

# AGENDA ITEM

7

**Title/Subject:** Financial Report  
**Meeting:** Integration Joint Board  
**Date:** 7 December 2018  
**Submitted By:** Chief Finance Officer  
**Action:** For Decision

## 1. INTRODUCTION

- 1.1 The purpose of this report is to provide the IJB with an updated financial position for 2018/19.
- 1.2 The report separately reports the various elements of the IJB budget, namely:
- Partnership Base Budget
  - Partnership Funding
  - Leadership Funding
  - Integration Funding
  - Reserves
- 1.3 Revised Directions, reflecting changes to the IJB budget are presented for approval.

## 2. RECOMMENDATION

The IJB is invited to:

- 2.1. Note the contents of the report
- 2.2. Note the projected overspend of £2.370m for the Partnership, of which £2.182m relates to Health Services and £0.188m to housing adaptation work.
- 2.3. Approve the use of £0.100m of Integration Funding reserves to fund the projected overspend within the housing adaptations budget. £0.088m of reserves has already been ringfenced for housing adaptations.
- 2.4. Note the ongoing discussions regarding the Risk Sharing Agreement for 2018/19.

## 3. BACKGROUND

- 3.1. The October finance report to the IJB for 2018/19 highlighted that an overspend of £2.192m was projected for the year. Whilst savings had been identified to bridge the gap, delivery of a number of these savings would be problematic.

- 3.2. The June report also noted that it is anticipated that a discussion on the risk sharing agreement for 2018/19 is underway with Partners.

#### 4. 2018/19 PARTNERSHIP BUDGET

##### 4.1. Resources Available – Partnership Base Budget

The Partnership Base Budget covers the payments made by each partner to the IJB. It excludes Partnership Funding which is set out separately in this report. Variations can occur due for a number of reasons, including additional funding from the Scottish Government or adjustments to correct in-scope/out of scope budget anomalies. The Scottish Government produces a list of the funding that has been provided to each NHS board on a monthly basis. We are working with colleagues in the NHS to use this as the basis for tracking future changes to the funding in the NHS arm of the budget. This section of the report sets out the main variations to the base budget.

- 4.2. The movement to date in the 2018/19 base budget is shown below:

	£m
1 October Base Budget	210.879
Reduction in NHS Base Budget (relating to ADP funding)	(0.364)
Additional ADP funding – Scottish Govt	0.488
Prescribing Budget Realignment	0.872
Action 15 MH Strategy Funds	0.226
Direct Enhanced Services Allocations - SG	0.838
PMS Allocation Uplifts	1.786
Application of OOH & PC Funds	0.246
Other Miscellaneous Adjustments (NHS)	0.249
Reduction in Falkirk Council base budget for contribution to pool cars	(0.034)
<b>Revised Base Budget</b>	<b>215.186</b>

- 4.3. There are a number of large adjustments in the NHS settlement mainly as a result of funding from the Scottish Government. Those relating to ADP funding are set out separately in paragraph 4.6 of this report. The prescribing budget realignment is an annual adjustment that simply reflects each GP's NRAC population. This adjustment does not impact on the projection.
- 4.4. The October report highlighted a number of funding allocations from the Scottish Government which were still to be reflected in the financial settlement from the NHS. These are now reflected in the settlement figures, including action 15 of the mental health strategy and primary care funds for direct enhanced services and allocation uplifts. A further £0.246m of funds received for out of hours and primary care transformation has been applied to the budget.

