

## **Agenda Item 5**

### **Chief Officer Report**



## **Falkirk Integration Joint Board**

**3 September 2021**

**Chief Officer Report**

**For Decision**

### **1. Executive Summary**

- 1.1 The purpose of this report is to update members on current developments within the Falkirk Health and Social Care Partnership (HSCP). The report also provides an update on the ongoing Covid-19 pandemic response.

### **2. Recommendations**

The Integration Joint Board is asked to:

- 2.1 agree to continue to delegate authority to the Chief Officer, to be reviewed at the Board meeting in November 2021
- 2.2 approve the appointment of the Third sector representative to the Board
- 2.3 approve delegation of publication of Annual Performance Report to Chair, Vice Chair, Chief Officer and Chief Finance Officer.
- 2.4 note the consultation on a National Care Service for Scotland and the opportunity to contribute
- 2.5 note the content of the report

### **3. Background**

- 3.1 The Board has previously agreed key areas of work that should be undertaken and the report provides an update on a range of activity.

### **4. Response to Covid-19**

#### **4.1 Delegated Authority**

Since March 2020, Board members have continued to agree that authority is delegated to the Chief Officer to deal with urgent business, which would normally be determined by the Board, during the period of the Covid-19 pandemic. All IJB Board and Committee meetings have now resumed on a virtual basis, however the delegated authority arrangements remain in place.

- 4.2 The IJB Chair and Vice-chair meet fortnightly with the Chief Officer and Chief Finance Officer. This provides an opportunity for an update and discussion

about decisions required. Since the last IJB meeting, The Chief Officer has agreed under delegated powers to extend the additional hours of our independent sector lead until the end of the financial year, details are presented in appendix 1.

- 4.3 The Scottish Government national restrictions are easing however with the demand pressures and the reintroduction of the Gold command structure in NHS Forth Valley the Board is asked to agree to continue to delegate authority to the Chief Officer. This would be reviewed at the next Board meeting in November 2021.
- 4.4 [Covid-19 Falkirk HSCP Remobilisation Plan](#)  
The HSCP continues to work in partnership with Clackmannanshire and Stirling HSCP and NHS Forth Valley to progress the Falkirk HSCP Remobilisation Plan 2021/22. An update to the plan is reported separately on the agenda.
- 4.5 [NHS FV Remobilisation Plan](#)  
Remobilisation of services in Forth Valley continues, particularly for planned care services, although capacity constraints remain in place due to physical distancing requirements.
- 4.6 [Mobilisation Centre](#)  
The HSCP Covid-19 Huddle has been stepped up again in response to the current increasing demand pressures and the level of staff absence and vacancies. The pressure is being felt across the whole health and care system, the NHS Chief Executive has established Gold command structure to support strategic management and decision making. The local operational team continues to have representation from all HSCP partners and service areas and ensures the HSCP response is well co-ordinated. A fuller update is provided in the remobilisation plan update report as a separate agenda item.
- 4.7 [Covid-19 Mobilisation Plan Financial Returns](#)  
Regular returns continue to be submitted to the Scottish Government to capture the additional costs associated with Covid-19 and to inform funding requirements. Further detail is provided in the Finance Report, presented by the Chief Finance Officer on the agenda.
- 4.8 [Care Home Assurance](#)  
An update on care home assurance work was presented to the IJB Clinical and Care Governance Committee meeting on 27 August 2021. The report summarised the current work to date with care homes and care home staff to support and assure infection prevention and control measures, support outbreak management and to ensure that fundamental care needs of residents are being met during the pandemic.
- 4.9 The following is a summary of the work being done.
- [Social Care CHART Team](#)  
The social care CHART team was established as a test of change to respond to the pandemic and support residents and staff working within care homes. The permanency of this team is now going through due process. As part of

the work, the structure of the team is being reviewed and considered.

The CHART team, working collaboratively with other clinical health teams considers the following priorities and deliverables to ensure a robust, comprehensive and efficient response to supporting care homes, residents and staff during this period.

