

# Appendices to Revenue Budget Report

Ministear airson Ionmhas Poblach agus Eaconomaidh  
Dhidseatach  
Ceit Fhoirbheis BPA  
Minister for Public Finance and Digital Economy



Scottish Government  
Riaghaltas na h-Alba  
gov.scot

Kate Forbes MSP  
T: 0300 244 4000  
E: [scottish.ministers@gov.scot](mailto:scottish.ministers@gov.scot)

Councillor Alison Evison  
COSLA President  
Verity House  
19 Haymarket Yards  
Edinburgh  
EH12 5BH

Copy to: The Leaders of all Scottish local authorities

6 February 2020

*Dear Alison*

Today the Scottish Government set out proposed Budget, and tax plans and public sector pay policy for 2020-21, and introduced the associated Budget Bill. Further to the announcement the Scottish Government write now to confirm the details of the local government finance settlement.

Details of the indicative allocations to individual local authorities for 2020-21 are also published today in Local Government Finance Circular 1/2020 which begins the statutory consultation period on the settlement.

In coming to the decision to announce the Scottish Budget before the outcome of the UK Budget is known, the Scottish Government listened carefully to the representations COSLA made on behalf of local government of the damaging impact any further delay would have on the delivery of vital public services and also the practical challenges this would pose around the setting and collection of council tax.

The delay to the UK Budget means that we do not know what total Budget funding will be available to Scotland next year, as we do not yet have confirmation of Barnett consequentials that will flow from changes in UK Departmental expenditure or the updated economic and tax forecasts that are needed to finalise the Block Grant Adjustments that impact on over 30% of our Resource DEL budget. For the purposes of this Budget, the Scottish Government has taken an appropriately cautious approach in estimating the likely outcomes of the UK Budget on 11 March for both revenue and capital budgets, noting that the proposed timetable for the Budget Bill is for parliamentary consideration to conclude on 5 March. If the settlement from the UK government is significantly different from the assumptions the Scottish Government have made, we may need to revisit the allocations contained in this letter.

The Budget announced today prioritises our shared objectives of improving wellbeing, supporting inclusive economic growth, responding to the Global Climate Emergency and

tackling child poverty and remains firmly anchored in the jointly agreed National Performance Framework.

The Scottish Government's budget for 2020-21 is bold and ambitious, delivering on our key commitments. Prioritising these commitments has required fresh consideration of all areas of expenditure, as we continue to deal with the effects of UK Government austerity, with Scotland's discretionary resource budget from the UK Government for 2020-21 still set to be considerably lower in real terms than it was in 2010.

The total revenue funding to be provided through the settlement for 2020-21 will be £10,572.8 million, which includes distributable non-domestic rates incomes of £2,790 million.

The Capital settlement has been set at £763.1 million and this includes the continuing expansion of Early Years provision and the addition of a Heat Networks Early Adopters Challenge Fund.

The total funding which the Scottish Government will provide to local government in 2020 -21 through the settlement in funding for core services is therefore £11,336 million, and includes;

- £201 million revenue and £121.1 million capital to support the expansion in funded Early Learning and Childcare (ELC) entitlement to 1,140 hours by 2020;
- In addition to the £160 million available in 2019-20, a further £100 million to be transferred from the health portfolio to the Local Authorities in-year for investment in health and social care and mental health services that are delegated to Integration Authorities under the Public Bodies (Joint Working) (Scotland) Act 2014. This brings the total transferred from the health portfolio to support health and social care integration to £811 million in 2020-21. The additional £100 million for local government includes a contribution to continued delivery of the real Living Wage (£25 million), uprating of free personal and nursing care payments (£2.2 million), implementation of the Carers Act in line with the Financial Memorandum of the Carers Bill (£11.6 million), along with further support for school counselling services whether or not delegated under the Public Bodies (Joint Working) (Scotland) Act 2014 (£4 million);
- Baselining of the £90 million added at Stage 1 of the Budget Bill for 2019-20;
- The ongoing £88 million to maintain the pupil:teacher ratio nationally and secure places for all probationers who require one under the teacher induction scheme;
- Provision for the Teachers Pay (£156 million) and Pensions (£97 million);
- £5.3 million for Barclay implementation costs; and
- A new capital £50 million Heat Networks Early Adopters Challenge Fund to support local authorities who are ready to bring forward investment-ready heat networks.

As confirmed last week local authorities will continue to have the flexibility for 2020-21 to increase Council Tax by up to a maximum of 3% in real-terms (4.84% cash). This local discretion will preserve the financial accountability of local government, whilst also potentially generating around £135 million to support services.

The revenue allocation delivers a real-terms increase for local government for 2020-21 compared to 2019-20. Taken together with the additional spending power that comes with the flexibility to increase Council Tax (worth around £135 million next year) the total revenue funding would deliver a real-terms increase in the overall resources to support local government services of £435.9 million or 4.3%.

In 2020-21 integration will bring together, under the direction of Integration Authorities, more than £9.4 billion of expenditure previously managed separately by NHS Boards and Local

Authorities for social care, community health care and some hospital services. Integration Authorities must be empowered and supported by their Local Authority and NHS Board partners to use the totality of these resources, including any targeted investment already committed for specific purposes, to better meet the needs of their local populations.

Individual local authorities will, in return for this settlement, be expected to deliver certain specific commitments.

The funding allocated to Integration Authorities should be additional and not substitutional to each Council's 2019-20 recurring budgets for social care services that are delegated. Similarly, the £4 million for school counselling services must be additional. This means that, when taken together, Local Authority social care budgets for allocation to Integration Authorities and funding for school counselling services must be £100 million greater than 2019-20 recurring budgets.

We will also continue to take forward our ambitious programme of educational reform that will deliver an education system led by communities, schools and teachers. The Scottish Government, in partnership with local authorities, will empower schools to make key decisions over areas such as the curriculum, budgets and staffing while continuing to deepen collaboration across the education sector. In recognising that teachers are central to achieving our ambition of delivering excellence and equity in Scottish education we will continue to commit an overall funding package of £88 million in the local government finance settlement to support both maintaining the pupil teacher ratio at a national level and ensuring that places are provided for all probationers who require one under the teacher induction scheme.