- 4.5. The funding from Falkirk Council moved by £0.034m. This is due to a contribution to the Council for use of the pool cars.
- 4.6. The main area of funding which is still to be received from the Scottish Government is the Mental Health Outcomes Framework of which Falkirk IJB is expected to receive £0.595m.
- 4.7. **Alcohol and Drug Partnership (ADP)**  
The October report to the IJB noted that the Scottish Government had confirmed additional funding in 2018/19 for investment in services to reduce problem drug and alcohol use. A total of £20m of funding is available with £17m allocated to a Local Improvement Fund (LIF). The resources attached to the LIF are allocated to NHS Boards for onward distribution to, and decision making by, Integration Authorities and Alcohol and Drug Partnerships (ADP). ADPs and Integration Authorities have been tasked with agreeing local arrangements for improvements.
- 4.7.1. Scottish Government allocated £0.488m to Falkirk IJB. Discussions with NHS Forth Valley have highlighted that in 2016/17 the Scottish Government reduced funding available to ADPs. NHS Forth Valley agreed to increase funding to the ADP to make up for the reduction in grant.
- 4.7.2. In light of the additional funding provided to ADPs, NHS Forth Valley have confirmed that they will reduce the baseline grant to the Falkirk IJB by £0.364m. This will be offset by the new grant. However, it is unlikely that the ADP will be able to deliver the requirements as set out in the ADP funding allocation letter. As previously reported, the Scottish Government anticipated that year one funding would be used to invest to deliver the changes required and to prepare the ground for longer term system change. Beyond year one, it is expected that system change will be implemented.
- 4.7.3. The finance report presented to the October IJB noted that a review of the governance arrangements for the Falkirk ADP is planned. This review will ensure clarity over accountability and decision making. This inevitability will have an impact on the Forth Valley partnership which has met for a number of years. Given the necessity to deliver services across Forth Valley for certain services, there must be a structure in place to support that. Further engagement with Stirling and Clackmannanshire ADP will take place to progress this.
- 4.7.4. An update report from the ADP is at agenda item 15 of this agenda.

## 5. **FINANCIAL PROJECTION**

- 5.1. The financial projection in this report takes into account the year to date position for the first four months of the financial year. The projection for the Partnership is an overspend of £2.370m, of which £1.083m relates to the Set Aside budget. The risk for the Set Aside budget remains with the NHS Board and this position assumes

that the NHS Board will address pressures in the element of the budget. The forecast position is reflected in Appendix 1 and summarised in the table below:

	<b>Overspend £m</b>
Budgets delegated to Falkirk Council (non HRA)	-
Budgets delegated to NHS Forth Valley (non Set Aside)	1.099
<b>Overspend on Base Budget</b>	<b>1.099</b>
Budgets Delegated to Falkirk Council (HRA)	-
Budgets Delegated to Falkirk Council (Capital)	0.188
Set Aside Budget	1.083
<b>Total Outturn</b>	<b>2.370</b>

5.1.1. A summary of the main pressures is provided below:

5.2. **Budgets delegated to NHS Forth Valley**

Operational and universal services show a projected overspend of £1.099m. This is based on a detailed analysis of the financial performance to date along with an assessment of likely savings delivery during 2018/19.

5.2.1. Within operational and universal services the main areas of pressure remain as previously reported:

- Community hospitals
- Joint partnership agreements – Complex Care
- Community pharmaceutical services

To some extent these are offset with underspends across a range of community based services.

5.2.2. *Community Hospitals*

Previous reports to the Board have highlighted that additional spend was incurred within the community hospitals due to pay pressures associated with the opening of contingency beds, the continuing impact of inflationary pay pressures from 2017/18 and a high nursebank spend across most ward areas. Should further use of contingency beds be required, to deal with winter pressures for example, this budget will be under further pressure.

5.2.3. *Joint Partnership Agreements (Complex Care)*

The complex care service has grown incrementally over a number of years in response to increasing demand and changing patterns of health and social care services. This has resulted in budget pressures which have been offset to some degree by underspends in other areas of the Community Services Directorate.

#### 5.2.4. *Prescribing*

The current projection for prescribing is an overspend of £1.352m for the financial year. Actual expenditure data is only available for the first 4 months of the financial year (i.e. April to July). Total prescribing costs during this period amounted to £10.608m. This represents a decrease of £0.022m or 0.21% compared to the same period in the previous financial year, largely due to the effect of price reductions in Pregabalin from 1 June. However these savings are offset by growth across a number of other areas, particularly the uptake of new drugs in relation to cardiovascular medicines. Growth in drugs used to treat cancers is also apparent. Other growth areas include appliances, particularly in respect of a new glucose monitoring system for diabetes.