■ **Care Home Reviews**

The Scottish Government shared communications around support for care homes on 15 January 2021, where it requested that “Local Authorities should review care plans for all residents commencing in the first quarter of 2021 if that has not happened in the past 6 months”. As a result, the CHART team increased staffing to support this by 3 agency social workers on a temporary basis.

Current completed review information –

April 2021	37
May 21	43
June 21	60

The current care home resident reviews to be completed are as follows:

- East – 84 still to be completed across 5 homes
- West – 42 still to be completed across 2 homes
- Central -117 still to be completed across 7 homes and 12 being reviewed to ensure review action plan complete.

These reviews are ensuring a robust evaluation of resident views, outcomes, care needs, environment, family views, as well as assessing the impact of Covid-19. Additional assessment tools have been created to ensure a robust scrutiny of Covid-19 visiting plans, as well as isolation support plans as part of the pandemic impact.

Negotiations are underway with neighbouring HSCPs are required in respect of the 201 Falkirk residents who currently live out of area (i.e. reside within other local authority areas, but are funded by Falkirk HSCP) to ensure they are included in the review process.

There is a clear, robust and flexible plan for review completion. This has allowed the team to respond to external factors (such as a large scale investigation process within a central care home) and ensure reviews are actioned if risk levels increase, or early indicators of concern are identified.

Throughout the waves of the pandemic, regular care home reviews have been sustained by the social care CHART team to date. Locality work has been prioritised on a day to day basis, ensuring critical service delivery. This is due to the impact of the pandemic and the need to be responsive to the emerging needs of care homes – particularly those who have an outbreak.

- **CHART visiting data (May, June and July 2021)**

From May 21 till 21<sup>st</sup> July 2021, the CHART team have completed 42 care assurance visits, with a further 7 planned to the end of July 2021. Housing with care facilities have not required any additional visits and have been supported by telephone calls when required. To acknowledge the changing situation regarding covid-19 transmission in the community, calls to Housing with Care have been done when a positive case has been identified, and over June and July 2021, this was on 2 occasions. In addition, a range of audit work has been undertaken. . This includes 9 resident files and particular aspects of care reviewed at a care home requiring additional support, as well as 1 day care covid risk assessment reviewed and completed in anticipation of reopening.

To date a total of 286 CHART visits have been carried out since November 2020.

Following an approved SBAR by the Care Home Strategy Group, the CHART team complete check in phone calls twice weekly to all 32 care homes within the Falkirk area. These discussions include vacancy information, TURAS completion, staffing levels and dependency and recently, updates and information sharing regarding the Covid-19 vaccine and staff lateral flow testing. Care Homes have contact details for the Chart team, and the decision to step down calls was completed in partnership with care home managers, the CHART team and Scottish Care.

New visiting guidance is also incorporated into daily discussions, and there is work being considered how to measure meaningful contacts for residents in light of new guidance.

#### 4.10 **Covid Vaccination Programme**

The Covid vaccination programme continues across the Forth Valley area. The following is information held at 16 August 2021 and was the most recent position at the time of preparing the report.

- 4.11 Data in the table below indicates that 92% of Falkirk residents aged over 18 have received a first dose of the vaccination, with 82% having received the second dose.

Falkirk		
Age Group	Number Vaccinated 1 <sup>st</sup> Dose	Number Vaccinated 2 <sup>nd</sup> Dose
17 and under	1,480	391
18 and over	118,473	106,706
Total	119,953	107,097

- 4.12 NHS Forth Valley have offered everyone over the age of 18 a first vaccine but as the data indicates not everyone has taken up this offer.