Each local authority area will continue to benefit from Pupil Equity Funding (PEF) which forms part of the overall commitment from the Scottish Government to allocate £750 million through the Attainment Scotland Fund, over the term of the Parliament to tackle the attainment gap. £120 million in Pupil Equity Funding is going directly to headteachers to provide additional support to help close the attainment gap and overcome barriers to learning linked to poverty. PEF is additional to the £62 million Attainment Scotland funding, which is outwith the local government finance settlement. Money from the Attainment Scotland Fund will continue to provide authorities and schools with additional means to provide targeted literacy, numeracy and health and wellbeing support for children and young people in greatest need.

The Heat Networks Early Adopters Challenge Fund will be a competitive fund to provide enabling and financial support to assist the build and installation of exemplar local authority-led heat network projects. The Challenge Fund will offer capital funding up to an intervention rate of 50 per cent and will be available for new and existing heat networks who are able to demonstrate progress towards greenhouse gas emissions reductions and wider socio-economic benefits. There will also be a smaller development funding call within the Challenge Fund to help develop early stage project proposals to become investment-ready in future years. The detailed terms and conditions for the Heat Networks Early Adopters Challenge Fund will be drawn up in consultation with COSLA and we anticipate that it will launch early in the financial year.

The Scottish Government remains committed to a competitive non-domestic rates regime, underlined by the proposals outlined in this Scottish Budget. The poundage in Scotland has been capped below the Consumer Price Index inflationary increase at 49.8 pence, a 1.6 per cent increase. The Scottish Government are also introducing some further support for intermediate sized properties which will ensure around 95 per cent of properties in Scotland now pay a lower poundage than they would in other parts of the United Kingdom. Full details of this and all other reliefs are set out in Local Government Finance Circular 1/2020.

In these unprecedented times with all the uncertainty imposed upon us by the UK Government the Scottish Government believe, taking into account all the circumstances, the allocations set out in this local government finance settlement is the best that could be achieved and continues to provide a fair settlement to enable local authorities to meet our shared priorities of improving wellbeing, supporting inclusive economic growth, responding to the Global Climate Emergency and tackling child poverty.



**KATE FORBES**

FALKIRK COUNCILSUMMARY OF REVENUE BUDGET 2020/21

<b><u>SERVICE</u></b>	<u>2019/20</u> <u>Budget</u> <u>at Outturn</u> <u>Prices</u> <u>£'000</u>	<u>2020/21</u> <u>Budget</u> <u>at Outturn</u> <u>Prices</u> <u>£'000</u>
Children's Services	197,382	206,029
Social Work Adult Services	3,718	3,734
Development Services	28,797	25,850
Corporate & Housing Services	28,424	27,496
Trading Accounts	(496)	(502)
Sub-Total	<u>257,825</u>	<u>262,607</u>
Falkirk Community Trust	10,853	10,896
Integration Joint Board	64,247	67,224
Joint Valuation Board	1,345	1,392
Capital Charges	<u>11,487</u>	<u>10,991</u>
<b>Total Net Expenditure</b>	<b><u>345,757</u></b>	<b><u>353,110</u></b>
Aggregate External Finance	278,203	282,514
General Fund Reserves Applied	950	1,106
Council Tax (see below)	<u>66,604</u>	<u>69,490</u>
<b>Total Income</b>	<b><u>345,757</u></b>	<b><u>353,110</u></b>
Estimated yield of £1 Council Tax	£56,975	£56,700
Council Tax (Band D)	<u>£1,169</u>	<u>£1,226</u>
Product	<u>66,604</u>	<u>69,490</u>

## FALKIRK COUNCIL

2020/21 REVENUE BUDGET MOVEMENTS

	Childrens Services £'000	Social Work Adult Services £'000	Development Services £'000	Corporate & Housing Services £'000	Trading Accounts £'000	Council Services £'000
2019/20 Net Budget	197,382	3,718	28,797	28,424	(496)	257,825
<b>Inflation</b>						
Pay Inflation	4,324	37	858	749	-	5,968
FSP/NPDO Inflation	550	-	-	-	-	550
General Inflation	959	69	476	32	(4)	1,532
	<u>5,833</u>	<u>106</u>	<u>1,334</u>	<u>781</u>	<u>(4)</u>	<u>8,050</u>
<b>Service Specific Movements</b>						
Living Wage	-	-	-	500	-	500
Pension Increases	1,787	-	-	-	-	1,787
Teachers Pay and Conditions	1,013	-	-	-	-	1,013
FSP Recharge	(166)	-	-	-	-	(166)
NPDO Refinancing	1,700	-	-	-	-	1,700
Demographics	1,354	-	-	-	-	1,354
ICT Staff - Digital Strategy	-	-	-	250	-	250
Looked After Children	694	-	-	-	-	694
Continuing Care	2,603	-	-	-	-	2,603
School Transport	540	-	-	-	-	540
Fees & Charges - Concessions	337	-	-	-	-	337
Change Fund	(634)	-	(311)	(657)	-	(1,602)
Repairs & Renewals	-	(71)	-	(277)	-	(348)
Discretionary Housing Payments	-	-	-	143	-	143
Other Changes	5	(19)	83	75	(2)	142
	<u>9,233</u>	<u>(90)</u>	<u>(228)</u>	<u>34</u>	<u>(2)</u>	<u>8,947</u>
<b>Budget Saving Measures</b>						
Rebasing Adjustments	(1,867)	-	(547)	(40)	-	(2,454)
Additional Investment 2019/20	-	-	(220)	(250)	-	(470)
Service Savings	(1,536)	-	(3,087)	(1,453)	-	(6,076)
Prior year Approved Savings	(3,016)	-	(199)	-	-	(3,215)
	<u>(6,419)</u>	<u>-</u>	<u>(4,053)</u>	<u>(1,743)</u>	<u>-</u>	<u>(12,215)</u>
<b>2020/21 Net Budget</b>	<b><u>206,029</u></b>	<b><u>3,734</u></b>	<b><u>25,850</u></b>	<b><u>27,496</u></b>	<b><u>(502)</u></b>	<b><u>262,607</u></b>