#### 5.3. **Budgets Delegated to Falkirk Council (non Housing Revenue Account and Capital)**

The adult social care budget (excluding non housing revenue account and capital) is projected to break even at this point in the financial year, subject to the delivery of savings. There is a risk of overspend in a number of areas but it is anticipated that these risks can be managed during the remainder of 2018/19. Areas under pressure include:

- Care at home costs, particularly the volume of hours going to external providers
- Residential care placements
- Delivery of savings.

#### 5.4. **Adult Social Care – Housing Revenue Account and Capital**

The budget delegated to Falkirk Council in respect of Housing Revenue Account (HRA) related spend is projected to break even at this point in the financial year. However, the capital budget which is used to provide private sector housing grants is projected to overspend due to an increase in the number of referrals for adaptations. The overspend is projected to be £0.188m. The Partnership is looking into the reasons behind the projected increase in the number of referrals but an initial review suggests that the work on the Adapting for Change agenda has helped to streamline processes in this area. It is recognised that this type of spend can keep people at home for longer. Work is ongoing to consider how best to deal with this area going forward.

5.5. In 2017/18 the same budget underspent by £0.088m. This underspend was put into a ring-fenced reserve. This leaves an unfunded overspend of £0.100m. The IJB has Integration Funding in reserves of £0.730m with no proposed spend currently allocated to it. It is proposed that £0.100m of the Integration Funding is used to fund this spend.

## 6. SAVINGS DELIVERY

A summary of the savings position for the Falkirk IJB for 2018/19 is noted below:

	<b>Original Budget £m</b>	<b>Current Projection £m</b>	<b>Shortfall</b>
Savings requirement per budget			
Budgets delegated to NHS Forth Valley (excl Set Aside)	1.674	0.234	1.440
Budgets delegated to Falkirk Council	2.615	2.415	0.200
<b>Total</b>	<b>4.289</b>	<b>2.549</b>	<b>1.740</b>
Set Aside savings required	0.052	0.041	0.011
<b>Total savings requirement</b>	<b>4.341</b>	<b>2.590</b>	<b>1.751</b>

- 6.1. The Partnership started the financial year in a relatively strong position with savings identified to cover the financial gap, as well as a small cushion in the event that some savings were not delivered. Delivery of planned and recurrent savings has previously been highlighted as an area of concern for the Partnership.
- 6.2. Appendix 3 provides a position statement on delivery of savings, including a projection for savings delivery. This is reflected in the table above. At this stage a very prudent approach to the projection has been taken – where no savings have been delivered to date, no savings projection has been included. However, it is likely that there will be some savings in these areas and the projection is expected to improve over the course of the year.
- 6.3. The projections in section 5 of this report incorporate the savings projections noted above.
- 6.4. *NHS Forth Valley*  
Colleagues at NHS Forth Valley are focused on savings delivery and there is a clear commitment to urgently identifying mitigation for these pressures. Progress will be reported back to the IJB.
- 6.5. *Adult Social Care*  
At present a shortfall of £0.200m has been projected. This is related to older adults day services (£0.200m). At this stage it is expected that this shortfall will be offset by other underspends. However, efforts will continue to deliver all of the approved savings.

## 7. RISK SHARING AGREEMENT

- 7.1. In 2017/18 a risk sharing agreement was made between each of the Partners and the IJB. This agreement effectively stated that each Partner would take responsibility for their overspend. However, that agreement was for one year only. This short term approach recognised that the Partnership is in a transitional phase with significant structural change anticipated in 2018/19 and 2019/20. It was considered that the cost sharing model adopted for 2017/18 may not therefore be appropriate once these structural changes have taken place.
- 7.2. Colleagues at Falkirk Council and NHS Forth Valley have been approached to get their initial views for a risk sharing agreement for 2018/19 and beyond. At this stage, it is anticipated that a similar arrangement to that adopted in 2017/18 will be appropriate.

