

The background of the slide features the coat of arms of the Government of Nunavut. It is a shield divided into four quadrants. The top-left quadrant shows a yellow diagonal cross on a white background. The top-right quadrant depicts a white caribou head with large antlers on a yellow background. The bottom-left quadrant shows a white sailing ship on wavy lines representing water on a yellow background. The bottom-right quadrant features a white eagle with spread wings on a yellow background. Above the shield is a crown with four white maple leaves. A white banner at the bottom contains the text "ANE FOR A'".

Agenda Item 3

2022/23 Budget Update

Falkirk Council

Title: 2022/23 Budget Update
Meeting: Special Executive
Date: 8 February 2022
Submitted By: Director of Corporate & Housing Services

1. Purpose of Report

- 1.1 The primary purpose of this paper is to update Members on further Budget savings options. The opportunity is also taken to capture and update any additional Budget related information that is available, notably the recent announcement of additional funding. It is emphasised that no decisions are required at this meeting, Budget decisions will be taken at the Council Budget meeting on 2 March.

2. Recommendation

2.1 Executive is asked to consider:-

(1) the paper and its implications for the Council's Budget position.

3. Background

- 3.1 Reports on the Scottish Government Budget and Local Government Settlement were considered by the Member Budget Working Group on 22 December and Executive on 18 January.
- 3.2 The HRA Rent & Investment Budget reports were approved by Council on 19 January.
- 3.3 The Member Budget Working Group considered the latest tranche of Budget savings together with an updated draft General Services Capital Programme at its meeting on 19 January.
- 3.4 A revised Loans Fund Repayment approach was approved by Council on 19 January. This will deliver a stream of treasury savings of circa £5m over forthcoming financial years.
- 3.5 There is the highly relevant context of the Best Value review, with its focus on the Council's decision-making and Financial Sustainability.

4. Considerations

4.1 Budget Gap

4.1.1. An updated Budget Gap is presented at Appendix 1. This captures the initial outcome from the Local Government Settlement, notably the reduced Revenue Support Grant and the non-funding of the NI Employer supplement. The announcement by the Cabinet Secretary on 27 January (letter appended) of additional funding of £120m is now also captured. Falkirk's share of this is expected to be £3.5m, albeit the distribution approach is still to be decided. It is important to note that this additional funding is non-recurring.

4.1.2. The Cabinet Secretary's letter makes clear that it is for councils to determine how this extra funding is used. There is, however, a steer from the Cabinet Secretary that the extra funding should be used to avoid "inflation bursting increases" - inflation of course is currently over 5%. There is thus headroom to increase and start clawing back the differential with other councils. Illustrations of the differences with other Councils & their financial impact were provided in the Financial Settlement report to 18 January Executive

4.1.3. Moreover, the latest information on energy costs from the Council's energy team has also been captured in deriving the Budget Gap. The combination of these factors has generated an updated Budget Gap of an unprecedented c£29m, albeit now mitigated by the additional funding.

4.1.4. It will be evident from the Gap Statement, that even with the harnessing of Fiscal Flexibilities and Treasury savings, the Council faces extremely challenging choices in the three primary decisions areas:-

*Agreeing Service savings options

*Consideration of raising council tax beyond 3% (harnessing the new flexibility)

*Judicious harnessing of reserves.

4.1.5. It is apparent that the Council wishes to spend far more than it can afford in terms of available income. That can only be reconciled in **a sustainable manner** by reducing expenditure or increasing income or by a combination of the two. Application of reserves is a temporary expedient – it buys some time – but it is **not** a sustainable solution.

4.1.6 In considering the harnessing of Reserves, Council in making Budget decisions will want to have regard to a range of factors, and notably:-

- Prudence and judgement.
- The existing Council approved Reserves Strategy with its range of £7.5 - £11.5m.
- The operating environment.
- The very real financial pressures facing the Council in the years beyond 22/23.

- The comments in the Best Value Review and the views of the auditors (the tendency for Council to use reserves rather than take difficult decisions and that this is not sustainable).
- The above comments from the Cabinet Secretary.