**2020/21 Children's Services Budget****Service - Objective Analysis**

	2019/20 Budget Outturn Prices <hr/> £	2020/21 Budget September 2019 Prices <hr/> £	<b>2020/21 Budget Outturn Prices <hr/>£</b>
Primary Education	61,252,130	64,095,890	<b>66,070,560</b>
Secondary Education	84,363,730	83,549,570	<b>85,861,340</b>
Special Education	11,455,200	11,491,610	<b>11,818,950</b>
Early Years	11,263,330	11,040,790	<b>11,552,030</b>
Psychological	623,720	622,980	<b>643,650</b>
Community Learning & Dev	2,640,150	2,556,410	<b>2,623,180</b>
Community Halls	383,070	383,070	<b>400,050</b>
Children & Families	25,100,520	26,155,360	<b>26,748,440</b>
Justice Service	102,230	102,230	<b>108,830</b>
Catering & Cleaning	198,140	198,310	<b>202,480</b>
<b>NET EXPENDITURE</b>	<hr/> <b>197,382,220</b>	<hr/> <b>200,196,220</b>	<hr/> <b>206,029,510</b>

## 2020/21 Children's Services Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices £	2020/21 Budget September 2019 Prices £	2020/21 Budget Outturn Prices £
<u>EMPLOYEE EXPENSES</u>			
SJC Employees	52,505,310	52,032,780	53,540,220
Teachers	91,378,310	93,549,540	96,335,040
Pension/Termination Costs	87,430	87,430	87,430
Indirect Employee Expenses	1,490,090	1,502,480	1,521,270
<b>Total Employee Expenses</b>	<b>145,461,140</b>	<b>147,172,230</b>	<b>151,483,960</b>
<u>PROPERTY EXPENSES</u>			
Repairs and Maintenance	1,542,200	1,466,200	1,489,300
Maintenance of Grounds	7,670	7,670	7,670
Grnds Maint Internal Recharges	110,790	110,790	112,420
Energy Costs	3,499,310	3,499,310	3,817,590
Rents	272,700	272,700	273,100
Rates	5,786,390	5,782,490	5,963,700
Water Services	515,290	515,290	520,120
Fixtures and Fittings	86,090	86,090	86,090
Expenses of Operational Bldgs	4,500	4,500	4,500
Cleaning & Domestic Supplies	3,477,520	3,377,970	3,468,590
Property Insurance	264,070	290,050	290,050
<b>Total Property Expenses</b>	<b>15,566,530</b>	<b>15,413,060</b>	<b>16,033,130</b>
<u>TRANSPORT EXPENSES</u>			
Direct Transport Costs	1,820	1,820	1,820
Transport Recharges	171,120	171,120	174,310
Transport Insurance	540	540	550
Transportation Costs	3,895,100	4,435,100	4,492,040
<b>Total Transport Expenses</b>	<b>4,068,580</b>	<b>4,608,580</b>	<b>4,668,720</b>
<u>SUPPLIES &amp; SERVICES</u>			
Equip, Furniture and Materials	7,532,110	13,799,250	13,821,430
Training Materials	32,890	32,890	32,890
Services	793,900	812,220	825,320
Catering	7,652,920	7,653,140	7,768,210
Clothing, Uniforms & Laundry	37,600	37,600	37,600
Printing, Staty & Gen Off Exps	107,040	107,040	107,790
Client Amenities	15,590	15,590	15,590
Communications & Computing	568,890	568,890	572,070
Contribution to Funds	10,000	10,000	10,000
Schools Per Capita	1,785,040	1,785,040	1,785,040
Miscellaneous Supplies	354,590	(1,279,050)	(1,279,050)
<b>Total Supplies &amp; Services</b>	<b>18,890,570</b>	<b>23,542,610</b>	<b>23,696,890</b>

## 2020/21 Children's Services Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices £	2020/21 Budget September 2019 Prices £	2020/21 Budget Outturn Prices £
<u>THIRD PARTY PAYMENTS</u>			
Internal Recharges	(2,042,200)	(2,042,200)	(2,032,780)
Other Local Authorities	782,450	782,450	806,950
Other Agencies	15,488,660	16,447,220	16,745,900
Payments to Voluntary Orgs	264,090	264,090	277,390
Grants to Voluntary Orgs	3,000	3,000	3,000
DSS Transfer Projects	32,250	32,250	32,250
Falkirk Schools Project	13,374,020	13,208,020	13,482,250
Community Schools Project	11,582,830	13,282,830	13,558,240
Regional Improvement Collab	896,210	896,210	896,210
<b>Total Third Party Payments</b>	<b>40,381,310</b>	<b>42,873,870</b>	<b>43,769,410</b>
<u>TRANSFER PAYMENTS</u>			
Payments to Pupils/Students	991,670	991,670	1,008,370
Payments Individuals	3,894,390	4,164,020	4,238,250
<b>Total Transfer Payments</b>	<b>4,886,060</b>	<b>5,155,690</b>	<b>5,246,620</b>
<u>SUPPORT SERVICES</u>			
Central Support Recharges	253,160	253,160	253,160
Departmental Recharges	3,154,600	3,627,910	3,834,980
<b>Total Support Services</b>	<b>3,407,760</b>	<b>3,881,070</b>	<b>4,088,140</b>
<b>TOTAL EXPENDITURE</b>	<b>232,661,950</b>	<b>242,647,110</b>	<b>248,986,870</b>
<u>INCOME</u>			
Specific Government Grants	(16,506,710)	(23,496,880)	(23,578,430)
Other Government Grants	(1,257,690)	(1,257,690)	(1,264,620)
Other Grants, Reimburse & Conts	(518,880)	(518,880)	(518,880)
Customer and Client Receipts	(3,110,310)	(2,848,310)	(2,853,360)
Rents Received	(91,630)	(91,630)	(91,630)
Internal Recharges	(3,393,950)	(3,936,270)	(4,140,790)
Charges to Other Bodies	(917,800)	(917,800)	(925,720)
Catering Internal Trad Rechgs	(5,210,550)	(5,210,770)	(5,309,300)
Building Clean Int Trad Rechgs	(4,080,460)	(3,980,910)	(4,082,880)
Miscellaneous Income	(191,750)	(191,750)	(191,750)
<b>Total Income</b>	<b>(35,279,730)</b>	<b>(42,450,890)</b>	<b>(42,957,360)</b>
<b>NET EXPENDITURE</b>	<b>197,382,220</b>	<b>200,196,220</b>	<b>206,029,510</b>