## 8. LEADERSHIP FUNDING

- 8.1. In March 2017 the IJB agreed to remit £1m of Partnership Funding to the Leadership Group to enable effective and timeous allocation of resources to respond to need, effect action, increase pace of change and improvement within key priority areas aligned with the Strategic Plan. Once funding proposals have been considered by the Leadership Group and approved by the Chief Officer, they will be presented to the Chair and Vice Chair for agreement. A further £1m was approved as part of the Partnership Funding investment plan for 2018 – 2021.
- 8.2. Projected spend against the available funds for 2018/19 is as follows:

	<b>£m</b>
Funds Available	1.617
Less: ADL Smartcare	(0.065)
Discharge to Assess	(0.093)
Graduate Placements	(0.008)
Temporary Posts to support the roll out of Eligibility Criteria	(0.023)
Temporary Posts to support the roll out of the Carers Legislation	(0.053)
Day Care for Younger Adults	(0.075)
Use of ISD/LIST Analysts	(0.070)
3 x Occupational Therapists (Reablement)	(0.062)
Independence Clinics (ADL Module etc)	(0.041)
<b>Total Committed for 2018/19</b>	<b>(0.490)</b>
<b>Current Available Balance</b>	<b>1.127</b>

8.3. The Leadership Team has been asked to identify further potential uses for the funding. Funding requests will continue to be considered using the agreed governance process noted above and will be reported back to the IJB as appropriate.

## 9. INTEGRATION FUNDING

9.1. Previous finance reports have highlighted that the IJB has £1.430m of Integration Funding in reserves. This funding was originally received from the Scottish Government and was fully allocated to Adult Social Care mainly to cover the costs of the living wage and demographic pressures.

9.2. During the budget process for 2018/19, the IJB agreed to apply £0.700m towards the funding gap for Adult Social Care. This has been reflected in the financial figures presented in this report. £0.730m remains in reserve for future use. Paragraph 5.10 proposes using £0.100m of the remaining reserve to offset the overspend in the housing adaptations budget.

## 10. PARTNERSHIP FUNDING

10.1. Partnership Funding covers two areas – Integrated Care Fund and Delayed Discharge monies, both received from the Scottish Government. A breakdown of the funding available for 2018/19 is shown below:

	£'000
Balance Carried into Reserves	2,408
New Allocations from SG	2,744
<b>Total Available</b>	<b>5,152</b>
Less Committed	3,516
<b>Current Available Balance</b>	<b>1,636</b>

10.2. It is anticipated that some of the committed funds will not be spent in year due to, for example, late recruitment of staff etc. For each project any unused funds will be reviewed and where appropriate projects may apply to retain the funds for future use.

10.3. Partnership Funding applications continue to be considered through the approved governance process. The Partnership Funding Group continues to review the performance of each of the funded initiatives within the IJB's approved budget. The latest performance review, covering the first two quarters of 2018/19, is included as a separate report on this agenda.

## **11. RESERVES**

- 11.1. As at 31st March 2018 the IJB had £6.490m of reserves. An analysis of these reserves and their projected balance at the end of the year is included at Appendix 4.

## **12. DIRECTIONS**

- 12.1. Previous reports to the IJB have proposed that Directions are updated throughout the year and included in the regular financial position reports for approval. Updated Directions have been included as appendices 5 and 6 to this report. At this point the Direction simply reflect amendments as a result of changes to funding. A tracker of the changes has been prepared.

