

AGENDA ITEM

10

Title/Subject: Partnership Funding
Meeting: Integration Joint Board
Date: 7 December 2018
Submitted By: Chief Finance Officer
Action: For Decision

1. INTRODUCTION

- 1.1. The purpose of this report is to provide the Integration Joint Board (IJB) with information and recommendations regarding Partnership Funding. This includes an overview of performance for the period 1 April 2018 – 30 September 2018 and recommendations relating to seven initiatives with a current end date of March 2019.

2. RECOMMENDATION

The IJB is invited to:

- 2.1. note the progress made across Partnership Funded initiatives as highlighted in section 4 and presented in Appendix 1
- 2.2. note the ongoing review of the remit of the Partnership Funding Group and that an update will be provided to a future IJB meeting
- 2.3. approve continuation of funding in line with the Partnership Funding investment plan, as set out within section 5.1
- 2.4. agree that additional information requested by the IJB in October with regards to ARBI and Community Development can be presented in February 2019.

3. BACKGROUND

- 3.1. In April 2018, the IJB approved a three year Partnership Funding investment plan for the period 2018 – 2021. All funding is subject to the Partnership Funding Governance process, which includes quarterly monitoring, with overview reports being presented to the IJB every 6 months.
- 3.2. Quarterly returns contain financial and delivery performance information. The financial information enables a robust tracking of actual project spend against funds approved. Table 1 below provides a financial overview as at 30 September 2018 for Partnership Funding, split by the main programme and the Leadership Fund.

	17/18 C/fwd to 18/19	18/19 Resource	Total 18/19 Resource	18/19 Project Allocations	18/19 Balance Available
	£m	£m	£m	£m	£m
Partnership Fund (main programme)	2.409	2.744	5.153	3.516	1.637
Leadership Funding	0.617	1.000	1.617	1.617	-
Totals	3.026	3.744	6.770	5.133	1.637

Table 1: Partnership Funding Financial Position at 30 September 2018

- 3.3 It should be noted that as at 30 September, there was a projected variance in approved budget allocation from actual spend of approximately £1.588m. The most significant reason for this variance is delays or gaps in recruitment. This is particularly relevant for the Pharmacy Support initiative, which began in April, but has been unable to recruit to date. Mitigating action is noted within the performance summary attached as Appendix 1 and in section 4.
- 3.4 As part of the performance review process, the Partnership Funding Group (PFG) have also begun to consider how best to align the investment plan and ongoing commissioning, with the Falkirk Health & Social Care Partnership's refreshed Strategic Plan (2019-2022).

4. PERFORMANCE OVERVIEW

- 4.1 On 14th November, the PFG reviewed performance of Partnership funded initiatives for the 6 month period, 1 April 2018 to 30 September 2018. PFG recommendations have been endorsed by the Strategic Planning Group. A summary report is attached as Appendix 1. Particular points of note include:



Impact and/or improvement has been demonstrated for the Rapid Access Frailty Clinic, Enhanced Community Team, Post Diagnostic Support and Carers initiatives.



Further work is required to evidence the impact of AHP Resource, Night MECs & Technology Enabled Care, Night Nursing and Peer Network (Housing Owls). There is some cause for concern in the performance and impact in Food Buddies and Equipment & Adaptations. This will be reviewed prior to any further funding recommendations being made for either initiative.



The Pharmacy initiative has not been able to recruit staff and therefore has not started. A second round of recruitment is underway. A proposal regarding how work can be progressed in the meantime is currently being considered and some work has been initiated within existing resource.

- 4.2 Discussion has been progressed with the LIST Analysts currently supporting the Falkirk Partnership from ISD, to look at options to provide tailored support to initiatives to improve how the impact and outcomes of a project are evidenced. In addition, the LIST team are also considering how best to demonstrate the overall impact of Partnership Funding investment. This is particularly relevant at this time as the Performance Support Officer left post in August. This post is being considered within the context of HSCP support staff.
- 4.3 The PFG have also initiated a review of the role and remit of the group in the context of strategic commissioning processes. Further discussion will consider if the current governance process is fit for purpose. It is anticipated that future investment will be directed towards priority areas, using a strategic commissioning approach, as opposed to open requests for proposals. The planned review will also consider the role of the Leadership Group within the governance process and the Leadership Group Fund. Governance processes for other ring-fenced funds, such as Carers Funds will also be considered. Any proposed amendment to the Partnership Funding governance process will be presented to the IJB for approval.

