

AC13. Strategic Risk Register

The committee considered a report by the Chief Finance Officer which provided an update on the IJB's strategic risk register. No new risks had been added to the register since the last version presented to the Audit Committee on 18 June 2021, as a result, there were 9 live risks recorded in the register, 7 were considered as high risk and 2 as medium risk.

An in-depth review of risk 8 resilience and business continuity was provided. The risk was considered high given the significant service disruption, and potential harm to the health and wellbeing of vulnerable groups, that this could cause.

There were significant operational service pressures within District Nursing, Residential Care and Home Care due to increased demand combined with short staffing issues due to Covid sickness absence and self-isolation.

Key actions to mitigate risk and support ongoing resilience were:-

Expand recruitment campaigns
Support from staff bank
Support Providers to increase their workforce and enhance productivity
Make permanent the Care Home Assurance and Review Team (CHART)
Increase provision of intermediate/step down care beds
Funding to clear the Psychological Therapies waiting list backlog
Ring fence the forecast underspend against Falkirk Community Hospital to test new and increased models of care and support in the community

Decision

The Committee noted:-

- (1) the high level summary of the strategic risk register presented in section 4.1;**
- (2) the significant operational service pressures are currently being experienced across the Health and Social Care system pertaining to risk 8 (resilience and business continuity) due to the ongoing impact of the pandemic and BREXIT, and**
- (3) the work to develop the format and content of the 2021/22 detailed strategic risk register has been delayed and will recommence in September.**