- 12.2. It is expected that the IJB approach to Directions will change once the Scottish Government has finalised their revised guidance. The October IJB report noted that changes proposed include a more prescriptive approach to Directions which will include:

- Scope and scale of the function
- Finance involved
- Scale and nature of change
- Those impacted by the change
  - Patients
  - People who use services
  - Carers
  - Local communities
  - Staff
  - Others
- Timescale for delivery

- 12.3. The guidance also suggests that Directions could be attached to each report where a significant change is proposed. This reflects that the IJB has an agenda of change and improvement. It can therefore reasonably be expected that a number of decisions made by IJBs will impact on delivery partners that will require Directions to be issued.

- 12.4. Once the Scottish Government guidance is finalised, a report will be brought back to the IJB.

## **13. CONCLUSIONS**

- 13.1. This report provides a projected outturn for the Falkirk Partnership for 2018/19. There remains a significant risk of the Partnership overspending by £2.370m and a number of financial pressures and risks remain.

- 13.2. The current projected overspend is mainly a result of ongoing pressures around prescribing, as well as issues around complex care packages and community hospitals. The focus for NHS Forth Valley is on trying to maximise efficiencies and delivering the existing savings plans. Projections are volatile, particularly for prescribing and the IJB will be kept up to date on progress.
- 13.3. Discussions are ongoing on the risk sharing agreement with Partners and at this time it is anticipated that a similar arrangement to that adopted in 2017/18 will be agreed for 2018/19.

### **Resource Implications**

The resource implications are considered in the body of the report.

### **Impact on IJB Outcomes and Priorities**

The budget sets out the overall resources available to the Partnership to support delivery of the Strategic Plan.

### **Legal & Risk Implications**

The main financial risks facing the Partnership are considered in the body of the report.

### **Consultation**

The Chief Officer of the IJB, Chief Finance Officer of Falkirk Council and Assistant Directors of Finance of NHS Forth Valley have been consulted on this report.

### **Equalities Assessment**

The budget may include savings proposals which involve service change. These should all be subject to an Equality Assessment.

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Approved for Submission by: Patricia Cassidy, Chief Officer

**Author – Amanda Templeman**

**Date:** 22 November 2018

**List of Background Papers:** The papers that may be referred to within the report or previous papers on the same or related subjects.

**BUDGET MONITORING STATEMENT 2018/19  
FOR PERIOD TO 31/10/18**

**SUMMARY STATEMENT**

	<u>Budget</u> £m	<u>Projected</u> <u>Outturn</u> £m	<u>(Fav)/ Adv</u> <u>Variance</u> £m
Adult Social Work Services	72.880	73.068	0.188
Falkirk Council Spend to Save	0.325	0.325	-
NHS Forth Valley - Set Aside	25.697	26.780	1.083
NHS Forth Valley - Operational & Universal	116.284	117.383	1.099
<b>Sub - Total</b>	<u>215.186</u>	<u>217.556</u>	<u>2.370</u>
Use of Earmarked Reserves	(0.700)	(0.700)	-
<b>NET EXPENDITURE</b>	<u>214.486</u>	<u>216.856</u>	<u>2.370</u>
<b><u>Funded By :</u></b>			
Falkirk Council Contribution	62.128	62.128	-
Falkirk Council Spend to Save Contribution	0.325	0.325	-
NHS Forth Valley Contribution	141.981	141.981	-
Integration Funding (via Health Boards)	10.052	10.052	-
Leadership Funding	-	-	-
<b>NET INCOME</b>	<u>214.486</u>	<u>214.486</u>	<u>-</u>
<b>SURPLUS/(DEFICIT)</b>	<u>-</u>	<u>(2.370)</u>	<u>(2.370)</u>
Transfer from HRA Reserves		-	
Transfer from Capital Reserves		0.088	
Proposed Transfer from Reserves		0.100	
<b>Projected Outturn</b>		<b>(2.182)</b>	

Above figures do not include £3.744m of Partnership Funding.

