

# AGENDA ITEM

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**Title/Subject:** Strategic Plan 2019-2022  
**Meeting:** Integration Joint Board  
**Date:** 7 December 2018  
**Submitted By:** Programme Manager  
**Action:** For Decision

## **1. INTRODUCTION**

- 1.1. The purpose of the report is to update the Integration Joint Board on the ongoing work to prepare the Strategic Plan 2019-22 and the key priorities identified to date. The report also sets out the consultation and engagement plans from December 2018 to February 2019 to engage with stakeholders to further explore and refine these priorities.

## **2. RECOMMENDATION**

The Integration Joint Board is asked to:

- 2.1. note the content of the report
- 2.2. approve the proposed priorities at section 4.7 for consultation.

## **3. BACKGROUND**

- 3.1. The Board has received reports on the development of the Strategic Plan 2019-22 and joint workshops have been held with the Strategic Planning Group (SPG) to review the Strategic Plan and identify emerging priorities.
- 3.2. In preparing and publishing Strategic Plans, IJBs must ensure stakeholders are fully engaged in the preparation, publication and review of the Plan, in order to establish a meaningful co-productive approach.
- 3.3. The Strategic Plan will set out how the IJB will plan and deliver services for the Falkirk area over the medium term, using the integrated budgets under their control. The Plan will set out how the IJB will deliver the national outcomes for health and wellbeing, and achieve the core aims of integration to:
- improve the quality and consistency of services for patients, carers, service users and their families
  - provide seamless, integrated, quality health and social care services in order to care for people in their homes, or a homely setting, where it is safe to do so
  - ensure resources are used effectively and efficiently to deliver services that

meet the needs of the increasing number of people with long term conditions and often complex needs, many of whom are older.

- 3.4. The Strategic Plan will also provide clarity to the constituent authorities (Falkirk Council and NHS Forth Valley) about what they are required to operationally deliver. This will be set out in Directions issued by the IJB.
- 3.5. Annual Performance Reports are presented to the IJB to provide assurance that the strategic priorities within the current plan are being implemented. To date the Board has received reports covering the period 2016/2017 and 2017/2018.

## **4. PROGRESS**

### **4.1. *Strategic Needs Assessment***

The Strategic Needs Assessment (SNA) has been finalised. This has been produced to support the development of the Strategic Plan and is one component part of the joint commissioning process. This should underpin the content of the Strategic Plan and priorities for the Partnership.

- 4.1.1. The information from the SNA has been shared with the IJB and Strategic Planning Group (SPG) at joint planning workshops. The SNA has been used to inform the identification of the draft priorities.
- 4.1.2. The SNA will be separately issued to the IJB as an Information Bulletin and published on the HSCP website.

### **4.2. *Development of the strategic priorities***

Three workshops have now taken place with the IJB and SPG members to discuss and seek views on the review of the current plan and to begin to develop the plan for 2019–22. These were held on 4 May, 3 August and 2 November 2018.

- 4.2.1. The workshops have been well-received. A key output from the workshops has been agreement that the main strategic direction set out within the current Plan and SNA remains relevant, with some updates required to the local vision and outcomes.
- 4.2.2. At its meeting on 5 October 2018, the Board approved the proposed changes to the local vision and outcomes and agreed that further work would take place to develop the high level priorities and sub-priorities aligned to these outcomes. These priorities were discussed at the joint IJB and SPG workshop in November.
- 4.2.3. The draft Strategic Plan priorities that are emerging are summarised below:

- Establish locality based teams and approaches
- Develop and implement a Carers Strategy
- Implement the national Mental Health Strategy with a focus on early intervention
- Review the Alcohol and Drug Partnership strategy and structure and align with local evidenced need
- Deliver Primary Care Transformation
- Develop and implement a HSCP Technology Enabled Care Strategy
- Work with partners to address the determinants of health and social inequalities
- Develop and implement an Integrated Workforce Plan
- Develop effective communications messages and arrangements.

