

## **Agenda Item 18**

### **Review of Integration Scheme**



# Falkirk Integration Joint Board

Date: 20 March 2020

Title: Review of Integration Scheme

Action: For noting

## Executive Summary

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1. The Integration Scheme was approved by the Scottish Ministers in 2015. The law requires that it be reviewed every 5 years. This is an obligation on the constituent authorities rather than on the Integration Joint Board (IJB), although the IJB will wish to express a view on its contents. This report highlights some of the issues that may arise in the course of the review.

## Recommendations

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2. The Integration Joint Board is asked to note the contents of the report.

## Background

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3. The Integration Scheme is the foundational document for the Integration Joint Board. Importantly, it sets out which of the functions of the Council and Health Board are delegated to the IJB. It also sets out the governance arrangements for the establishment and chairing of the board and contains significant provisions in respect to finance. The scheme also covers a number of prescribed areas:

- Local operational delivery arrangements
- Corporate Support
- Support for Strategic Planning
- Targets and Performance Measurements
- Clinical and Care Governance
- Chief Officer
- Workforce
- Participation and Engagement
- Information Sharing and Data Handling
- Complaints
- Complaints Handling
- Liability and Indemnity
- Risk Management and Dispute Resolution Mechanism.

## Main Body of the Report

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4. Not all of these areas will require significant review. The extent of review in some of these depends on the appetite for change in the constituent authorities. Another significant factor would be the extent to which the

constituent authorities, and indeed the IJB itself, wish to see arrangements more fully described (and thus prescribed) within the scheme itself.

Some of the key issues may arise in the following areas:-

**a. Delegated Functions**

The scheme currently reflects in large part the mandatory list of delegated functions described by the Scottish Minister. The 5 year review is a convenient point to consider whether there are further functions which would benefit in service provision or governance terms from delegation to the IJB. This is primarily a decision for the Constituent Authorities.

**b. Governance Arrangements**

This is an opportunity to consider the provisions relating to Governance principally the number of voting members appointed by the constituent authorities and the current arrangement for the revolving chair. The Council has provisionally taken the view that there would be advantage in expanding the size of the voting members from 3 appointed by the constituent authorities to 4.

**c. Finance**

Recent reports to the Board have identified the need for a more fully developed risk sharing agreement. It is likely that strengthening and clarifying this aspect of the Finance Section of the scheme will be the key area of work.

**d. Local Operational Delivery Arrangements**

The Scheme says little in relation to this issue. This reflects the lack of agreement between the constituent authorities on this issue when the scheme was being drafted in 2015. Progress has been made since that time and there may be an advantage in expanding this area to reflect current and planned changes to operational management.

5. The Council has nominated the Chief Governance Officer as the lead officer for the review. The Health Board had nominated Dr Foster but, understandably, he is heavily engaged in other matters. It would be useful if the Chief Officer would nominate an officer from within the Partnership to lead on the process on its behalf to ensure that the partnership perspective is properly reflected.

## Conclusions

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6. The report outlines some of the issues that may arise in review of the scheme.

### Resource Implications

There will be potentially significant staff resources used in the review.

### **Impact on IJB Outcomes and Priorities**

The review will refresh the framework for supporting the IJB's agreed outcomes and priorities.

### **Legal & Risk Implications**

The review is an obligation in the Act.

### **Consultation**

Consultation will take place on any proposed changes to the scheme.

### **Equalities Assessment**

It is unlikely that an equalities assessment will be required in respect of the review process. In particular, it is unlikely that it will result in a change to any service provision from the prospective service users. This may be different if there is proposed transfer of further functions.

## **Report Author**

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Approved for submission by: Colin Moodie, Chief Governance

**Author of report: Colin Moodie**

## **List of Background Papers**

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## **Appendices**

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