5. RECOMMENDATIONS REGARDING CONTINUATION OF FUNDING

- 5.1 Funding for a number of initiatives is due to end on 31 March 2019. To enable continuity of service or provision of appropriate notice, the following recommendations are made:
- For Forth Valley Wide initiatives (Closer to Home; ECT & Night Nursing, Rapid Access Frailty Clinic, Discharge Hub) funding is extended for 1 year for the period 2019/20.
 - Funding for Forth Valley College is extended by 3 months until 30 June 2019. This will allow the service to continue until the end of the academic term. The Senior Management Team within Forth Valley College are working to establish funds for the 2019/20 academic term. It should be noted that the Scottish Government has recently highlighted national need for mental health and wellbeing support within further and higher education. It is likely that funding will be made available to provide counselling, however the detail of this is yet to be issued. Forth Valley College are in an excellent position to demonstrate an effective service model.
 - In line with the emerging priorities of the HSCP Strategic Plan (2019–2022) and initial work arising from thematic strategic commissioning work, the PFG recommended that Partnership Funding is extended until 31 March 2021, as follows:
 - Carers Centre: The Carer (Scotland) Act 2018, notes Carers Centres are central to the implementation of the Act, to collect baseline and ongoing performance information about the impact and success of the Act within local areas. To this end, Falkirk & Clackmannanshire Carers Centre have

been and continue to be key partners in supporting carers within Falkirk. It should be noted that this does not exclude other organisations that provide support to Carers. Financial support for such organisations will be considered within the ongoing commissioning process.

- FDAMH: Services currently funded within FDAMH (Immediate Help, Social Prescribing & Community Networking) were highlighted as key priorities via strategic commissioning work undertaken on community based mental health. The services are well developed and demand consistently outweighs provision. This recommendation does not preclude commissioning of additional services via other providers to support demand and in line with other areas of service need identified via the commissioning process.
- Alzheimer Scotland: Post Diagnostic Support (PDS) is an essential service for people, their carers and families following diagnosis on dementia. In order to support delivery of the integrated dementia team, which will be in place from March 2019, it is proposed that funding is extended for PDS.

5.2 The condition of ongoing funds for the above initiatives will be dependent on submission of ongoing quarterly monitoring returns, which demonstrate progress and impact. In line with a whole systems commissioning process, recommendations regarding the continuation of Partnership Funding have been considered alongside:

- (Draft) Following the Public Pound reports in relation to performance during 16/17 and 17/18, that will be presented to the Audit Committee on 17 December. The reports highlight service provided via all strands of funding provided via the HSCP, therefore providing an overall context regarding the total impact of the HSCP contribution.
- The total impact of all funding streams in relation to delivering outcomes for people and supporting HSCP priorities.
- The ability to package funds into a single contract and monitoring framework to enable the best possible delivery of outcomes in line with need and accountability for use of resource back to the IJB.
- Commissioning being a cyclical process; all ongoing and new services will be commissioned in compliance with HSCP Financial Regulations and EU Procurement Legislation. On this basis, tendering services will be considered for the above noted services from April 2021 and all new services with immediate effect. A full report regarding the outcome and outputs of thematic strategic commissioning will be provided to a future IJB.

5.3 It is anticipated that further information will be presented to the IJB in February 2019 in respect of the following initiatives:

- **Community Development:** In October the IJB approved funding in principle to enable community development work within localities. The IJB requested further information be provided about how work would be progress and be integrated with established localities work initiated by the Community Planning Partnership. Representatives from the HSCP, Falkirk Council Community Learning & Development and CVS Falkirk are working together and will provide further information to the IJB.
- **Equipment & Adaptations, Food Buddies & Housing Owls:** These initiatives are currently not evidencing progress or delivering outcomes in line with proposals. Further review is required before recommendations can be made about continuation of funds or disinvestment. These initiatives are currently funded until 31 March 2019.
- **Alcohol Related Brain Injury (ARBI):** The IJB requested that assurance be provided from partners within the Alcohol and Drugs Partnership (ADP) that the clinical model proposed is appropriately linked with wider resources to ensure progressive recovery. Although this has now been provided, confirmation regarding the Clackmannanshire & Stirling HSCP and ADP contribution towards service costs have yet to be confirmed.