- 4.13 The focus is to target all those who have not taken up the offer and to ensure that those who have received a first dose attend for a second dose within 8 weeks.
- 4.14 In order to improve uptake rates in younger cohorts NHS FV have worked with Falkirk and Stenhousemuir Football Clubs to vaccinate on match days during August.
- 4.15 All young people who are over 12 years with a neuro-disability or immune suppressed and those who live at home with someone who is immuno-compromised or suppressed, from 9 August were offered a vaccine with the aim of vaccinating them all prior to recommencing school.
- 4.16 From 16 August 2021 social media adverts have been circulated offering all young people aged 16-17 years a vaccine that they can receive via drop in clinics. This will be followed up with other communications going forward.
- 4.17 The following is a summary of planned activity for next reporting period:
- Preparations are in hand to administer COVID booster and Flu vaccines commencing from between 6th September -13th September 2021
  - COVID boosters (3rd doses) will be administered to people over 50 and under 50's who receive the yearly flu vaccination. This will be administered 6 months after their 2nd dose.
  - Flu vaccine will be administered to all over 50-year-olds and all under 50s with a medical condition that puts them at increased risk of infection
  - All primary and secondary school children will be offered a vaccine and the flu programme will be extended this year to include, all education staff in state and independent schools as well as all early year's establishments.
  - Health and Social care staff will be encouraged to take up the flu vaccine and a COVID booster

## **5. A National Care Service for Scotland-Consultation**

- 5.1 The report on the Independent Review of Adult Social Care (IRASC) or Feeley Review was published on the 3 February 2021 and set out 53 recommendations for the reform of adult social care, including the creation of a National Care Service (NCS)
- 5.2 The Scottish Government launched the consultation of a National Care Service for Scotland on the 9 August 2021, which seeks the public's views ahead of the proposed creation of a NCS accountable to Scottish Ministers. The consultation can be accessed here: [A National Care Service for Scotland - Scottish Government - Citizen Space \(consult.gov.scot\)](https://www.scottish.gov.uk/consultation/a-national-care-service-for-scotland)
- 5.3 It is proposed that the National Care Service will define the strategic direction and quality standards for community health and social care in Scotland. It will have local delivery boards which work with the NHS, local authorities, and the third and independent sectors to plan, commission and deliver the support and

services The proposals will also implement recommendations of the Independent Review of Adult Social Care regarding:

- ensuring that care is person-centred and human rights based
- providing greater recognition and support for unpaid carers
- improving conditions for the workforce
- commissioning for public good, and
- more effective approaches to scrutiny and improvement of social care services.

5.4 The scope of the NCS outlined in the consultation will, at a minimum, cover adult social care services. However, the consultation sets out proposals for an expanded scope for the NCS which would include:

- children's services
- community justice
- alcohol and drug services
- social work
- some mental health services

5.5 The Consultation proposes that the role of Integration Joint Boards is extended to become Health and Social Care Boards for the local delivery.

5.6 The Consultation proposes that the implementation of the IRASC recommendations and creation of a NCS is an opportunity to transform the way we deliver care and support, placing human rights at the heart of our decisions and shifting the focus to prevention, embedding fair work and ethical commissioning and strengthening the commitment to integrating health and social care.

5.7 The Consultation is structured in sections to enable people to provide feedback on individual sections or on the whole document. These sections are:

- Improving care for people
- Scope of NCS :/Community Health and Social Care Boards:
- Commissioning of Services
- Regulation
- Fair work and valuing people who work in social care

5.8 The consultation covers a wide range of questions, including operational service delivery, systems and processes and the proposed structure and governance.

5.9 Partnerships are offered the opportunity to open debate and discussion and to provide feedback by 18<sup>th</sup> October.

5.10 It is imperative that the IJB members, senior management and staff groups take time to reflect on the proposals and implications. There is significant opportunity for change and improvement by building on a human rights based approach to achieve better outcomes for people. However, consideration should also be given to the time and resource implications involved in the construct of a new national governance framework and the potential significant change for local government.

- 5.11 Members of the Board are encouraged to engage with the consultation. A range of opportunities will be scheduled over the coming weeks to help facilitate debate and discussion across the Partnership. A full response will be prepared on behalf on the IJB and circulated for approval prior to submission.

## 6. HSCP Service Update

### 6.1 Head of Integration Appointment

Gail Woodcock has been appointed as Head of Integration and commenced on 9 August 2021. Gail's previous role was Interim Managing Director of Bon Accord Care in Aberdeen, seconded from her role as Transformation Lead in Aberdeen HSCP. Members of the IJB Board and Strategic Planning Group contributed to the recruitment process with support from HR colleagues.