**BUDGET MONITORING STATEMENT 2018/19  
FOR PERIOD TO 31/10/2018**

	Falkirk Council			NHS Forth Valley			Total Partnership		
	<u>Budget</u> £m	<u>Projected</u> <u>Outturn</u> £m	<u>(Fav)/ Adv</u> <u>Variance</u> £m	<u>Budget</u> £m	<u>Projected</u> <u>Outturn</u> £m	<u>(Fav)/ Adv</u> <u>Variance</u> £m	<u>Budget</u> £m	<u>Projected</u> <u>Outturn</u> £m	<u>(Fav)/ Adv</u> <u>Variance</u> £m
<b>Care at Home Services</b>									
Care at Home	30.621	31.058	0.437	-	-	-	30.621	31.058	0.437
MECS/Telecare/Telehealth	0.588	0.506	(0.082)	-	-	-	0.588	0.506	(0.082)
Equipment & Adaptations	0.403	0.381	(0.022)	-	-	-	0.403	0.381	(0.022)
Housing Aids & Adaptations	1.200	1.200	-	-	-	-	1.200	1.200	-
Improvement Grants	0.327	0.515	0.188	-	-	-	0.327	0.515	0.188
Garden Aid	0.489	0.489	-	-	-	-	0.489	0.489	-
Community Based AHP Services	-	-	-	6.450	6.287	(0.163)	6.450	6.287	(0.163)
Care of Elderly Provided Outwith a Hospital	-	-	-	1.136	1.032	(0.104)	1.136	1.032	(0.104)
District Nursing	-	-	-	4.341	4.351	0.010	4.341	4.351	0.010
Palliative Care	-	-	-	0.082	0.086	0.004	0.082	0.086	0.004
	<b>33.628</b>	<b>34.149</b>	<b>0.521</b>	<b>12.009</b>	<b>11.756</b>	<b>(0.253)</b>	<b>45.637</b>	<b>45.905</b>	<b>0.268</b>
<b>Residential/Building Based Services</b>									
Community Hospitals	-	-	-	5.745	6.168	0.423	5.745	6.168	0.423
Residential Care	23.223	23.331	0.108	-	-	-	23.223	23.331	0.108
Housing with Care/Sheltered Accommodation	1.198	1.292	0.094	-	-	-	1.198	1.292	0.094
	<b>24.421</b>	<b>24.623</b>	<b>0.202</b>	<b>5.745</b>	<b>6.168</b>	<b>0.423</b>	<b>30.166</b>	<b>30.791</b>	<b>0.625</b>
<b>Mental Health Services</b>									
Mental Health Inpatient Services	-	-	-	6.564	7.086	0.522	6.564	7.086	0.522
Community Mental Health	1.248	1.134	(0.114)	5.703	5.541	(0.162)	6.951	6.675	(0.276)
Addiction Services	-	-	-	3.128	2.944	(0.184)	3.128	2.944	(0.184)
	<b>1.248</b>	<b>1.134</b>	<b>(0.114)</b>	<b>15.395</b>	<b>15.571</b>	<b>0.176</b>	<b>16.643</b>	<b>16.705</b>	<b>0.062</b>
<b>Respite &amp; Carers Support</b>									
Respite Care	2.021	2.125	0.104	-	-	-	2.021	2.125	0.104
Carers	0.048	0.035	(0.013)	-	-	-	0.048	0.035	(0.013)
	<b>2.069</b>	<b>2.160</b>	<b>0.091</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2.069</b>	<b>2.160</b>	<b>0.091</b>
<b>Other Care Services</b>									
Assessment & Care Planning	4.206	3.921	(0.285)	-	-	-	4.206	3.921	(0.285)
Day Care Services	4.597	4.482	(0.115)	-	-	-	4.597	4.482	(0.115)
Community Learning Disability	0.950	0.888	(0.062)	0.842	0.657	(0.185)	1.792	1.545	(0.247)
Adult Support & Protection	0.101	0.101	-	-	-	-	0.101	0.101	-
Sensory Team & Resource Centre	0.452	0.440	(0.012)	-	-	-	0.452	0.440	(0.012)
Voluntary Organisations	0.568	0.541	(0.027)	-	-	-	0.568	0.541	(0.027)
Public Health Promotion	-	-	-	1.335	1.201	(0.134)	1.335	1.201	(0.134)
Continence Services	-	-	-	0.197	0.179	(0.018)	0.197	0.179	(0.018)
Public Dental Service	-	-	-	1.059	1.072	0.013	1.059	1.072	0.013
	<b>10.874</b>	<b>10.373</b>	<b>(0.501)</b>	<b>3.433</b>	<b>3.109</b>	<b>(0.324)</b>	<b>14.307</b>	<b>13.482</b>	<b>(0.825)</b>
<b>Joint Partnership</b>									
Advocacy	0.096	0.095	(0.001)	-	-	-	0.096	0.095	(0.001)
Joint Loan Equipment Store	0.344	0.334	(0.010)	-	-	-	0.344	0.334	(0.010)
Joint Partnership Agreements	-	-	-	1.800	1.950	0.150	1.800	1.950	0.150
Resource Transfer	-	-	-	11.253	11.256	0.003	11.253	11.256	0.003
	<b>0.440</b>	<b>0.429</b>	<b>(0.011)</b>	<b>13.053</b>	<b>13.206</b>	<b>0.153</b>	<b>13.493</b>	<b>13.635</b>	<b>0.142</b>
<b>Universal Services</b>									
Prescribing	-	-	-	36.220	37.572	1.352	36.220	37.572	1.352
Primary Care	-	-	-	36.990	37.084	0.094	36.990	37.084	0.094
	<b>-</b>	<b>-</b>	<b>-</b>	<b>73.210</b>	<b>74.656</b>	<b>1.446</b>	<b>73.210</b>	<b>74.656</b>	<b>1.446</b>
Set Aside (excluding Mental Health)	-	-	-	19.136	19.697	0.561	19.136	19.697	0.561
Management & Support Costs	0.200	0.200	-	-	-	-	0.200	0.200	-
Falkirk Council Spend to Save	0.325	0.325	-	-	-	-	0.325	0.325	-
<b>TOTAL</b>	<b>73.205</b>	<b>73.393</b>	<b>0.188</b>	<b>141.981</b>	<b>144.163</b>	<b>2.182</b>	<b>215.186</b>	<b>217.556</b>	<b>2.370</b>