## 2020/21 Social Work Services Budget

### Service - Objective Analysis

	2019/20 Budget Outturn Prices <hr/> £	2020/21 Budget September 2019 Prices <hr/> £	<b>2020/21 Budget Outturn Prices <hr/>£</b>
Social Work Shared Services	1,103,430	1,061,300	<b>1,095,740</b>
SW Adult Out of Scope	2,614,360	2,566,440	<b>2,638,240</b>
<b>NET EXPENDITURE</b>	<hr/> <b>3,717,790</b>	<hr/> <b>3,627,740</b>	<hr/> <b>3,733,980</b>

## 2020/21 Social Work Services Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices £	2020/21 Budget September 2019 Prices £	2020/21 Budget Outturn Prices £
<u>EMPLOYEE EXPENSES</u>			
SJC Employees	1,138,950	1,138,950	1,173,110
Indirect Employee Expenses	149,090	160,670	163,960
<b>Total Employee Expenses</b>	<b>1,288,040</b>	<b>1,299,620</b>	<b>1,337,070</b>
<u>PROPERTY EXPENSES</u>			
Repairs and Maintenance	375,910	375,910	378,540
Maintenance of Grounds	71,000	0	0
Grnds Maint Internal Recharges	20,740	20,740	20,790
Energy Costs	328,890	328,890	362,770
Rents	112,640	112,640	112,640
Rates	106,280	106,280	109,660
Water Services	62,570	62,570	63,200
Fixtures and Fittings	6,980	6,980	6,980
Cleaning & Domestic Supplies	189,880	189,880	193,570
Property Insurance	28,120	30,760	30,760
Other Property Expenses	5,830	5,830	5,830
<b>Total Property Expenses</b>	<b>1,308,840</b>	<b>1,240,480</b>	<b>1,284,740</b>
<u>TRANSPORT EXPENSES</u>			
Direct Transport Costs	1,540	1,540	1,580
Transport Recharges	301,630	301,630	309,120
<b>Total Transport Expenses</b>	<b>303,170</b>	<b>303,170</b>	<b>310,700</b>
<u>SUPPLIES &amp; SERVICES</u>			
Equip, Furniture and Materials	21,340	21,340	21,340
Training Materials	68,640	68,640	68,640
Services	225,000	234,340	237,570
Printing, Staty & Gen Off Exps	22,150	22,150	22,290
Communications & Computing	85,280	85,280	88,560
Contribution to Funds	45,000	45,000	45,000
Miscellaneous Supplies	101,010	101,010	101,010
<b>Total Supplies &amp; Services</b>	<b>568,420</b>	<b>577,760</b>	<b>584,410</b>
<u>THIRD PARTY PAYMENTS</u>			
Other Agencies	13,000	13,000	13,000
<b>Total Third Party Payments</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>
<u>SUPPORT SERVICES</u>			
Departmental Recharges	395,320	368,390	378,740
<b>Total Support Services</b>	<b>395,320</b>	<b>368,390</b>	<b>378,740</b>
<b>TOTAL EXPENDITURE</b>	<b>3,876,790</b>	<b>3,802,420</b>	<b>3,908,660</b>

## 2020/21 Social Work Services Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices <u>£</u>	2020/21 Budget September 2019 Prices <u>£</u>	<b>2020/21 Budget Outturn Prices <u>£</u></b>
<u>INCOME</u>			
Internal Recharges	(80,000)	(95,680)	<b>(95,680)</b>
Charges to Other Bodies	(66,000)	(66,000)	<b>(66,000)</b>
Miscellaneous Income	(13,000)	(13,000)	<b>(13,000)</b>
<b>Total Income</b>	<u>(159,000)</u>	<u>(174,680)</u>	<u><b>(174,680)</b></u>
<b>NET EXPENDITURE</b>	<u>3,717,790</u>	<u>3,627,740</u>	<u><b>3,733,980</b></u>

## 2020/21 Development Services Budget

### Service - Objective Analysis

	2019/20 Budget Outturn Prices <hr/> £	2020/21 Budget September 2019 Prices <hr/> £	<b>2020/21 Budget Outturn Prices <hr/>£</b>
Design, Roads & Transport	10,854,120	8,969,030	<b>9,609,660</b>
Planning & Economic Dev	4,064,030	2,940,510	<b>3,218,960</b>
Environmental Services	13,878,760	12,625,950	<b>13,021,080</b>
<b>NET EXPENDITURE</b>	<hr/> 28,796,910	<hr/> 24,535,490	<hr/> <b>25,849,700</b>