### 6.2 Update on Adult Day Services Openings

During the week beginning 10 May 2021 we began to reopen our adult day services on a phased approach. The service started with a limited number of staff and service users based at the Dundas Resource Centre, and by the end of July 2021 this had been expanded to provide 20 places per day. The plan was to increase the number of places each day from 20 to 25 by 31 August and then increase to 30 per day during subsequent phases. However, given the pressures across the system it is unlikely we will be able to pull back the redeployed Day Centre Officers needed for increased numbers at this time.

- 6.3 Members will be aware that some of our Day Centre Officers have been supporting front line care delivery, working within both our Care at Home and Care Home services since the onset of the pandemic and given significant pressures that exist within these service areas this on-going support is still required at this time.

### 6.4 Alcohol Drug Protection Update

A sub group of both the Falkirk and Clackmannanshire and Stirling ADP's has been established to oversee progress in relation to the new Medicines Assisted Treatment (MAT) Standards. The subgroup is co-chaired by both ADP Chair's. A presentation on these new standards was given to the Clinical and Care Governance Committee on 27 August 2021.

- 6.5 Following a report on the ADP Delivery Plan to Falkirk Council, an Elected Member workshop has been scheduled for Falkirk Council members on 10 September 2021 to discuss both the MAT Standards and the Falkirk ADP Delivery Plan. Following this event, the Chair of the ADP proposes to bring a Report to the Integration Joint Board in November covering those subject areas and general progress of the ADP over the course of the last 12 months.

- 6.6 IJB members would be welcome to attend the workshop session on 10 September 2021

### 6.7 Piloting the use of Near Me for Community Led Support

Near Me is a video consultation system that enables members of the public to meet with service providers remotely. The system has been adopted by the NHS



and its use has increased enormously since the start of the Covid-19 pandemic. Falkirk HSCP has now embarked upon a pilot project to introduce Near Me as a means of accessing Community Led Support. The new service (known as the 'Living Well Advice Hub') enables people living in Falkirk to drop-in virtually and have a conversation with our Community Link Workers about anything they need support with. Services currently available for drop-in advice include:

- Falkirk Council Social Services
- Falkirk Council's Community Link Workers
- FDAMH – Falkirk's Mental Health Association
- Strathcarron Hospice Compassionate Neighbours Service
- Cyrenians Falkirk Outreach

- 6.8 Systems have also been developed to capture relevant information from service users and, if necessary, to make referrals to other services. The process of collecting and sharing information is supported by a Data Protection Impact Assessment and Information Sharing Agreement. Service providers have received training in the technical aspects of the Near Me system and also in the conduct of 'Good Conversations'.
- 6.9 Measures have been established to gauge the success of the pilot. The measures are based on the 'Falkirk evaluation framework for community-led interventions', which was developed by a multi-agency working group between October 2020 and March 2021.
- 6.10 The pilot began in July and will run until September. The Near Me waiting room will be open between 1-4pm every Tuesday for the duration of the pilot exercise.
- 6.11 The Near Me pilot will be evaluated by the Working Group. Evaluation will be based on performance data and feedback from callers and partners. The model has been developed within the capacity of existing resources of HSCP staff and third sector agency staff. It is anticipated that if the pilot is successful, the model will become an aspect of partner service delivery as opposed to having a requirement for additional resource.
- 6.12 The next stage in introducing and testing Near Me within the HSCP, is to establish an additional function to support contact with the Duty Social Work teams. This work has been successful in being awarded funding from the Scottish Government's Technology Enabled Care programme. The funding will support project management and administrative support for a period of 12 months.
- 6.13 [Joint Inspection of Adult Support and Protection Arrangements](#)  
The Adult Protection Committee and HSCP Senior Leadership Team are working on pre-inspection activity and the inspection process. At the time of preparing the report, there has been no notification of the inspection date.
- 6.14 [SWAS Structure Review](#)  
Work has been ongoing to review the structure of Social Work Adult Services, to consider the best way to provide leadership and professional guidance to staff across the organisation. There are now plans in place for the next steps towards finalising the structure.