**SAVINGS TRACKER 2018/19  
FOR PERIOD TO 31/07/18**

REF	DESCRIPTOR	RISK RATING	PROPOSED SAVING £m	PROJECTED SAVING £m	SHORTFALL £m	COMMENTS
<b>Efficiencies/Housekeeping</b>						
1A	Dietetics		0.028	0.028	-	Some review work required but majority deliverable.
1B	Adult Speech & Language Team - review of service		0.011	-	0.011	Limited options for redeployment.
1C	Housekeeping within Community Services Directorate	TBC	0.121	0.121	-	This is a new saving.
<b>Case for Change Produced/Required</b>						
2A	Redesign of Administering Intravenous Antibiotics in the Community, Specialist Rehab Provision, Day Hospital Review & Frailty		0.413	-	0.413	Progress underway but no savings delivered to date.
2B	Redesign of Community Rehab Teams		0.110	-	0.110	Alternative options under consideration.
2C	AHP, MH, LD & OAP Care Group - skill mix changes		0.040	-	0.040	Limited options for redeployment.
<b>Prescribing</b>						
3A	Quetiapine prescriptions		0.075	-	0.075	Timescale for delivery of saving being reviewed.
3B	Housekeeping		0.063	0.063	-	
3C	Technical Switches - Edoxaban		0.149	-	0.149	May require invest to save; further update to be prepared.
3D	Technical Switches - Other		0.092	-	0.092	Protocols are being developed & added to the Pharmacy workplan.
3E	Review of Primary Care - over-ordering & waste		0.625	-	0.625	Savings are still expected but quantum to be reviewed & likely reduced.
3F	Changes in Melatonin Protocol		0.022	0.022	-	
3G	18/19 Part 7 Tariff Reductions/Off Patent Benefits		0.130	-	0.130	Some savings still expected.
<b>Total for Operational &amp; Universal Savings</b>			<b>1.879</b>	<b>0.234</b>	<b>1.645</b>	
<b>Set Aside</b>						
4A	Specialist Mental Health - cap non core staffing		0.025	-	0.025	Not confirmed/difficult to achieve.
4B	Hope House Bed Income		0.111	-	0.111	Beds at full capacity.
4C	Housekeeping - Community Services Directorate	TBC	0.041	0.041	-	This is a new saving.
<b>Total for Set Aside Savings</b>			<b>0.177</b>	<b>0.041</b>	<b>0.136</b>	
<b>TOTAL NHS SAVINGS</b>			<b>2.056</b>	<b>0.275</b>	<b>1.781</b>	