## 2020/21 Development Services Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices £	2020/21 Budget September 2019 Prices £	2020/21 Budget Outturn Prices £
<u>EMPLOYEE EXPENSES</u>			
SJC Employees	30,605,010	29,087,010	29,938,910
Indirect Employee Expenses	1,044,550	854,020	859,880
<b>Total Employee Expenses</b>	<b>31,649,560</b>	<b>29,941,030</b>	<b>30,798,790</b>
<u>PROPERTY EXPENSES</u>			
Repairs and Maintenance	614,850	602,850	612,730
Maintenance of Grounds	25,750	25,750	26,940
Grnds Maint Internal Recharges	86,310	86,310	87,620
Energy Costs	1,731,890	1,532,890	1,689,900
Rents	649,520	649,520	649,520
Rates	862,320	862,320	890,250
Water Services	71,110	71,110	71,910
Fixtures and Fittings	9,480	9,480	9,480
Expenses of Operational Bldgs	11,010	11,010	11,010
Cleaning & Domestic Supplies	231,490	231,490	235,820
Property Insurance	291,080	316,800	316,800
Other Property Expenses	100,800	100,800	100,800
<b>Total Property Expenses</b>	<b>4,685,610</b>	<b>4,500,330</b>	<b>4,702,780</b>
<u>TRANSPORT EXPENSES</u>			
Direct Transport Costs	4,722,390	4,672,390	4,740,750
Transport Recharges	3,507,710	3,457,710	3,546,540
Transport Insurance	347,840	379,020	379,820
Transportation Costs	9,960	9,960	9,960
<b>Total Transport Expenses</b>	<b>8,587,900</b>	<b>8,519,080</b>	<b>8,677,070</b>
<u>SUPPLIES &amp; SERVICES</u>			
Equip, Furniture and Materials	3,352,210	3,042,210	3,042,210
Services	779,870	774,770	777,110
Catering	5,570	5,570	5,570
Clothing, Uniforms & Laundry	78,900	78,900	78,900
Printing, Staty & Gen Off Exps	274,720	274,720	277,330
Communications & Computing	505,450	372,410	375,020
Contribution to Funds	20,000	20,000	20,000
Miscellaneous Supplies	155,780	(571,550)	(571,550)
<b>Total Supplies &amp; Services</b>	<b>5,172,500</b>	<b>3,997,030</b>	<b>4,004,590</b>
<u>THIRD PARTY PAYMENTS</u>			
Internal Recharges	35,880	35,880	35,880
Other Local Authorities	141,220	141,220	141,220
Private Contractors	7,008,460	6,969,460	7,172,130
Other Agencies	3,980,170	3,928,170	3,968,200
Internal Trading Organisations	662,890	662,890	699,200
Payments to STA Sub-Cons	675,760	675,760	675,760
<b>Total Third Party Payments</b>	<b>12,504,380</b>	<b>12,413,380</b>	<b>12,692,390</b>

## 2020/21 Development Services Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices £	2020/21 Budget September 2019 Prices £	2020/21 Budget Outturn Prices £
<u>SUPPORT SERVICES</u>			
Central Support Recharges	249,740	249,740	249,740
Departmental Recharges	2,354,260	1,634,930	1,639,790
<b>Total Support Services</b>	<b>2,604,000</b>	<b>1,884,670</b>	<b>1,889,530</b>
<u>CAPITAL COSTS</u>			
Operating Leasing Charges	482,540	424,540	424,540
<b>Total Capital Costs</b>	<b>482,540</b>	<b>424,540</b>	<b>424,540</b>
<b>TOTAL EXPENDITURE</b>	<b>65,686,490</b>	<b>61,680,060</b>	<b>63,189,690</b>
<u>INCOME</u>			
Other Government Grants	(1,530,690)	(1,530,690)	(1,530,690)
Insur Recoveries & Commission	(79,910)	(79,910)	(79,910)
Other Grants, Reimburse & Conts	(1,585,000)	(1,627,000)	(1,627,000)
Customer and Client Receipts	(5,100,280)	(5,764,280)	(5,764,280)
Rents Received	(3,868,670)	(3,868,670)	(3,868,670)
Internal Recharges	(14,385,620)	(13,632,610)	(13,820,230)
Charges to Other Bodies	(481,870)	(481,870)	(481,870)
Charges to Staff	(4,000)	(4,000)	(4,000)
Grnds Maint Int Trading Rechgs	(1,361,530)	(1,543,530)	(1,551,330)
Roads Internal Trad Rechgs	(7,893,310)	(7,893,310)	(7,893,310)
Miscellaneous Income	(598,700)	(718,700)	(718,700)
<b>Total Income</b>	<b>(36,889,580)</b>	<b>(37,144,570)</b>	<b>(37,339,990)</b>
<b>NET EXPENDITURE</b>	<b>28,796,910</b>	<b>24,535,490</b>	<b>25,849,700</b>

## 2020/21 Corporate & Housing Services Budget

### Service - Objective Analysis

	2019/20 Budget Outturn Prices <hr/> £	2020/21 Budget September 2019 Prices <hr/> £	2020/21 Budget Outturn Prices <hr/> £
General Fund Housing & Proc	2,827,340	2,271,440	<b>2,300,990</b>
Community Planning	986,550	916,550	<b>925,320</b>
Miscellaneous Services	3,144,700	2,965,940	<b>2,968,490</b>
Central Support Services	21,465,760	20,541,320	<b>21,301,800</b>
<b>NET EXPENDITURE</b>	<hr/> 28,424,350 <hr/>	<hr/> 26,695,250 <hr/>	<hr/> 27,496,600 <hr/>