4.1.7 It is also important to note the financial challenge that lies beyond 22/23 and in particular financial year 23/24. It is important that a multi-year & strategic view is taken.

4.2 Service Savings Options

4.2.1. It was recognised, even before the Budget Gap increased to its current level, that Services needed to identify a further suite of savings options for Members to consider.

4.2.2. These additional savings options are noted as wave 2 savings in the table below. The funding position over many years has failed to keep up with the cost base, so the ability to identify areas to save has become increasingly difficult. The summary list of all savings options is appended.

	Wave 1	Wave 2	Total
Childrens	3,690	1,685	5,375
Corporate & Housing	1,084	-	1,084
Place	1,567	2,190	3,757
	6,341	3,875	10,216
Trust		980	980
IJB		3,100	3,100
	6,341	7,955	14,296

4.2.3. Each Team referred to in the Wave 2 savings have been briefed and advised that no decisions have yet been taken by Members. This will happen at the Budget meeting on 2 March.

4.2.4 Subsequent to the consideration of the list of savings by the Member Budget Working Group on 19 January, cross party agreement was reached that several of the options should not be progressed in this Budget round and others should be reconfigured. The content in this report and in the appendices reflects those deliberations.

4.2.5 The Trust has identified savings options & these were considered by the Member Budget working Group at the meeting on 19 January. Service Directors are currently reviewing these in the context of wider Service configuration. This will take time, including having regard to the concurrent integration of Trust staff & TUPE arrangements. A reasonable & robust aggregate sum of £1m has been built into the savings options for implementation during the course of next financial year. This includes £230k from senior staff savings.

- 4.2.6 A sum of £0.5m has also been built in for Education, with anticipation this will be delivered during the course of next financial year. This will flow from a Council of Future Review linked to STET.

4.3 General Services Capital Programme

- 4.3.1. A further iteration of the draft Programme was presented to the Member Budget Working Group on 19 January. This demonstrated that consistent with revenue, capital faces significant pressures whereby aspirations to spend are far greater than the resources available to deliver them.
- 4.3.2. An update draft of the Programme will be presented to the next meeting of the Member Budget Working Group on 10 February. This will look to start addressing the problem of slippage by restricting the Programme size to one which is reasonably deliverable.

4.4 Community Engagement – Interim Update

- 4.4.1. In order to facilitate community participation in the budget process, online Budget Conversations for all wards have taken place between 13th- 29th January 2022. While registration for these sessions has been very low, they are a first step toward establishing a regular program of Budget Conversations, that will encourage and normalise community participation in the future.
- 4.4.2. The Conversations to date have provided a space for excellent, open and frank discussion. Participants have shared some important insights and thoughtful suggestions. What's more, attendees have commented that they have found the information shared to be helpful in improving their understanding of the budget and have expressed thanks for the honesty of the Officers attending. These Conversations are affording an opportunity to address misunderstandings, change attitudes and most importantly, build trust. Key themes to date include public uncertainty, participation levels, frustration and lack of clarity, in addition to fairness and communications.
- 4.4.3. Insights from the Budget Conversations will be enhanced by the data gathered in a public survey, which went live on 12th January 2022 and closed 28th January 2022. 356 people completed it. This will all inform deliberations at the Council Budget meeting on 2 March.

4.5 Other Matters

- 4.5.1. Representations continue to be made to the Scottish Government by Cosla, arguing for further improvement to the Settlement & in particular with reference to the Employers' National Insurance increase.
- 4.5.2. Updated timeline for the Budget Bill is:-
Stage 1 - 27 January
Stage 2 – 1 February
Stage 3 – 10 February
LG Finance Order – 24 February

5. Consultation

- 5.1 There is a structured engagement currently underway with the Community in each ward as noted at section 4.4. The preparation of EPIA's is an integral part of identifying savings options.

6. Implications

Financial

- 6.1 The Council has a statutory responsibility to produce a balanced Budget.

Resources

- 6.2 There are no direct resource implications arising from this report.

Legal

- 6.3 There are no direct legal implications arising from this report.

