

AGENDA ITEM

9

Title/Subject: Partnership Funding Update
Meeting: Integration Joint Board
Date: 1 June 2018
Submitted By: Chief Finance Officer
Action: For Noting

1. INTRODUCTION

1.1 The purpose of this report is to provide the Integration Joint Board (IJB) with the following information in relation to Partnership Funding:

- A bi-annual performance update regarding Partnership Funding
- An update regarding initiative reviews that are currently underway.

2. RECOMMENDATIONS

The Integration Joint Board is asked to:

- 2.1 note the performance of initiatives, provided within Appendix 1 and that a full programme report will be provided with the Annual Report in September 2018.
- 2.2 note the review process regarding specific initiatives and that the outcome and recommendations will be reported in September 2018.

3. BACKGROUND

3.1 In April 2018, the IJB approved a Partnership Funding investment plan for the period 2018-2021. This follows a three year Partnership Funding programme which ended on 31 March 2018. Approval was given that funds continue to be allocated in line with the current Partnership Funding governance arrangements and in alignment with the Falkirk HSCP Strategic Plan. Table 1 below, provides a financial overview as at 31 March 2018.

	17/18 Available Resource £'000	17/18 Total Spend £'000	17/18 Variance £'000	18/19 Budget £'000	18/19 Available Resource £'000
Integrated Care Fund	4,200	2,278	1,922	1,880	3,802
Delayed Discharge Fund	881	398	483	864	1,347
Leadership Fund	1,000	383	617	1,000	1,617
TOTALS	6,081	3,059	3,022*	3,744	6,766

*This figure includes £1,234k slippage, to be carried forward to 18/19.

Table 1

- 3.2 On 6 April 2018, the IJB approved an investment plan for 2018/2021. The resource approved for allocation via the governance process is currently £4,293k. This figure includes the Leadership Fund resource.

4. PARTNERSHIP FUNDING BI-ANNUAL REPORT

- 4.1 In line with the approved Partnership Funding Governance process, a bi-annual performance, for the period October 2017 to March 2018 update is provided within Appendix 1. A detailed performance report for the 2015 – 2018 programme will be provided along with the Annual report, in September 2018.
- 4.2 Performance information is gathered quarterly. Submission of this information is a condition of funding. At the point of award, project leads are required to sign and submit a declaration agreeing to monitoring requirements and any other condition stated. Initiatives in operation across Forth Valley are monitored collectively with Clackmannanshire and Stirling Partnership. Key points for noting at this point, include:
- In order to improve capacity and sustainability of provision, the delivery models of Social Prescribing and Housing Owls are currently being reviewed. Any amendment to delivery is intended to improve outcomes and will be reported via the Change form process to the PFG in the first instance.
 - Partnership Funding is intended to support integrated provision and service improvement in line with a whole system approach. Delivery models often change and performance indicators need to be revised accordingly. This currently applies to Summerford, AHP provision, MECS Night Service and Technology Enabled Care Initiatives.
 - Although provision of quarterly monitoring information is a condition of funding for all initiatives, compliance with the requirement remains an issue for some initiatives. Where returns are late or not provided two times, this will now be escalated to the Chief Officer.
- 4.3. Key areas of programme achievement during 2017/2018 include:
- Further alignment with initiatives to developing pathways or areas of work, for example, mainstreaming Reablement at Home initiative to incorporate the delivery model into the implementation of the Reablement Pathway.
 - Progression towards strategic commissioning services, particularly in relation to Mental Health and Support for Carers.
 - Of the thirty two initiatives currently funded, 20 out of 28 are making satisfactory progress towards anticipated outcomes. For areas where there are performance deficits, action plans have been requested or reviews are underway.

4.4 Priority areas of work that will be progressed during 2018/2019, include:

- Ongoing review and development of specific initiatives in line with conditions of funding
- Consider the role and remit of the Partnership Funding Group and Strategic Planning Group in the context of strategic commissioning
- Support the development and commissioning of areas of work identified within the Partnership Funding investment plan, with a priority on community based capacity and provision
- Ensure that Partnership Funds continue to support the progression of local outcomes and priorities as described within Falkirk Health & Social care Partnership's current and revised Strategic Plan.