## 2020/21 Corporate & Housing Services Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices £	2020/21 Budget September 2019 Prices £	2020/21 Budget Outturn Prices £
<u>EMPLOYEE EXPENSES</u>			
SJC Employees	26,322,600	25,721,240	26,486,930
Pension/Termination Costs	2,840,760	2,840,760	2,840,760
Indirect Employee Expenses	388,130	386,890	390,130
<b>Total Employee Expenses</b>	<b>29,551,490</b>	<b>28,948,890</b>	<b>29,717,820</b>
<u>PROPERTY EXPENSES</u>			
Repairs and Maintenance	455,060	178,060	181,020
Grnds Maint Internal Recharges	394,570	394,570	400,570
Housing Repairs-Ext Contractor	700,000	700,000	700,000
Energy Costs	334,960	334,960	365,100
Rents	328,250	328,250	328,250
Rates	500,520	500,520	516,670
Water Services	60,870	60,870	61,600
Cleaning & Domestic Supplies	215,170	215,170	219,810
Property Insurance	25,030	26,890	26,890
Other Property Expenses	28,100	28,100	28,100
<b>Total Property Expenses</b>	<b>3,042,530</b>	<b>2,767,390</b>	<b>2,828,010</b>
<u>TRANSPORT EXPENSES</u>			
Direct Transport Costs	1,640	1,640	1,640
Transport Recharges	30,550	30,550	31,340
<b>Total Transport Expenses</b>	<b>32,190</b>	<b>32,190</b>	<b>32,980</b>
<u>SUPPLIES &amp; SERVICES</u>			
Equip, Furniture and Materials	362,120	362,120	362,120
Services	1,144,460	973,730	973,730
Catering	100,990	100,990	100,990
Clothing, Uniforms & Laundry	1,850	1,850	1,850
Printing, Staty & Gen Off Exps	137,440	137,440	138,690
Communications & Computing	999,650	939,650	943,950
Members Expenses	632,010	632,010	642,110
Contribution to Funds	407,120	407,120	407,120
Miscellaneous Supplies	2,136,570	1,825,240	1,825,240
<b>Total Supplies &amp; Services</b>	<b>5,922,210</b>	<b>5,380,150</b>	<b>5,395,800</b>
<u>THIRD PARTY PAYMENTS</u>			
Internal Recharges	260,840	129,470	129,470
Private Contractors	70,000	70,000	70,000
Other Agencies	2,418,820	2,418,820	2,418,820
Repair/Improvement Grants	71,220	71,220	71,220
Scottish Welfare Fund	922,730	1,006,730	1,006,730
<b>Total Third Party Payments</b>	<b>3,743,610</b>	<b>3,696,240</b>	<b>3,696,240</b>
<u>TRANSFER PAYMENTS</u>			
Housing Benefits	41,436,000	41,579,000	41,579,000
Rent Allowances	(8,000)	(8,000)	(8,000)
<b>Total Transfer Payments</b>	<b>41,428,000</b>	<b>41,571,000</b>	<b>41,571,000</b>

## 2020/21 Corporate & Housing Services Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices £	2020/21 Budget September 2019 Prices £	2020/21 Budget Outturn Prices £
<u>SUPPORT SERVICES</u>			
Central Support Recharges	79,000	79,000	<b>79,000</b>
Departmental Recharges	209,060	199,830	<b>200,730</b>
<b>Total Support Services</b>	<b>288,060</b>	<b>278,830</b>	<b>279,730</b>
<u>CAPITAL COSTS</u>			
Loans Fund	11,370	11,370	<b>11,370</b>
Capital Charges to Services	12,380	12,380	<b>12,380</b>
<b>Total Capital Costs</b>	<b>23,750</b>	<b>23,750</b>	<b>23,750</b>
<b>TOTAL EXPENDITURE</b>	<b>84,031,840</b>	<b>82,698,440</b>	<b>83,545,330</b>
<u>INCOME</u>			
Other Government Grants	(40,315,090)	(40,315,090)	<b>(40,315,090)</b>
Insur Recoveries & Commission	(42,200)	(42,200)	<b>(42,200)</b>
Other Grants,Reimburse & Conts	(79,940)	(79,940)	<b>(79,940)</b>
Customer and Client Receipts	(987,230)	(1,017,230)	<b>(1,017,230)</b>
Rents Received	(59,690)	(59,690)	<b>(59,690)</b>
Internal Recharges	(10,283,350)	(10,270,050)	<b>(10,315,590)</b>
Charges to Other Bodies	(748,280)	(748,280)	<b>(748,280)</b>
Charges to Staff	(180)	(180)	<b>(180)</b>
Income from Loans Advanced	(10,980)	(10,980)	<b>(10,980)</b>
Miscellaneous Income	(3,080,550)	(3,459,550)	<b>(3,459,550)</b>
<b>Total Income</b>	<b>(55,607,490)</b>	<b>(56,003,190)</b>	<b>(56,048,730)</b>
<b>NET EXPENDITURE</b>	<b>28,424,350</b>	<b>26,695,250</b>	<b>27,496,600</b>

## 2020/21 Trading Accounts Budget

### Service - Objective Analysis

	2019/20 Budget Outturn Prices <u>£</u>	2020/21 Budget September 2019 Prices <u>£</u>	<b>2020/21 Budget Outturn Prices <u>£</u></b>
Operating Surpluses:-			
Building Maintenance	(495,990)	(497,280)	<b>(501,680)</b>
<b>TOTAL OPERATING SURPLUS</b>	<u>(495,990)</u>	<u>(497,280)</u>	<u><b>(501,680)</b></u>

