

Agenda Item

4



Title/Subject: National Audit and Inspection Report Overview

Meeting: Audit Committee

Date: 16 December 2019

Submitted By: Chief Finance Officer

Action: For Noting

1. INTRODUCTION

- 1.1. The purpose of this report is to provide an overview of the national reports published since the September update to the Audit Committee.

2. RECOMMENDATION

- 2.1 The IJB is asked to note the contents of this report.

3. BACKGROUND

- 3.1. In June 2019, the IJB Audit Committee agreed to receive a National Audit and Inspection Report Overview paper as a standing item at each meeting. This arrangement recognised that reports may need to be considered in a range of places, such as the IJB or Clinical and Care Governance Committee with the requirements dependent on the nature of the report and the requirements that flow from it. However, it was also recognised that as a minimum all national reports must be noted and where appropriate action plans are required, these must be developed and monitored.
- 3.2. Where reports are not considered by the IJB or Clinical and Care Governance Committee (CCGC), a summary of the reports will be included in the overview paper.
- 3.3. Audit Committee members can highlight if they think that more detailed consideration of any paper is required, and if so, what the appropriate reporting route would be.

4. NATIONAL REPORTS

- 4.1. The table below lists the reports that have been issued since the last report in September 2019 and where the report has been considered. Where appropriate a summary of the report is also included below.



Report	Publication Date	Consideration to Date
Mental Welfare Commission for Scotland – Announced visit to Wards 4 & 5, FVRH	February 2019	To be scheduled for a future CCG committee
Mental Welfare Commission for Scotland – Announced visit to Lochview	March 2019	To be scheduled for a future CCG committee
NHS in Scotland 2019	October 2019	Summary provided in this report
Health and Social Care Delivery Plan: Progress Report	November 2019	Summary provided in this report
Mental Welfare Commission – Autism and Complex Care	November 2019	Report considered at the Leadership Group meeting on 28 November 2019. To be scheduled for a future CCG committee

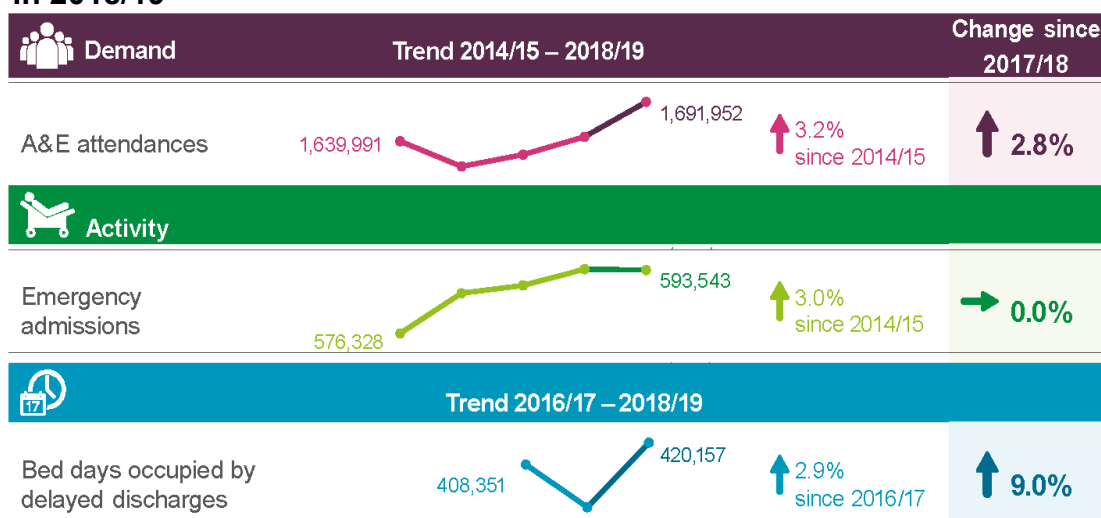
4.2. **Audit Scotland – NHS in Scotland 2019**

In October 2019 Audit Scotland published their NHS in Scotland 2019 report. That report highlighted a number of key messages, including:

- In 2018/19, 42% of the Scottish Government budget was spent on Health.
- Without reform a £1.8bn shortfall in funding for Health is predicated by 2023/24, against an expected increase in spend of £20.6bn for the same period.
- Demand for hospital care continued to increase (including number of A&E attendances, and people waiting for inpatient and outpatient appointments). Health Boards struggled to meet key national standards, with two out of eight achieved. The report acknowledges that in some areas, for example waiting times, increase in demand is masking improvement.
- Temporary staffing costs remain significant as a result of recruitment and retention issues, sickness absence and pressures to meet waiting times targets.
- The pace of change to address reform, particularly through health and social care integration has been too slow. The Scottish Government should develop a new strategy for health and social care that identifies priorities to support large scale, system-wide reform for 2020 onwards. Cultural change may be required to accept new ways of working.

