

AC7. Strategic Risk Register

The committee considered a report by the Chief Finance Officer presenting a Strategic Risk Register (SRR) and an update on risk management arrangements along with future work in respect of risk.

Within the Integration Scheme two sections were of most relevance:-

- 13.2 The Parties will commit all necessary resources to support risk management by the Integration Joint Board.
- 13.10 The Parties will support the Integration Joint Board to:
- a) establish risk monitoring and reporting as set out in the risk management framework; and
 - b) maintain the risk information and share with the Parties within the timescales specified.

The high level SRR was provided as an appendix to the report which was refreshed with a different approach taken to the identification of risk. Lead Officers had been identified for each risk and completed a detailed risk matrix. This involved setting out an assessment of the likelihood of the risk materialising as well as mitigating actions that were in place or would be developed. The committee would receive an update of the SRR at each meeting.

Work would continue to further embed risk management into the work of the IJB. This would include:-

- Linking the SRR to the other work being undertaken across the IJB, for example the delivery plan, audit work and self evaluation action plan resulting from the Ministerial Strategic Group exercise.
- Mapping the SRR to each Partners' Corporate Risk Register, ensuring an improved awareness and escalation of risks across the Partnership.
- Development of a risk appetite statement, or guiding principles, on when risks could be accepted, or where further mitigation was required. This could build on best practice from the Good Governance Institute.
- Having a development session the IJB board members and key officers.

The committee asked why delayed discharge was not identified as a risk, especially in the context of worsening performance. The Chief Finance Officer stated that the points from the last meeting of the committee related to unscheduled care and were not explicitly separated off in the report. She stated that she would ensure that once the detail was pulled out delayed discharge would be wrapped up in the unscheduled care element. She would take the matter to the next partnership leadership forum where risk was a standing item.

Decision

The committee noted the:-

- (1) detailed Strategic Risk Register and agreed that it was presented to the IJB in September 2019, and**
- (2) update on risk managements arrangements and the risk related work planned for 2019/20.**