Risk

- 6.4 There are no direct risk implications arising from this report.

Equalities

- 6.5 As noted above, EPIA's will be prepared where appropriate.

Sustainability/Environmental Impact

- 6.6 There are no direct implications arising from this report.

7. Conclusions

- 7.1 This report provides a useful update on the position ahead of the Council Budget meeting on 2 March. It has identified additional savings options requested by Members. Whilst the recent increase in funding is to be very much welcomed, it is non-recurring and still leaves Members with difficult choices to be taken across the three decision streams:-
*Council Tax
*Service Reductions
*Harnessing of Reserves
- 7.2 Particular care must be taken on harnessing Reserves as highlighted at paras 4.1.5/6

Director of Corporate & Housing Services

Author – Bryan Smail

Date: 01/02/22

Appendices

Appendix 1 Gap Statement

Appendix 2 Letter from Cabinet Secretary 27 January

Appendix 3 Summary Service Savings

List of Background Papers:

The following papers were relied on in the preparation of this report in terms of the Local Government (Scotland) Act 1973:

- Budget Working Paper Files

MTFP - Budget Gaps

	Savings Targets	Revised		23/24	24/25	25/26
	22/23	22/23		23/24	24/25	25/26
	£'000	£'000	Notes	£'000	£'000	£'000
Budget Gaps		26,821		9,683	11,947	8,583
Energy Inflation		2,000				
		28,821	1			
<i>Adjusted For</i>						
Additional Non Recurring RSG (est.)		-3,492	1	3,492		
Previously Approved/Operational Savings		-2,459				
Loans Fund Savings		-4,662				
Fiscal Flexibilities Applied		-5,300	3	-2,800		
Fiscal Flexibilities Reversal		0		5,300	2,800	
		12,908		15,675	14,747	8,583
<i>Balanced By</i>						
Childrens Services	-9,288	-3,843		-7,514	-1,162	-958
Corporate & Housing Services	-2,763	-427		-771	-75	-125
Place Services	-2,375	-3,487		-1,395	-551	
IJB	-3,100	-3,100		0	0	0
	-17,526	-10,857	2	-9,680	-1,788	-1,083
Review of FCT Services		-750				
FC Management Savings		-230				
ZBB - Review of Transport 22/23		-500		-1,700	-1,700	-1,700
Review of Education		-500				
Reserves		0		0	0	0
Remaining Budget Gap		71		4,295	11,259	5,800

1. Budget Gap

The sjc pay award for 21/22 has been agreed by the the trade unions and can be accommodated within existing resources. Discussions are ongoing with the teachers pay award.

At a very high level the SG pay proposal for 22/23 broadly looks similar to 21/22. However to accommodate in 22/23 would require a pay provision of nearer 2.5%, this added another £600k to the base budget.

On the 27 January, the Cabinet Secretary announced a further £120m non recurring grant for local government. Falkirk's share has still to be confirmed, but is estimated at c£3.5m

A recent update on energy prices has just been received which indicates significant increases.

Although current inflationary pressures are anticipated to reduce over the next financial year, the current high inflation rates will have an adverse impact on the unitary charge for secondary schools. The current rpi is c5% higher than normal and has added a further £1m to the budget gap.

2. Budget Savings

Service savings incorporate voluntary severance and compulsory redundancy which will result in additional costs which will have to be netted off savings or funded from reserves.

The revised IJB savings target of £3.1m is based on restricting the service payment to current budget plus new government funding. This has reduced from £3.8m due to the funding for living wage. Actual savings proposals currently total £2.4m Note the IJB have formally requested a funding contribution from the Council of £0.3m for 22/23

Current FCT proposed savings now incorporate service review savings of £750k and management savings of £230k.

