progress only.

Head of Planning, NHS Forth Valley

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**Date:** update to 28 March 2018

**List of Background Papers:** The papers that may be referred to within the report or previous papers on the same or related subjects.