- Much more work is required to engage with local communities and co-design changes to services.
- The development of a national, integrated health and social care workforce plan is overdue.

National trends in demands and activity for acute services (with IJB link) in 2018/19



4.3. Health and Social Care Delivery Plan: Progress Report

In December 2016 the Scottish Government published the Health and Social Care Delivery Plan which set out a programme to increase the pace of improvement and change within Scotland's health and social care services. The November 2019 report describes the progress that has been made since the Plan was first published. There are 50 actions in the Plan, of which 22 are completed and 28 are in progress.

4.4. The Delivery Plan is due to be refreshed in the coming months. At this stage the each action will be mapped to the Government's National Performance Framework.

4.5. The progress report considers progress against five main areas:

- Integration of Health and Social Care Support;
- Implementation of the National Clinical Strategy;
- Public Health Improvement;
- NHS Board Reform; and
- Cross Cutting Activities

4.6. This summary will focus on the first area – Integration of Health and Social Care Support. The report highlights that good progress has been made in some Integration Authorities and that overall the number of unplanned hospital bed days has reduced since the launch of the Delivery Plan. However, there are ongoing challenges in reducing, or mitigating against

projected increases in, the numbers of A&E attendances and emergency admissions in the context of increased demand due to demography. The report also highlights that spend on hospital stays where the patient was admitted in an emergency has remained fairly constant and highlights the challenges that Integration Authorities face when trying to shift the balance of care from acute to community settings.

- 4.7. The report summarises the work of the Ministerial Strategic Group for Health and Community Care (MSG) and the expectation that Integration Authorities, NHS Boards and Local Authorities, working with key partners, will have increased the pace and effectiveness of integration by March 2020. The MSG will monitor this through improvement actions plans that each IJB has been asked to submit. The intention is to bring forward an update report to the IJB in March on progress with the improvement plan.
- 4.8. An outline of the priorities of the partnership programme to support local reform of adult social care, developed by COSLA and partners, is provided. These include:
- A shared agreement on the purpose of adult social care support
 - Investment in Scotland's people, society and economy
 - A valued and skilled workforce
 - Investment in social care support
- 4.9. Key to delivering the priorities is existing policies, including Self Directed Support and the Carers Act.
- 4.10. It is intended to have plans in place for the projects and activities in the programme by the end of December 2019.
- 4.11. The progress report also sets out the work that has been undertaken to strengthen primary and community care including the new GMS contract, GP premises work and the primary care improvement plans, including development of multi-disciplinary teams within GP practices.

5. CONCLUSIONS

- 5.1 This report provides a summary of a number of national audit and inspection reports which have been recently published.

Resource Implications

There are no resource implications arising from this report.

Impact on IJB Outcomes and Priorities

The IJB is committed to delivering on the outcomes and principles set out in the Strategic Plan. This has to include, for example, effectively planning for services, having appropriate governance structures and ensuring safe, high quality services are in place. The National Audit reports and Inspection

Reports will provide standards and recommendations that the IJB can assess itself against to ensure delivery of the Strategic Plan.

Legal & Risk Implications

There are no legal implications arising from this report. Failure to consider the findings of National Audit reports and Inspection reports would increase the risk that the outcomes of the Strategic Plan are not delivered and potentially that service users are harmed. This in turn would impact on the financial and reputational risk of the IJB and partners.

Consultation

There are no consultation implications arising from this report.

Equalities Assessment

There are no equality implications arising from this report.

Approved for Submission by: Patricia Cassidy, Chief Officer

Author – Amanda Templeman, Chief Finance Officer

Date: 4 December 2019

List of Background Papers: The papers that may be referred to within the report or previous papers on the same or related subjects.