- 6.15 With the permanent appointments to the HSCP's senior leadership team, the requirement now is that the Social Work workforce needs to be realigned to meet the challenges of increased demand; limited resources and a changing health and social care economy.
- 6.16 Our Social Work services within the Partnership require to be focussed on place based integrated (efficient and effective) interventions, that reduce reliance on high cost resource intensive models, unless absolutely appropriate for individual care and support. Additionally, the service needs to continue to embed a performance culture across all levels, which will enhance individual employee and service wide accountability and responsibility for all aspects of decision making. Furthermore, the service needs to ensure it is accessible and can respond quickly to eligible demand pressures.
- 6.17 Throughout 2020-2021, the Head of Integration undertook a review of the Social Work Adult Service which highlighted a shortage of registered Social Workers within the service, alongside some issues in respect of staff retention, recruitment and role clarification. As part of the review the Head of Integration facilitated a series of re-structure workshops with Team Managers, the joint trades unions, colleagues from HR and finance. These workshops explored current pressure areas, future demands and the current model for the Social Work Adult Service, to agree a preferred model for the service which would not only better position the service to respond to pressures, but also act as an initial step toward strengthening Social Work Practice.
- 6.18 The joint workshops identified a preferred model for the Social Work Adult Service, which would build on structure of the HSCP whilst strengthening links to the Council's Children's Social Work Service and embed locality working at the heart of the service structure.
- 6.19 A full business case outlining the detail of the proposed structure will now be developed and presented to the Joint Staff Forum, which will mark the commencement of the formal consultation period. Following which a Final agreed business case will be taken forward as we move forward to implementation as this progresses updates will be provided to the IJB.
- 6.20 **Caledonia Service**  
Caledonia Services is an HSCP service that works with adults living with severe and enduring mental illness. There are currently 85 service users registered with the service, who are offered community based group activities. All activities aim to improve well-being, increase self-esteem and self-confidence while giving individuals an opportunity to learn new skills or build on existing ones.
- 6.21 Over the past 3 years, the service model has significantly evolved from a long-term day service to a progressive, community focussed model. During the period of the Covid-19 pandemic, the building closed, however the service continued remotely and within community based settings. Service users have adjusted to the revised model positively.
- 6.22 Prior to Covid-19 discussions had been taking place around the suitability of the building. It was situated in an industrial estate and does not easy to facilitate

community access and integration. Given the building had not been used since March 2020 and it had been evidenced that services could operate successfully via a local community based model, it was decided to co locate the team with the Joint Dementia Initiative at Dollar Park, and focus on delivering local community resources across the area, utilising community buildings closer to service users homes which could build community inclusion programmes.

#### 6.23 **Palliative Care and Homelessness**

Dr Joy Rafferty , a speciality doctor in palliative care at Strathcarron Hospice and the Marie Curie Charity have co-authored a report [‘Dying in the Cold’](#) to examine the challenges faced by people experiencing homelessness and their access to palliative care. An update on the progress within HSCP will be brought to a future meeting.

### **7. FCH Master Plan**

- 7.1 The Falkirk Community Hospital (FCH) master planning exercise began with an information and engagement event on 16 July 2021. The first phase will develop a strategic assessment of the future health and care services which could be provided from the Falkirk community facility, also including Forth Valley wide services.
- 7.2 The Falkirk masterplan work is being undertaken in parallel with work to develop an Initial Agreement for a primary care premises development programme. The strategic assessment for primary care premises has already been completed.
- 7.3 Workshops which include stakeholders from a range of professionals, service users and patient representatives have now commenced, these will conclude in November for the Falkirk Masterplan programme.
- 7.4 Workstreams include intermediate care, inpatient care, ambulatory care and support services. It is expected that the strategic assessment will be concluded by the end of the year. Work is ongoing to develop a governance framework and core principles setting out where the various decisions will be taken.