3. COVID Costs - Funded by Fiscal Flexibilities (Covid Reserves)

	22/23
Trust Income	1,500
Economic Development	500
PPE	500
Closer to Home	1,800
Place Cost Pressures	1,000
	5,300

Rùnaire a' Chaibineit airson Ionmhas agus na h-
Eaconamaidh
Cabinet Secretary for Finance and Economy
Ceit Fhoirbheis BPA
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Councillor Gail MacGregor
COSLA Resources Spokesperson

By email

27 January 2022

Dear Gail,

Thank you for the continued constructive engagement between us following the Budget announcement on 9 December. I welcomed the candid and thoughtful discussion we had at the Strategic Review Group meeting on the 20 January, and the First Minister found her discussion with Council Leaders to be similarly productive. As we move forward and look to improve our partnership working I hope that this frank and honest dialogue continues.

The First Minister yesterday assured you that I continued to seek what flexibility I could to improve the situation for local government and that we would look carefully at a request from the COSLA President to provide an additional £100 million to address a range of pressures being faced by local government.

The budgetary position for 2022-23 therefore remains very challenging, with all available funding having been fully allocated. However, in recent days I have received unexpected new information from the UK Government indicating the likelihood of further consequential to be allocated to Scotland in 2021-22. Whilst this will require careful management of the Scotland Reserve, I believe there will be scope to carry forward funding into 2022-23, creating the opportunity to allocate additional resources to local government in the current Budget Bill, reflecting the pressures that Councils face.

I have therefore indicated to Parliament today my intention to amend the Budget Bill at Stage 2 to allocate a further £120 million of resource to Local Government in 2022-23. Councils may allocate this funding as they see fit.

I have noted that many councillors have expressed a view that the budgetary position could result in significant Council Tax rises. This additional funding is equivalent to the revenues that could be raised from an average four per cent rise across Scotland. So whilst councils

have full flexibility in setting local council tax rates, I do not believe that there is a requirement for any inflation-busting increases next year.

This is a pragmatic solution, using the available flexibility that I have, to a challenging budgetary settlement for both Scottish and Local Government in 2022-23. This is of course one off funding, and the Resources Spending Review will need to address the long term sustainability of Local Government alongside the rest of the public sector. We will need to collectively consider commitments carefully alongside available funding, and options for savings and reform. I look forward to working with you in the coming months to progress this work.

Finally, I can confirm that following further useful dialogue between my officials and Directors of Finance, I have today written to the CIPFA LASAAC Board to seek their view on the request for further flexibility in the accounting treatment of service concessions. I have asked that they consider this issue as swiftly as possible.

Yours sincerely,

KATE FORBES

Budget Savings Summary (1 year)**Appendix 3**

Falkirk Council

All Savings options**2022/2023 - Children's Services - All Workstreams**

No	Ref	Workstream	Description	Officers options			
				Savings £'000	FTE Impact Vol.	Impact Comp.	EPIA Rating
1	CS2		Home to School Transport (Primary) - Move to national distance entitlement limit of 2 miles for pupils that are 8 years old and younger (P1-P3).	25	0.00	0.00	Medium
2	CS7		Closure of Public Toilets - Close three public conveniences WEF 1 April 22.	135	0.00	0.00	Medium
3	CS9		Reduce the Level of Building Cleaning across all Council Facilities inc Schools from Aug22.	300	0.00	22.00	Low
4	CS10		Reduction in Children & Families Social Work Staff	50	1.00	0.00	Medium
5	CS13		Early Learning & Childcare - - Sectoral efficiencies realised through ELC expansion.. - Full Year Effect of Realignment of previous budget decision.	200	0.00	0.00	Low
6	CS21	Communities	Support and Learning Review of Additional Support Needs Services.	43	0.00	0.00	Low
7	CS23	Communities	Community Learning & Development - Closer To Communities POP Project. Phased programme of Community Education Centre closures from Apr 22.	115	0.00	3.00	Low
8	CS26		Fees & Charges	75	0.00	0.00	Low
9	CS28	Communities	Closer to Home - Social Work Children's Services. Shifting the balance of care & external provision to support children & families.	1,532	0.00	0.00	Low
10	CS29	Communities	Secondary Devolved School Management & Digital Learning Review	448	8.00	0.00	Medium
11	CS30	Communities	Primary Devolved School Management and Learning Review	152	2.00	0.00	
12	CS38		Property Saving - Closure of Office Buildings. (Linked with SPR)	140	0.00	0.00	Low
13	CS39		School Community Lets	35	0.00	0.00	Medium
14	CS40		Reprovision Primary School Breakfast Clubs in line with roll out of universal free school meals.	30	0.00	0.00	Low
15	CS41		Re-provisioning of Non-Statutory Baby & Toddler Places	75	4.00	0.00	Medium
16	CS42		Central Support Teams	80	2.00	0.00	Medium
17	CS43		CL&D Service - Full Year Effect of Decision made in 21-22.	15	0.00	0.00	Medium
18	CS45		Secondary Schools' Devolved School Management - School Management Savings	170	4.00	0.00	Low
19	CS50		Schools DSM - Per Capita Budgets - Cut by £100k	100	0.00	0.00	Medium