## 2020/21 Trading Accounts Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices £	2020/21 Budget September 2019 Prices £	2020/21 Budget Outturn Prices £
<u>EMPLOYEE EXPENSES</u>			
SJC Employees	13,103,590	13,103,590	13,475,370
Indirect Employee Expenses	377,460	387,070	391,210
<b>Total Employee Expenses</b>	<b>13,481,050</b>	<b>13,490,660</b>	<b>13,866,580</b>
<u>PROPERTY EXPENSES</u>			
Repairs and Maintenance	45,360	45,360	46,040
Energy Costs	66,000	66,000	79,330
Rents	58,410	58,410	58,410
Rates	89,850	89,850	93,190
Water Services	18,230	18,230	18,410
Fixtures and Fittings	3,000	3,000	3,000
Cleaning & Domestic Supplies	42,200	42,200	43,080
Property Insurance	4,840	5,320	5,320
<b>Total Property Expenses</b>	<b>327,890</b>	<b>328,370</b>	<b>346,780</b>
<u>TRANSPORT EXPENSES</u>			
Direct Transport Costs	405,020	405,020	405,270
Transport Recharges	817,800	817,800	838,810
Transport Insurance	22,700	22,700	23,770
<b>Total Transport Expenses</b>	<b>1,245,520</b>	<b>1,245,520</b>	<b>1,267,850</b>
<u>SUPPLIES &amp; SERVICES</u>			
Equip, Furniture and Materials	5,862,960	5,846,500	5,875,830
Services	68,210	74,580	74,580
Clothing, Uniforms & Laundry	33,900	33,900	33,900
Printing, Staty & Gen Off Exps	43,770	43,770	43,950
Communications & Computing	56,910	56,910	57,430
Miscellaneous Supplies	81,100	81,100	81,100
<b>Total Supplies &amp; Services</b>	<b>6,146,850</b>	<b>6,136,760</b>	<b>6,166,790</b>
<u>THIRD PARTY PAYMENTS</u>			
Payments to STA Sub-Cons	10,839,360	10,837,050	10,894,930
<b>Total Third Party Payments</b>	<b>10,839,360</b>	<b>10,837,050</b>	<b>10,894,930</b>
<u>SUPPORT SERVICES</u>			
Central Support Recharges	1,107,790	1,107,790	1,107,790
Departmental Recharges	250,580	251,600	256,650
<b>Total Support Services</b>	<b>1,358,370</b>	<b>1,359,390</b>	<b>1,364,440</b>
<u>CAPITAL COSTS</u>			
Capital Charges to Services	281,970	281,970	281,970
<b>Total Capital Costs</b>	<b>281,970</b>	<b>281,970</b>	<b>281,970</b>
<b>TOTAL EXPENDITURE</b>	<b>33,681,010</b>	<b>33,679,720</b>	<b>34,189,340</b>

## 2020/21 Trading Accounts Budget

### Service - Subjective Analysis

	2019/20 Budget Outturn Prices <u>£</u>	2020/21 Budget September 2019 Prices <u>£</u>	2020/21 Budget Outturn Prices <u>£</u>
<u>INCOME</u>			
Internal Recharges	(385,000)	(385,000)	<b>(385,000)</b>
Interest Received	10,000	10,000	<b>10,000</b>
Build Maint Int Trading Rechgs	(33,750,000)	(33,750,000)	<b>(34,264,020)</b>
Miscellaneous Income	(52,000)	(52,000)	<b>(52,000)</b>
<b>Total Income</b>	<u>(34,177,000)</u>	<u>(34,177,000)</u>	<u><b>(34,691,020)</b></u>
<b>TOTAL OPERATING SURPLUS</b>	<u>(495,990)</u>	<u>(497,280)</u>	<u><b>(501,680)</b></u>

**SUMMARY OF 2020/21 OFFICER'S SAVINGS OPTIONS**

	<b>Officer's Options</b>		<b>Admin Proposals</b>	
	<b>£'000</b>	<b>FTE</b>	<b>£'000</b>	<b>FTE</b>
Children's Services	2,241	38.50	1,536	38.50
Development Services	4,543	43.20	3,087	35.45
Corporate & Housing Services	1,632	32.00	1,453	30.50
	8,416	113.70	6,076	104.45
Options Approved 2019/20	3,215	6.50	3,215	6.50
	<b>11,631</b>	<b>120.20</b>	<b>9,291</b>	<b>110.95</b>

**Summary of 2020/2021 Officers' Savings Options**  
**Children's Services Savings**



Falkirk Council

Officer's Options						
No	Reference	Description	Savings £'000	FTE Impact	EPIA Rating	Admin Proposals
1	CS2	Home to School Transport (Primary) - Move to statutory minimum entitlement limit of 2 miles for pupils that are 8 years old and younger	62	0.00	Medium	
2	CS3	Community Lets - Stop some Community Lets at Weekends.	15	0.00	Low	15
3	CS7	Closure of Public Toilets - Close three public conveniences	138	0.00	Medium	
4	CS8	Closure of the Canteen Facilities at the Municipal Buildings and Abbotsford House	30	0.00	Low	
5	CS9	Reduce the Level of Building Cleaning across all Council Facilities	300	10.70	Low	100
6	CS21	Support and Learning Review of Additional Support Needs Services	427	2.00	Low	427
7	CS23	Community Learning & Development - Phased programme of Community Education Centre closures.	370	7.00	Low	100
8	CS25	Review & Reduction of Children's Services Central Support Staff	72	2.00	Low	72
9	CS26	Fees & Charges	75	0.00	Low	75
10	CS29	Secondary and Digital Learning Review	380	9.20	Low	380

**Summary of 2020/2021 Officers' Savings Options**  
**Children's Services Savings**

Officer's Options						
No	Reference	Description	Savings £'000	FTE Impact	EPIA Rating	Admin Proposals
11	CS30	Primary Learning Review	367	7.60	Low	367
12	CS37	Fire Service, Safe Drive	5	0.00	Low	
<b>Total</b>			<b>2,241</b>	<b>38.50</b>		<b>1,536</b>

FTE Analysis	FTE Totals
Voluntary FTE	20.80
Compulsory FTE	17.70
	<u>38.50</u>

**Summary of 2020/2021 Officers' Savings Options**  
**Development Services Savings**



Falkirk Council

Officer's Options						
No	Reference	Description	Savings £'000	FTE Impact	EPIA Rating	Admin Proposals
1	DV6	Brown bin charges	433	0.00	Low	433
2	DV8	Review of street cleansing function	302	6.00	Low	302
3	DV9	Review of waste strategy function	65	1.00	Low	65
4	DV10	Review of school crossing patrol provision	43	3.75	Low	
5	DV11	Reduction of bus subsidies	845	0.00	Medium	
6	DV14	Withdraw free after three at council owned car parks.	53	0.00	Low	53
7	DV16	Roads maintenance budget reduction	200	2.00	Low	200
8	DV19	Review learning and physical disability transport provision	116	4.00		
9	DV23	Remove christmas lights provision	150	0.00	Low	
10	DV26	Reduce Falkirk Community Trust property maintenance budget	12	0.00	Low	12