### **8. IJB Governance**

#### 8.1 **Membership of the IJB**

The Board is invited to approve Beverley Francis as one of the Third Sector representatives, following her recent appointment by the CVS Falkirk Board of Directors as the new Interim Chief Executive Officer, in the absence of Victoria McRae.

#### 8.2 **IJB Arrangements for Forth Valley wide health services**

The Chief Officers for Falkirk HSCP and Clackmannanshire and Stirling HSCP continue to work with the NHS Chief Executive and senior managers to finalise formal proposals for the arrangements for the coordination of Forth Valley wide IJB functions between HSCPs.

- 8.3 This will require agreement between both IJBs and the Health Board. In addition, the IJBs will require an agreement to ensure that each Chief Officer has clear accountability to the other IJB for any services delivered on their behalf. We are working to bring reports to respective meetings in November 2021.
- 8.4 The transfer of operational management of IJB functions including Primary Care, Health Improvement and Mental Health services has not yet been completed. There is also ongoing work to transfer of management of administrative support services.
- 8.5 **Annual Performance Report 2020 – 2021**  
The Board were advised in the Chief Officer report to the June meeting that there would be a delay to the publication date for the annual performance report. Scottish Government moved legislation to extend the Coronavirus (Scotland) Act 2020 which means that IJBs are able to extend the date of publication of the Annual Performance Report to November 2021.
- 8.6 It is proposed that the draft report will be circulated to the IJB members for comments, with the final agreement to publish by 30 September delegated to the Chair, Vice-Chair, Chief Officer and Chief Finance Officer. The final report will be distributed to the Board and presented to the IJB in November for consideration.

## **9. IJB Board Development Session**

- 9.1 The Board is asked to note that we are working with the Equality and Human Rights Commission (EHRC) to lead the next Board development session on 1 October 2021. The EHRC are developing training resources for IJB's to enable them to better consider equality in their work and decision making and have a broader understanding of the human rights based approach.
- 9.2 **IJB Self-Evaluation**  
The Board, Strategic Planning Group (SPG) and the HSCP Senior Leadership Team (SLT) has worked with the Improvement Service to complete a self-assessment exercise. This work will help the IJB and HSCP to assess views on the effectiveness of current arrangements and how well we are responding to current challenges, including our response to the pandemic. This builds on the Ministerial Strategic Group (MSG) self-evaluation completed in 2019.
- 9.3 Following the issue of a self-assessment survey, a workshop was held on 31 August 2021, facilitated by the Improvement Service. The workshop considered the responses to the survey with key points for discussion. It provided an opportunity to discuss the strengths and issues emerging from the checklist and to help inform appropriate improvement actions.
- 9.4 During the workshop there was focus on the development of an Improvement Plan, which will cover the following areas:
- issues that can be improved
  - actions that will be undertaken to address these issues

- lead responsibilities for driving the actions
- timescales for implementing the actions
- resources required to drive the improvement
- overall impact the improvement/s will make.

9.5 The Improvement Plan will be presented to the next IJB meeting.

#### 9.6 **Category One Responders**

Following a change to the Civil Contingencies Act (Scotland) Regulations in March 2021, Integration Joint Boards were designated as Category 1 Responders. The duties will primarily be delivered by the IJB Chief Officer and the Health & Social Care Partnership staff.

9.7 Colleagues from the Resilience Unit in Scottish Government facilitated a workshop for IJB Chief Officers in May to support the development of the IJB role as Category 1 responders as part of the local and the Regional Resilience Partnership (RRP).

9.8 Further meetings are being held in each of the 3 RRP's to explore how IJBs can participate in planning and response going forward. Locally the Chief Officer is in discussion to explore how the HSCP will contribute to the LRP, building on the current arrangements for NHS Forth Valley and Falkirk Council.

## 10. **Service Planning**

#### 10.1 **Community Planning Partnership Falkirk Plan**

An update on the Falkirk Plan is a separate agenda item. The Board is asked to note that the responsibility for 2 of the 6 themes in the plan will be led by the IJB.

