

The background of the slide features a large, light blue crest of the Falkirk Community Trust. The crest is shield-shaped with a crown on top. The shield is divided into four quadrants: top-left shows a castle tower, top-right shows a stag's head, bottom-left shows a sailing ship, and bottom-right shows an eagle. A banner at the bottom of the shield contains the text 'A'NE FOR A'.

# **AGENDA ITEM**

**7**

**Falkirk Community Trust – Heritage  
Delivery Plan 2018 - 2023**

**Falkirk Council**

**Title:** Falkirk Community Trust – Heritage Delivery Plan 2018 -2023

**Meeting:** Executive

**Date:** 15 May 2018

**Submitted By:** Director of Corporate and Housing Services

**1. Purpose of Report**

- 1.1 The purpose of this report is to present the Heritage Delivery Plan 2018 – 2023, developed by Falkirk Community Trust for approval and following consideration at the last Executive further information on this plan.

**2. Recommendation**

- 2.1 The Executive is asked to consider and agree The Heritage Delivery Plan - 2018 – 2023.

**3. Background**

- 3.1 Falkirk Community Trust has responsibility for delivering the following services on behalf of the Council:

- Arts;
- Heritage;
- Health and Fitness;
- Sports;
- Libraries;
- Strategic Parks;
- Outdoor Activities.

- 3.2 In addition to delivering services, the Trust is policy adviser to the Council on these issues and in this role the Trust has developed. The Culture and Sports Strategy, Inspiring Active Lives – 2014 to 2024 and a suite of delivery plans which flow from this Strategy which the Council and Community Planning Partnership has approved. These include:

- The Arts Delivery Plan – 2016 to 2021;
- The Public Arts Strategy;
- The Physical Activity and Wellbeing Strategy;
- The Library Service Development Plan – 2016 to 2020; and
- Master planning for major sites and Management Plans for each strategic park.

All these delivery plans have been developed in partnership with relevant local and national stakeholders and the responsibility for delivery is shared across these partners.

- 3.3 The Heritage Plan is the latest of these plans and has been developed in line with an agreed protocol. This 2-stage protocol was introduced in 2014 between the Trust and Council to ensure that draft delivery plans are corporately reviewed before their submission to the Executive.
- 3.4 The first stage will advise the Council of its timetable for developing policies/ plans. This will include detail of how the Trust intends to consult with the portfolio holder and elected members in the development stage. Stage 2 sets out a process by which relevant services and the portfolio holder will consider the draft policy/plan and raise any issues/concerns with the Trust. It includes a 'consideration' meeting at which officers and the Trust will aim to resolve any issues in regard to the content.
- 3.5 The protocol ensures that meaningful consultation is carried out with key stakeholders, including elected members, that the Trust Board approves each draft plan and that there is an opportunity for the Council to consider each plan corporately with opportunity for feedback and dialogue with the Trust prior to its submission to the Executive for approval.
- 3.6 The Trust having approved the plan for consultation in August 2017 developed a consultation plan that was then discussed with the Leader of the Council and Portfolio holder. This consultation included a copy being sent to all elected members, relevant national organisations and specific local organisations including the Denny and Dunipace Heritage Society, Communities along the Carron and Friends of Kinneil. A summary of the comments made and the Trust's responses to that were provided to Council officers. The plan was then redrafted and the final version presented to the Executive in April 2018.
- 3.7 The plan is strategic in nature i.e. it identifies longer term objectives and outcomes as well as the actions necessary for achieving these. The actions set out in the Action Plan are the shared responsibility of a number of stakeholders (Trust, Council services, other public sector agencies and the voluntary heritage sector). This means there will be further planning for specific assets mentioned within the plan. There will also be the need to ensure external funding is sought for projects that neither the Council nor the Trust can afford. It is understood that this is a challenge for a number of interested parties but with relevant support from both the Council and the Trust this can be achieved.
- 3.8 The Plan has been developed with strong synergies to a number of national and local strategies and it is worth identifying the critical links with the Strategic Outcomes and Local Delivery Plan 2016-20, Our Future in the Past, Historic Environment Strategy for Falkirk 2017-22 and the Kinneil Masterplan.

#### 4. The Heritage Delivery Plan 2018 - 2023

4.1 The Trust has developed a new Heritage Delivery Plan covering the period 2018 – 2023. This replaces the outgoing delivery plan which expires this year. The plan contributes to Inspiring Active Lives – the culture and sport strategy for Falkirk 2014 – 2024. A copy of the delivery plan can be found at: [Heritage Delivery Plan 2018 - 2023](#)

4.2 Since 2006, the definition adopted by and for the previous and present Heritage Strategies and Delivery Plans has been:

***‘...the total of inherited ideas, beliefs, values and knowledge which constitute the shared basis of social action.’***

4.3 This definition takes the view that heritage is a catalyst for action; it is an active ingredient at work in any community and which influences decisions intended for the benefit of that community. It is a strategic asset for **place-making** at the disposal of professional bodies and communities alike, and has been used to advantage in the transformation which has been the strategic priority for this area in recent years.