**Budget Savings Summary (1 year)****All Savings options****2022/2023 - Children's Services - All Workstreams**

No	Ref	Workstream	Description	Officers options			
				Savings £'000	FTE Impact Vol.	Comp.	EPIA Rating
20	CS51		Schools DSM - Cut Teacher Supply Budgets by £60k	60	0.00	0.00	Medium
21	CS52		Schools DSM - Cut CPD Budgets by £75k	75	0.00	0.00	Low
22	CS53		CLD Service - Cut Community Education Workers by 1fte	45	1.00	0.00	Medium
23	CS54		Home to School Transport - Secondary Schools	275	0.00	0.00	Low
24	CS55		Home to School Transport - Primary Schools AMENDED OPTION (amends CS2)	50	0.00	0.00	Low
25	CS58		Cut 3rd sector support to Barnardos	100	0.00	0.00	Medium
26	CS60		Schools PTR Targets - Increase Target PTR From 13.7	1,050	30.00	0.00	
Total				5,375	52.00	25.00	

**Budget Savings Summary (1 year)****All Savings options****2022/2023 - Children's Services - All Workstreams**

FTE Analysis		2022/23
Voluntary FTE		52.00
Compulsory FTE		25.00
		<u>77.00</u>

Summary by Service		2022/23
	Saving £'000	FTE Impact
Children's Services	<u>5,375</u>	<u>77.00</u>
	<u>5,375</u>	<u>77.00</u>

Summary by Workstream		2022/23	
		Saving £'000	FTE Impact
Communities	Closer to Communities (with Community Choices)	115	3.00
	Closer to Home	1,532	0.00
	Succeed Today/Excel Tomorrow	643	10.00
	Total	2,290	13.00
Business as Usual	Business as Usual	3,085	64.00
	Total	3,085	64.00
		<u>5,375</u>	<u>77.00</u>

**Budget Savings Summary (1 year)****All Savings options****2022/2023 - Corporate and Housing Services - All Workstreams**

No	Ref	Workstream	Description	Officers options			
				Savings £'000	FTE Impact Vol.	Impact Comp.	EPIA Rating
1	CHS41	Innovation	Absence Service Review	134	0.00	0.00	
2	CHS42		Improved Financial Processes	80	1.50	0.00	
3	CHS52		Governance - Management Review	55	1.00	0.00	
4	CHS55		Licensing Digital Channel Shift	21	0.50	0.00	
5	CHS62	Innovation	HR - General reduction in HR support.	30	0.00	1.00	Low
6	CHS70		Implementation of self service redeployment process.	18	0.60	0.00	
7	CHS74	Innovation	AI/Robotics	75	2.50	0.00	
8	CHS96		Staff Savings - Governance	18	0.00	0.00	
9	CHS101		Procurement - Management Review.	50	1.00	0.00	
10	CHS102	Innovation	Savings arising from the change to 37 hour working week.	79	0.00	0.00	Low
11	CHS103	Innovation	Customer & Business Support staffing reduction - Unified Customer Journey	145	5.50	0.00	
12	CHS104	Innovation	Customer & Business Support Staffing - reduction in Back Office	150	6.00	0.00	
13	CHS105	Innovation	Customer & Business Services Staffing - reduction from Automation	150	6.00	0.00	
14	CHS106	Communities	Customer & Business Support Staffing reduction arising from Transformation of Roads & Grounds Maintenance.	25	1.00	0.00	
15	CHS107	Innovation	CCTV - Establishment of In-house Digital Alarms Hub	54	0.00	0.00	
Total				1,084	25.60	1.00	