6. CONCLUSIONS

- 6.1. This report provides IJB members with a 6 monthly performance overview of Partnership Funding. Based on this performance and ongoing commissioning work, the PFG have also made recommendations regarding continuation of Partnership Funding to four local initiatives and four Forth Valley wide initiatives. Recommendations have been scrutinised by the PFG, and endorsed by the SPG. The performance overview is provided as Appendix 1. Proposals align with the Partnership Funding Investment Plan 2018 – 2021 and are subject to ongoing monitoring and evaluation.

Resource Implications

There are no additional resource implications over and above those reported within the body of the report. Recommendations are made within the limitations of the current Partnership Funding programme.

Impact on IJB Outcomes and Priorities

Partnership investment aligns and contributes directly towards local outcomes. The adoption of a strategic commissioning approach to working with Third Sector organisations will further support the delivery of IJB outcomes, in the medium to long-term.

Legal & Risk Implications

No legal issues have been identified.

Where a recommendation is being made that will result in service change and therefore impact of services users, their carers or the wider community, a disinvestment impact assessment will be undertaken. Periods of notice and transition will be provided to ensure adequate time is provided to take any mitigating action required.

Consultation

Individual initiatives are required to consult and engage with stakeholders during the development and implementation of all services. This forms a condition of award for partnership funding.

Equalities Assessment

Allocations of partnership funding directly contribute towards and align with the Strategic Plan and an initial Equalities and Poverty Impact Assessment (EPIA) has been completed. Further EPIA will be undertaken for areas of disinvestment.

Approved for submission by: Patricia Cassidy, Chief Officer

Author – Lesley MacArthur, Partnership Funding Co-ordinator

Date: 21 November 2018

List of Background Papers:

IJB Papers regarding Partnership Funding
Strategic Planning Group minute

APPENDIX 1

Performance Overview: 1 April - 30 September 2018

Project Name	Lead Agency	Performance	Comment	Approved End Date	Recommended End Date
Avoiding Unplanned Admission					
Closer to Home - ALFY	NHS Forth Valley		IJB on 5/10/18 approved stop funds at 31/3/19. Exit strategy being developed. Project likely to end before 3/19.	31 March 2019	
Closer to Home – Enhanced Community Health Team	NHS Forth Valley		More than double (30 to 67) admissions to ECT from Falkirk in Q2 compared to Q2 17/18. 89 Clacks/Stirling Q2 admission. Fairly equal split of admissions across locality areas. 38 Unwell adult, 16 discharge. Discharge 14 in q1.	31 March 2019	31 March 2020
Closer to Home – Night Nursing	NHS Forth Valley		Information provided requires development, however acknowledge that additional hours provided are critical in terms of avoiding admission.	31 March 2019	31 March 2020
Enhanced Discharge from Falkirk Community Hospital	NHS Forth Valley		No of patients supported reduced by 69 (388 to 319), in q 1 & 2 compared to previous 6 months, however contacts increased by 96 from 8659 to 8755 for same period. 50% discharged home, 15% Care Home. Hard to assess impact re enhanced discharge although patients outcomes improve.	31 March 2021	
Pharmacy Support	NHS Forth Valley		Initial recruitment round failed and therefore project has not yet started.	31 March 2021	
AHP Resource	NHS Forth Valley		Q1&2 is 1st AHP focussed performance report. Requires further refinement of info provided to assess impact and contribution.	31 March 2021	
Reablement in Housing with Care	Falkirk Council		AHP support now provided via ReACH core as AHP dedicated resource now directed to Summerford. 10 admissions and 6 discharged in Q1 & 2.	31 March 2019	
Technology Enabled Care and MECS Night Service	Falkirk Council		533 people using TEC in Q2 17/18, compared to 494 in Q2 18/19. 40 overnights MECS users with 481 calls, compared to 44 users and 316 call in 17/18. Further work on performance information to assess impact of service.	31 March 2021	
Avoiding Unplanned Admission: Delayed Discharge					
Rapid Access Frailty Clinic	NHS Forth Valley		Ave Consultant time increased from 35 - 56 hrs per mth. 20% increase(230 to 276) in attendees, including 32% (51) increase in new patients, 24% increase in fill rate in first 6 months compared to previous 6 months. Community facing delivery model being developed.	31 March 2019	
Discharge Hub	NHS Forth Valley		Number being supported is significant. This is an important service in terms of it's role around supporting discharge. However as a 'link' service, it is difficult to identify any improvement in service user outcome from this capacity.	31 March 2019	
Summerford Reablement	Falkirk Council		Facility adopting continuous improvement with increased bed capacity. Occupancy rates have increased from ave 60% to 75%, which can be challenging for staff re turnaround etc. Good partnership working in place with AHP, Psychiatry.	31 March 2021	
Health & Wellbeing in Communities					
ARBI Case Management Model	Forth Valley ADP		Service not currently in place.	31 March 2019	TBC
Post Diagnostic Support	Alzheimers Scotland		Ave 272 people were supported per quarter in first 6 months, an increase of 170 people from same period in 17/18. Referrals for PDS have decreased from 155 in first 6 months of 17/18 to 121 in 18/19. Waiting list has slightly reduced to 115 in Q2, but waiting time has increased to 7 months from 5-6 in previous year, due to long term sickness in PDS team.	31 March 2019	31 March 2021
Community Connections Programme	Alzheimers Scotland		Ave 260 people participate in CC groups per month, a steady increase. Dementia café being developed in Bo'ness.	31 March 2019	31 March 2021
Social Prescribing	FDAMH		Ave 110 people access service per quarter, decrease from 160 during same period 17/18. Significantly higher referrals in q1 (156 compared to 115 17/18) leading to in-house service referral closing for period in q2. This has been due to clients being diverted from counselling to manage demand & staff sickness.	31 March 2019	31 March 2021
Immediate Help Service	FDAMH		Increased referral by 21% in first 6 months compared to same period in 17/18. Ave 60% referrals from GP, 18% self. Significant increase in referrals to Social Prescribing rather than counselling.	31 March 2019	31 March 2021
Social Spark	FDAMH		142 referrals made within the first 6 months of service, with a range of service users aged between 16 and 91.	31 March 2019	31 March 2021
Peer Information Hub	Falkirk Council		Service now being delivered by Outside the Box and Citizens Advice Bureau. 6 out of target 36 organisations engaged in first 6 months. Monthly information sessions ongoing. Not possible to evaluate impact.	31 March 2019	TBC
OTB – Food Buddies	Outside the Box		Project has reached a total of 115 people during q1 and q2. Includes attendance at sessions and receiving information notes about food. 40 people with higher needs re food took part in activities. Impact of the project is not evident from return.	31 March 2019	TBC
HSCP Community Grants	Falkirk Council		Grants continue to be issued to community. Need for further review an alignment with localities work.	31 March 2019	
Mental Health & Wellbeing FV College	Forth Valley College		Waiting list now in operation due to demand. Student feedback positive. Service now also supporting people with caring responsibility for a person with MH illness.	31 March 2019	30 June 2019
FVSC Health & Wellbeing Lunch Club	Forth Valley Sensory Centre		Low numbers (12). Project was not able to extend membership as per condition of funds and therefore have taken decision to stop project. 12 involved have benefitted and will continue to meet without support.	30 September 2018	
Living Right Up to the End	Strathcarron Hospice		Formal evaluation currently being undertaken. Volunteer network is growing and links are in place with District Nursing and range of local groups.	30 September 2020	
Social Inclusion Project	Falkirk Council		Significant increase in referrals & complexity, with 88 open cases. 34 new referrals in q2, compared to 21 in q2 17/18. 30 (88%) are regular attendees at FVRH & 20 (59%) are previously known to social work.	31 March 2021	
Direct Support for Carers					
Support for Carers (combined)	Falkirk & Clackmannanshire Carers Centre		25% (50) increase in carers receiving individual support quarter from this 6 months to previous. Recruitment challenging due to short term funding.	31 March 2019	31 March 2021
Infrastructure					
TSI Support / Partnership Manager	Falkirk CVS		Networks across sector continue to be developed and supported. Work ongoing to consider appropriate means to measure impact of service.	31 March 2021	
Independent Sector Lead	Scottish Care		IL continues to maintain networks across sector & progress developments e.g. training consortium. Difficult to measure impact of post but service feedback is positive.	31 March 2021	
OT, Equipment & Adaptations Redesign	Falkirk Council		Scope of project extended to provide project management support to Independence Clinic. Return does not demonstrate effective progress or outcomes.	31 March 2019	TBC
LIST Analysts	ISD		Provision now extended to provide 2.5FTE Analyst support. Extended capacity supports pace of change and improvement across partnership.	31 March 2021	
Integrated Care Fund Coordinator and Performance Management & Programme Support	Falkirk Council		Partnership Funding & Performance Support post vacant from August 18. Initial recruitment process not successful. Post review in line with ongoing support services discussion.	31 March 2021	

Key				
	On Target / Performing	Action Required	Not Performing	Ended