**Summary of 2020/2021 Officers' Savings Options**  
**Development Services Savings**



Falkirk Council

Officer's Options						
No	Reference	Description	Savings £'000	FTE Impact	EPIA Rating	Admin Proposals
11	DV31	Staff reduction within planning and environment unit	30	1.00	Low	30
12	DV33	Review of Employment Training Unit Services	205	2.00	Medium	205
13	DV36	Smart working smart travel project	200	0.00	Low	200
14	DV43	Review of cemeteries and crematorium operations	34	0.00	Low	34
15	DV44	Staff reduction in waste services	90	2.00	Low	90
16	DV45	Savings through improved efficiency of service - Roads and Grounds Maintenance.	155	2.00	Low	155
17	DV46	Reform of the planning and building standards service	186	2.80	Low	186
18	DV47	Staff savings through improved efficiency of Design, Roads and Transport services	100	1.50	Low	100
19	DV48	Review of short term vehicle/plant hires	50	0.00	Low	50
20	DV50	Reduce Planning & Environment Unit revenue budgets	54	0.00	Low	

**Summary of 2020/2021 Officers' Savings Options**  
**Development Services Savings**



Falkirk Council

Officer's Options						
No	Reference	Description	Savings £'000	FTE Impact	EPIA Rating	Admin Proposals
21	DV55	Reduce NHSFV travel contract over provision	39	0.00	Low	39
22	DV56	Parking charges at stations Polmont, Larbert and Falkirk High	2	0.00	Low	
23	DV57	Charge for dog waste disposal bags	20	0.00	Low	20
24	DV58	Charge for replacement wheeled waste recycling bins or containers	100	0.00	Low	100
25	DV60	Income generation from Grounds Maintenance operations	363	7.00	Medium	182
26	DV61	Electric Vehicle (EV) chargepoint income	10	0.00	Low	10
27	DV62	Withdraw taxicard budget	35	0.00	Medium	
28	DV63	Cemeteries and Crematorium staff savings	31	0.65	Low	31
29	DV64	Reduction in roads maintenance budget	110	0.00	Low	110
30	DV66	Reduction in overtime working - roads maintenance	200	4.00	Low	200

**Summary of 2020/2021 Officers' Savings Options**  
**Development Services Savings**

Officer's Options						
No	Reference	Description	Savings £'000	FTE Impact	EPIA Rating	Admin Proposals
31	DV67	Reduction in overtime - grounds maintenance	50	1.00	Low	50
32	DV68	Staff reduction in environmental health services	50	1.00	Low	50
33	DV75	Review of commercial property & asset management - third party payments	32	0.00	Low	32
34	DV79	Commercial property & asset management team staff savings	70	1.50	Low	70
35	DV80	Commercial Property & asset management review of head leases	58	0.00	Low	58
36	DV81	Commercial property & asset management savings in supplies & services	20	0.00	Low	20
37	DV84	Community safety - taxi marshalling	30	0.00	Medium	
<b>Total</b>			<b>4,543</b>	<b>43.20</b>		<b>3,087</b>

FTE Analysis	FTE Totals
Voluntary FTE	43.20
Compulsory FTE	0.00
	<u>43.20</u>

**Summary of 2020/2021 Officers' Savings Options**  
**Corporate & Housing Services Savings**



Falkirk Council

Officer's Options						
No	Reference	Description	Savings £'000	FTE Impact	EPIA Rating	Admin Proposals
1	CHS4	Procurement savings from supplier contracts	300	0.00		300
2	CHS5	Procurement - Increased income from contract rebates and prompt payment of invoices	79	0.00		79
3	CHS7	Procurement - staffing - vacancy management	25	0.50		25
4	CHS12	PT&I - staffing restructure	98	1.00		98
5	CHS41	Absence Service Review	134	0.00	Low	134
6	CHS47	Increased Fee Income - Licensing and Registration	18	0.00		18
7	CHS48	Governance - Increased legal fee income	12	0.00		12
8	CHS54	Governance - Increase vacancy management	16	0.00		16
9	CHS55	Licensing Digital Channel Shift	28	1.00		28
10	CHS60	Health and Safety Efficiencies - Procuring a new System and Stop Some Tasks	30	1.00	Low	30

**Summary of 2020/2021 Officers' Savings Options**  
**Corporate & Housing Services Savings**



Falkirk Council

Officer's Options						
No	Reference	Description	Savings £'000	FTE Impact	EPIA Rating	Admin Proposals
11	CHS61	Implement further options for Self service payroll support	25	1.00		25
12	CHS62	HR - Self Service Discipline, Grievance and Capability and Reduction of HR Support for these	25	0.50	Low	
13	CHS69	Reduction in customer and business support staffing levels	527	24.00		527
14	CHS72	Reduce Audit and Checking Undertaken on the Payroll	25	1.00		25
15	CHS80	PT&T - Shared Services - network and infrastructure	75	0.00		
16	CHS82	Extend Purchasing of Annual Leave from 5-10 days per year.	20	0.00	Low	20
17	CHS85	Governance - Digital subscriptions	3	0.00		3
18	CHS86	Telecoms - Review Provision of Telephony	53	0.00		
19	CHS89	Reduction of 1 additional FTE in payroll	25	1.00		
20	CHS90	Savings from lower commission on debt recovery	54	0.00		54

**Summary of 2020/2021 Officers' Savings Options**  
**Corporate & Housing Services Savings**



Falkirk Council

Officer's Options						
No	Reference	Description	Savings £'000	FTE Impact	EPIA Rating	Admin Proposals
21	CHS93	Staff Savings - Communications & Participation	21	0.00		21
22	CHS95	Staff Savings - Policy & Community Planning and Welfare Reform	21	0.50		21
23	CHS96	Staff Savings - Governance	18	0.50		18
<b>Total</b>			<b>1,632</b>	<b>32.00</b>		<b>1,453</b>

FTE Analysis	FTE Totals
Voluntary FTE	31.00
Compulsory FTE	1.00
	<u>32.00</u>