**SAVINGS TRACKER 2018/19  
FOR PERIOD TO 31/07/18**

REF	DESCRIPTOR	RISK RATING	PROPOSED SAVING	PROJECTED SAVING	SHORTFALL	COMMENTS
<b><i>Efficiencies/Housekeeping</i></b>						
1.1	High Cost Care Packages	A	0.800	0.800	-	
1.2	Reduction in Costs Relating to Sickness Absence	A	0.100	0.100	-	
1.3	Improved Rotas at Care Homes for Older People	A	0.050	0.050	-	
<b><i>Changing Models of Service Delivery</i></b>						
2.1	Reduction in spend on Purchased Care Home Placements	A	0.400	0.400	-	
2.2	Provision of Equipment	A	0.030	0.030	-	
2.3	Older Adults Day Services	G	0.200	-	0.200	Wider review piece may take longer than anticipated.
<b><i>Increasing Income &amp; Other Savings</i></b>						
3.1	Application of Integration Funding	G	0.700	0.700	-	
3.2	Charging Income	G	0.300	0.300	-	
3.3	Supporting People Budget	G	0.035	0.035	-	
<b>TOTAL ADULT SOCIAL CARE SAVINGS</b>			<b>2.615</b>	<b>2.415</b>	<b>0.200</b>	
<b>TOTAL PARTNERSHIP SAVINGS</b>			<b>4.671</b>	<b>2.690</b>	<b>1.981</b>	
<b>SAVINGS REQUIRED PER APRIL 2018 BUDGET REPORT</b>			<b>4.341</b>			

<b>FALKIRK HEALTH AND SOCIAL CARE PARTNERSHIP</b>
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<b>PROJECTED RESERVES POSITION FOR 2018/19 AS AT 31/10/18</b>
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	OPENING BALANCE 01/04/2018 £m	TRANSFERS IN £m	PROJECTED TRANSFERS OUT/SPEND £m	PROJECTED CLOSING BALANCE 31/03/2019 £m
General Reserve	0.297	-	-	0.297
Housing Revenue Account	0.237	-	-	0.237
Capital Grant	0.088	-	(0.088)	-
Sensory Strategy	0.052	0.009	(0.001)	0.060
Services for Survivors	0.090	-	-	0.090
Dementia Innovation Fund	0.100	-	-	0.100
	-			-
Integration Funding	1.430	-	(0.700)	0.730
Partnership Funding	2.408	2.744	(3.516)	1.636
Leadership Funding	0.617	1.000	(0.490)	1.127
PC & MH Transformation Funds	0.607	-	(0.403)	0.204
Transforming Urgent Care	0.392	-	(0.250)	0.142
Pharmacy First	0.002	-	-	0.002
Mental Health Innovation Fund	0.112	-	-	0.112
GP Cluster Model	0.058	-	-	0.058
	<b>6.490</b>	<b>3.753</b>	<b>-</b>	<b>5.448</b>
				<b>4.795</b>