5. INITIATIVE REVIEW

- 5.1 On 6 April 2018, the IJB approved a three year Partnership Funding Investment Plan. The IJB were also reminded that a number of initiatives were subject to review. These were Closer to Home (including Enhanced Care Team and ALFY) and Rapid Access Frailty Clinic (RAFC). In addition, some initiatives were allocated funds on condition of the provision of an implementation plan regarding the model of provision. These were Alcohol Related Brain Injury, AHP resource and Summerford.
- 5.2 As reported in April, the review work is set in the context of the work underway based on whole systems mapping, which includes the development of a pathway for unscheduled care, including the use of the community hospitals and intermediate care. This work is being progressed with Clackmannanshire & Stirling Partnership. Closer to Home and RAFC initiative leads have been given instruction regarding review requirements, with a reporting deadline of 31 July 2018. The Leadership Team and Unscheduled Care Programme Board will consider outcomes in relation to unscheduled care redesign proposals for Board consideration. It is proposed that the outcome and recommendations arising from reviews are presented to the IJB in September 2018.
- 5.3 With regard to the ARBI initiative, a service evaluation was provided, which highlighted the successful implementation of the model in relation to improved service user experience and care and also reduction in costs as a result of reduced hospital intervention. However, the report also highlighted concerns in relation to the sustainability of the delivery model with short term funding and the team structure. This particularly related to the lack of dedicated consultant diagnostic support. Funding was approved at the same level as in 2017/2018 and a request has been issued to review the current team structure. This should include options regarding multi- agency contribution to the service and links with the Alcohol and Drugs Partnership.

- 5.4 Approval of funding subject to the provision of an implementation report included AHP resource and Summerford. Both areas are central to the implementation of the reablement pathway. The pace of change is significant within these areas, however to ensure integrated provision, progress must be co-ordinated and align with strategic direction provided via the Reablement Leadership Group.

6. CONCLUSIONS

- 6.1 This report provides IJB members with an overview of the performance of initiatives in receipt of Partnership Funding and information regarding ongoing work being progressed. A detailed performance report will be provided alongside the Annual Review in September 2018. Review outcomes and recommendations will also be presented to the IJB in September 2018.

Resource Implications

There are no additional resource implications over and above those reported within the body of the report. Recommendations are made within the limitations of the current Partnership Funding programme.

Impact on IJB Outcomes and Priorities

Partnership investment aligns and contributes directly towards local outcomes. The adoption of a strategic commissioning approach to working with Third Sector organisations will further support the delivery of IJB outcomes, in the medium to long-term.

Legal & Risk Implications

No legal issues have been identified.

Risk implications relate to individual initiative performance and compliance with Scottish Government requirements regarding the use of partnership funds. The governance and monitoring process previously approved addresses any potential risk.

Consultation

Individual initiatives are required to consult and engage with stakeholders during the development and implementation of all services. This forms a condition of award for partnership funding.

Equalities Assessment

Allocations of partnership funding directly contribute towards and align with the Strategic Plan and a full Equalities and Poverty Impact Assessment (EPIA) has been completed for the Plan. Further EPIAs will be undertaken for areas of disinvestment.

Approved for submission by: Patricia Cassidy, Chief Officer

Author – Lesley MacArthur, Integrated Care Fund Co-ordinator




















Date: 21 May 2018






List of Background Papers:

IJB Papers regarding Partnership Funding:

- 1 December 2017
- 6 April 2018

Project Name	Lead Agency	Alignment to Strategic Plan	Support for Carers	Performance	Comment	Approved End Date
Avoiding Unplanned Admission						
Closer to Home - ALFY	NHS Forth Valley		DIRECT		Under review as part of Closer to Home, by 31 July 2018. Combined Falkirk calls (incoming & outgoing) averaged 5.5 calls per day, of which 1.6 are incoming.	31 March 2019
Closer to Home – Enhanced Community Health Team	NHS Forth Valley		INDIRECT		Under review as part of Closer to Home, by 31 July '18. Provision in Falkirk remains significantly lower than Clacks/Stirling. Incomplete return received.	31 March 2019
Closer to Home – Night Nursing	NHS Forth Valley		DIRECT		Under review as part of Closer to Home, by 31 July '18. Performance information requires improvement.	31 March 2019
Enhanced Discharge from Falkirk Community Hospital	NHS Forth Valley		DIRECT		Significant increase in New Patient assessments being carried out - up from 166 in Q3 to 222 in Q4. However, weekend contacts by RSWs were down from 598 in Q3 to 489 in Q4. Further info requested.	31 March 2021
Reablement in Housing with Care	Falkirk Council		DIRECT		Issues with sourcing care packages caused delayed discharges in Q4.	31 March 2019
Reablement at Home	Falkirk Council		DIRECT		RAH model is now mainstreamed and being delivered across Care at Home via the Reablement Project Team.	Finished 31 March 2018
OT, Equipment & Adaptations Redesign	Falkirk Council		INDIRECT		Funding carried forward to continue roll out of training, processes and tools.	31 March 2019
Technology Enabled Care and MECS Night Service	Falkirk Council		DIRECT		MECS transitioning from analogue to digital telecare. MECS has received a national award for local excellence in partnership working representing support for a local SME. MECS figures substantially down in Q4. User numbers down from 41 in Q3 to 26 in Q4. The number of calls went down from 399 in Q3 to 183 in Q4. Further information requested. PIs require improvement.	31 March 2021
Avoiding Unplanned Admission: Delayed Discharge						
Rapid Access Frailty Clinic	NHS Forth Valley		DIRECT		This project is still not working to capacity. There are only an average of 1-2 people per session. Service is being redesigned, working with iHub. To be provided by 31 July '18.	31 March 2019
Discharge Hub	NHS Forth Valley		INDIRECT		Impact on numbers moving to Community Hospital. Significant reduction in length of wait to move to Community Hospital. Numbers identified as requiring Nursing Homes has reduced.	31 March 2019
Summerford Reablement	Falkirk Council		DIRECT		The refurb work was completed at end of February with the Assessment Kitchen being installed in March. Summerford has gradually increased their capacity in a staged manner and can now offer 20 reablement placements, 2 respite placements. 5 permanent units have been retained. Implementation report requested by 31 July 2018.	31 March 2021
Health & Wellbeing in Communities						
ARBI Case Management Model	Forth Valley ADP				No service currently in place. Q4 monitoring return not received. Proposal re service requested by 31 July 2018.	31 March 2018
Post Diagnostic Support	Alzheimers Scotland		DIRECT		The number of referrals received for the 4 quarters is 286, an increase of 8.5% compared to last year. Waiting lists have increased to 7 months, PDS workers to increase caseload in attempt to reduce. Links to Enhanced Dementia Team.	31 March 2019
Community Connections Programme	Alzheimers Scotland		DIRECT		A new group, Cooking with Confidence, in partnership with Food Buddies, has started in Q4. The adverse weather caused several groups to be cancelled in Q4.	31 March 2018
Social Prescribing	FDAMH		INDIRECT		Good feedback from service users. In Q4 there was a drop in numbers due to staff changes and new courses about to commence.	31 March 2019
FDAMH Immediate Help Service	FDAMH		INDIRECT		Due to increasing demand for the Immediate Help Service, a three-month trial of an appointment system has been introduced from February 2018. This trial was due to be assessed at the end of April to decide if this is manageable and best for service users going forward.	31 March 2019
Peer Information Hub	Falkirk Council		INDIRECT		Project sustainability is an issue. Discussion with Citizens Advice Bureau underway.	31 March 2019

OTB – Food Buddies	Outside the Box		INDIRECT		Good partnership working with Carers Centre and Alzheimers Scotland. Good feedback from service users.	31 March 2019
HSCP Community Grants	Falkirk Council		INDIRECT		Requires further publicity to ensure that communities are aware of availability and purpose.	31 March 2019
Mental Health & Wellbeing FV College	Forth Valley College		INDIRECT		Consistently increasing demand for all services provided via project. Good outcomes reported and great feedback.	31 March 2019
FVSC Health & Wellbeing Lunch Club	Forth Valley Sensory Centre		DIRECT		Nummbers remain low during Q4, although outcomes positive for attendees. Delivery structure being amended and will be tested during Q1.	30 September 2018
Living Right Up to the End	Strathcarron Hospice		DIRECT		The project is currently providing support to 17 individuals and 15 carers. Each individual receives 2-3 hours of support each week.	30 September 2018
Social Inclusion Project	Falkirk Council				This is showing evidence of good outcomes and receives great feedback. Awaiting external evaluation report.	31 March 2021
Direct Support for Carers						
Support for Carers (combined)	Falkirk & Clackmannanshire Carers Centre		DIRECT		Ongoing carers support in line with Carers Act and strategic commissioning.	31 March 2019
Infrastructure						
TSI Support / Partnership Manager	Falkirk CVS		INDIRECT		Monitoring information currently relates to outputs. It is difficult to measure the impact of the resource. Breadth of engagement with sector and forums is very good. Review of PIs required.	31 March 2021
Independent Sector Lead	Scottish Care		INDIRECT		Monitoring information currently relates to outputs. It is difficult to measure the impact of the resource. Provider participation and engagement has increased, which is positive outcome. Review of PIs required.	31 March 2021
LIST Analysts	ISD				Continues to progress a range of work in line with Partnership priorities.	31 March 2021
Integrated Care Fund Coordinator and Performance Management & Programme Support	Falkirk Council				Support re Partnership Funding, Performance and Strategic Planning	31 March 2021

Key		DIRECT	INDIRECT				
	SP Alignment (proportion out of 5 outcomes)	Direct Support	Indirect Support	On Target / Performing	Action Required	Not Performing	Ended