10.2 The Falkirk Plan has a strong focus on inequalities, therefore its outcomes align closely to the priorities of HSCP Strategic Plan 2019-2022, but mostly with Priority 3: Focus on early intervention, prevention and harm reduction and Priority 5: Stronger and Sustainable Communities. On this basis, the CPP have proposed that representatives from the HSCP are involved in all delivery groups and take a lead in Theme 3: Mental Health and Theme 4: Substance Use.

10.3 The HSCP will also be represented in the Co-ordination Group, who have a responsibility for the overall delivery of the Plan. The Chief Officer will remain a member of the CPP Executive Committee

#### 10.4 **Winter Planning**

The winter planning short life working group is meeting to produce a system wide winter plan, which will be aligned to the Forth Valley area Remobilisation Plan and the Directorate and HSCP Remobilisation Plans.

10.5 We are currently working in partnership with NHS colleagues on a further iteration of the Remobilisation Plan for the period October 2021 to March 2022 for submission to the Scottish Government.

- 10.6 The Winter Working Group are expected to ensure that specific arrangements for winter are in place e.g. planning for additional respiratory cases, winter weather plans and flu / covid booster vaccination arrangements. The Winter group will also consider options for improving capacity in services over the winter period, in order to meet the additional demands of winter and will prioritise these for the allocation of the anticipated winter funding. It is expected that the draft winter plan and prioritisation will be concluded by 30 September and will form part of the next phase of the Remobilisation Plan.
- 10.7 **NHS Forth Valley Healthcare Strategy**  
The NHS Forth Valley Healthcare Strategy will be refreshed over the coming months, commencing with a stocktake of progress against the current strategy “Shaping the Future – 2016-2021”. A timetable for developing this work is being prepared.

## **11. IJB Financial Update**

Additional funding has been agreed by the Senior Leadership Team to increase capacity at the Carers Centre. An update on the financial position, including the additional Carers funding, is detailed in the Finance Report.

## **12. Conclusions**

- 12.1 The report summaries the range of work being taken forward on a collaborative and strategic approach that will continue to address the range of issues facing the partnership and to improve outcomes for service users and carers in Falkirk.

### **Resource Implications**

The Chief Finance Officer will continue to report through the IJB financial reports to the Board.

There remains commitment from all partners to ensure the Partnership meet its statutory obligations under the Public Bodies (Joint Working) (Scotland) Act 2014.

### **Impact on IJB outcomes and priorities**

The ongoing work is designed to deliver the outcomes described in the Strategic Plan and the associated Delivery Plan and Remobilisation Plan.

### **Directions**

A new Direction or amendment to an existing Direction is not required as a result of the recommendations of this report.

### **Legal and Risk Implications**

The IJB is required to be compliant with the Public Bodies (Joint Working) (Scotland) Act 2014 and the Falkirk IJB Integration Scheme.

### **Consultation**

Stakeholders will be involved as required.

### Equalities Assessment

There will be appropriate consideration of the equalities implications and equalities impact assessments as required for work noted in this report.

## 13. Report Author

Patricia Cassidy, Chief Officer

## 14. List of Background Papers

n/a

## 15. Appendices

<b>Appendix 1:</b> Delegated Decisions
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Chief Officer Delegation of Powers to Determine Urgent Issues during the period of Coronavirus

from 20 March 2020 to 5 June 2020 (extended to 4 Sept 2020, subsequently extended to 31 Mar 2021, Sept 2021 and request to November 2021)

Date of Request	Date of Decision	Decision Taken	Approved By	Financial Impact	Budget Exceeded Y/N	Link to IJB Report Recommendations if Appropriate	Organisation	Purpose of Funding	Funding		Date Reported to IJB
	20-Aug-21	Approved	Patricia Cassidy	Y		Included in Covid-19 Local Mobilisaton Plan	<a href="#">Scottish Care</a>	1.5 day support extended to 31 March 2022	£9,375	31-Mar-22	03-Sep-21