#### 4.3. ***Recent and emerging policy requirements***

There is a range of new policy requirements that the IJB are sighted on which fit well with the draft Strategic Plan priorities identified to date. These include:

- Scotland's public health priorities:
  - healthy and safe places and communities
  - flourish in early years
  - good mental wellbeing
  - reduce the use of and harm from alcohol, tobacco and other drugs
  - sustainable, inclusive economy with equality of outcomes for all
  - eat well, healthy weight and physical activity
- Community Planning and engagement – within the Community Planning Partnership, the HSCP is the lead for one strategic outcome and one priority, reporting to the CP Strategic Board and CP Executive Group twice a year
- digital technology – realise the opportunities for health and social care services and the wider public to utilise digital technology as an enabler to improve health and wellbeing
- housing - including the requirement to produce a Housing Contribution Statement and Rapid Rehousing Transition Plan. An update is provided to the Board as a separate agenda item detailing the Scottish Government guidance.

#### 4.4. ***Consultation and Engagement***

The draft priorities have been identified through engagement with the IJB and SPG. There is also a requirement to ensure full consultation with key stakeholders, including service users, patients, carers, workforce, communities and other partners, including the Clackmannanshire and Stirling HSCP.

- 4.4.1. It is proposed that further focused engagement and online public consultation on the draft priorities in section 4.7 takes place over December 2018 to February 2019. This will ensure the priorities reflect the views of all stakeholders.

- 4.4.2. This work will be undertaken in line with the IJB Participation and Engagement Strategy, incorporating the National Standards for Community Engagement. This work will be aligned to other engagement, for example the development of the Carers Strategy, community planning locality planning engagement and budget consultation.

- 4.5. ***Medium Term Financial Plan***

The Board received a report in October 2018 with an update on the development of a Medium Term Financial Plan (MTFP). The MTFP will set out the overall resources available to the Partnership to support delivery of the Strategic Plan. The plan will help to ensure that resources are directed to the delivery of IJB outcomes.

- 4.5.1. The aim of the plan is to ensure a more robust approach to financial planning, allowing co-ordination between service redesign and transformation and annual budgets. Such an approach is considered essential to facilitate delivery of the Strategic Plan and maximise the use of resources across the medium term. The MTFP will aim to plot out the path ahead.
- 4.5.2. The MTFP continues to be developed alongside the Strategic Plan and will be reported to the IJB at a future meeting.

- 4.6. ***Directions***

The IJB has a statutory duty to issue Directions in line with its Strategic Plan. The Board has previously been advised that the use of Directions will be reviewed in line with the revised national Guidance when this has been formally agreed and a report will be brought to a future Board for consideration.

- 4.6.1. Once the new plan has been approved, an updated set of Directions will be issued to the parties. This will give the necessary clarity to ensure that the parties are aware of the IJB strategic direction and how to operationally deliver the plan.

- 4.7. ***Strategic Planning Co-ordination Group***

The Strategic Planning Co- ordination Group will continue to support the development of the refreshed plan and any further associated workshops. The plan will need to be published by 1 April 2019.

## **5. CONCLUSIONS**

The report sets out the process to date to prepare the Strategic Plan 2019 - 22.

### **Resource Implications**

Planning and Performance capacity will be required from Falkirk Council and NHS Forth Valley to support the review process, engagement and consultation and refresh of the plan.

**Impact on IJB outcomes and priorities**

The report relates to the review of the Strategic Plan and will ensure the partnership is continuing to work towards local outcomes and priorities.

**Legal and Risk Implications**

The IJB will be compliant with the Public Bodies (Joint Working) (Scotland) Act 2014 if it undertakes the review and involves the Strategic Planning Group.

**Consultation**

Engagement and consultation will be undertaken through the review process, but is not required for this report.

**Equalities Assessment**

An EPIA will be undertaken through the review process, but is not required for this report.

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Approved for submission by: Patricia Cassidy, Chief Officer

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**Date:** 26 November 2018

**List of Background Papers:**