4.4 The Trust's vision is for Falkirk “to be a place with vibrant culture and sporting opportunities where people can achieve active and fulfilled lifestyles”. It aims to do this by:

- Increasing and broadening participation in culture and sport; and
- Helping secure recognition for the Falkirk Council area as a vibrant place.

4.5 The delivery plan notes the need to build on the strong foundations the area has inherited through its history and location, as well as local assets which will contribute to the realisation of priorities.

4.6 Section 3 summarises these local assets as well as the organisations responsible for the management of these assets and their contribution to the delivery of heritage activity in the area and include Falkirk Community Trust, Falkirk Council, Historic Environment Scotland, Scottish Canals, Forth Valley College, Scottish Railway Preservation Society and a number of voluntary heritage organisations. The Plan emphasises the importance of shared planning and effective use of resources to maximise the impact that heritage activity can have on individual and community wellbeing and place-making.

4.7 The plan has been organised around the four themes of Inspiring Active Lives as follows:

- Participation;
- Motivation;
- Venues; and
- Partnership.

4.8 The strategic priorities within the delivery plan include:

- Continuing transformation;
- Strengthening the role of heritage as a local asset;
- Facilitating community activity as the best means of meeting their aspirations in this area; and
- Responding and adapting to meet the financial challenges which will prevail during the lifetime of the plan.

4.9 Section 7 of the Plan highlights the groups and organisations which have been consulted during its development and preparation along with their respective roles and responsibilities in the delivery of the Plan against agreed outcomes. The new delivery plan also reflects on some of the key achievements realised during the lifetime of the outgoing plan, including:

- Increased attendances at key attractions;
- Community development and facilitation programmes;
- Supporting key projects, including the Antonine Wall World Heritage Site, the Falkirk Town Heritage Initiative and the World War One Centenary etc.

4.10 The Council in its comments to the Trust asked for clearer linkages to the Council's Corporate Plan and to the Community Planning Partnership's Strategic Outcomes and Local Delivery Plan. These changes have been duly made by the Trust.

## **5 Monitoring Implementation**

5.1 The implementation of the Heritage Delivery Plan will be monitored by the Trust and annual updates on progress will be submitted to the Trust Board. It has been agreed that the Performance Report that is prepared by the Trust for Scrutiny Committee will be revised to include an update on the overall Inspiring Active Lives Strategy and the underpinning delivery plans such as the Library, Arts and Physical Activity Plans. Through this the Trust will report on progress to Members. This performance report already contains indicators and benchmarks on the Trust's performance but will be expanded to include other indicators on the implementation of each strategy.

## **6. Consultation**

The draft Plan has been subject to consultation with the community and also with all Council services as set out earlier in the report.

## **7. Implications**

### **Financial**

- 7.1 The Delivery Plan will be implemented using the existing financial resources of the Trust and partner organisations; where possible, new funding will be identified to support the ambitions of the Plan.

### **Resources**

- 7.2 Section 6 of the delivery plan outlines the resources which will be utilised in the actions which support its realisation.

### **Legal**

- 7.3 The Council has an agreement with the Trust for the delivery of services and the provision of professional advice on certain matters. This report fulfils that obligation with regards to heritage.

### **Risk**

- 7.4 It is important that the Trust and other partners have a consistent vision and plan with regards to the future heritage of our area. This ensures that risks are minimised by the provision of a common vision.

### **Equalities**

- 7.5 Each Strategy should have an equalities impact assessment undertaken in order to assess impact.

### **Sustainability/Environmental Impact**

- 7.6 Nil.

## **8. Conclusions**

- 8.1 The Heritage Plan sets out the how the Trust, along with key partners, including the Council will protect improve and utilise the heritage of our area in line with the Strategic Outcomes and Local Delivery Plan and also the Council's Corporate Plan.

.....  
Director of Corporate and Housing Services

Author – Andrew Wilson, Policy & Community Planning Manager, 01324 506046  
[Andrew.wilson@falkirk.gov.uk](mailto:Andrew.wilson@falkirk.gov.uk)

Date - 1 May 2018

## **APPENDICES**

- None

### **List of Background Papers:**

**The following papers were relied on in the preparation of this report in terms of the Local Government (Scotland) Act 1973:**

- None