**Budget Savings Summary (1 year)****All Savings options****2022/2023 - Corporate and Housing Services - All Workstreams**

FTE Analysis		2022/23
Voluntary FTE		25.60
Compulsory FTE		1.00
		<u>26.60</u>

Summary by Service		2022/23
	Saving £'000	FTE Impact
Corporate and Housing Services	<u>1,084</u>	<u>26.60</u>
	<u>1,084</u>	<u>26.60</u>

Summary by Workstream		2022/23	
		Saving £'000	FTE Impact
Communities	Transformation of Roads & Grounds Maintenance	25	1.00
	Total	25	1.00
Innovation	Automation	225	8.50
	CCTV	54	0.00
	Digital Communities - Unified Customer Journey	145	5.50
	Fit for the Future	243	1.00
	Strategic Property Review (SPR)	150	6.00
	Total	817	21.00
Business as Usual	Business as Usual	242	4.60
	Total	242	4.60
		<u>1,084</u>	<u>26.60</u>

Budget Savings Summary (1 year)**Appendix 3****Falkirk Council****All Savings options****2022/2023 - Place Services - All Workstreams**

No	Ref	Workstream	Description	Officers options			
				Savings £'000	FTE Impact Vol.	Comp.	EPIA Rating
1	DV1		Removal of Pest Control Services	100	2.00	0.00	Low
2	DV3		Revised special uplift arrangements	300	0.00	0.00	Low
3	DV6		Introduce a chargeable garden waste collection service	365	0.00	0.00	Low
4	DV8	Communities	Transformation of Roads & Grounds: Review of street cleansing function	110	0.00	2.50	Low
5	DV9		Removal of the Environment Enforcement team	198	0.00	5.00	Low
6	DV10		Review of school crossing patrol provision - reduction in service provision	38	0.00	2.85	Low
7	DV11		Review of Bus Subsidies	844	0.00	0.00	Medium
8	DV14		Withdraw free-after-three at Council owned car parks in Falkirk Town Centre	50	0.00	0.00	Low
9	DV16	Communities	Transformation of Roads & Grounds: Roads maintenance budget reduction	220	2.00	0.00	Low
10	DV23		Review of Christmas lights provision	150	0.00	0.00	Low
11	DV26	Innovation	Commercial & Operational Property Savings	38	0.00	0.00	Low
12	DV27		Employee budget reduction in Building Design	47	2.00	0.00	Low
13	DV29	Enterprise	Economic Recovery Plan: Reduce funding for Falkirk Delivers Including Taxi Marshalling & Safe Base services	109	0.00	0.00	Low
14	DV33	Enterprise	Review of Employment Training Unit services including Fairer Falkirk	120	0.00	0.00	Medium
15	DV37	Enterprise	Savings from installing LED street lighting	115	0.00	0.00	Low
16	DV43		Review of cemeteries and crematorium fees & income generation	40	0.00	0.00	Low
17	DV46		Reform of the Planning and Building Standards services	90	1.50	0.00	Low
18	DV50		Reduce Planning & Environment Unit revenue budgets	25	0.00	0.00	Low
19	DV56		Parking charges at Polmont, Larbert and Falkirk High railway stations	40	0.00	0.00	Low

Budget Savings Summary (1 year)**All Savings options****2022/2023 - Place Services - All Workstreams**

Falkirk Council

No	Ref	Workstream	Description	Officers options			
				Savings £'000	FTE Impact Vol.	Impact Comp.	EPIA Rating
20	DV57		Charge for dog waste disposal bags	20	0.00	0.00	Low
21	DV60	Communities	Transformation of Roads, Grounds & Street Cleansing: Income generation from Grounds Maintenance Operations	100	0.00	0.00	Low
22	DV61		Electric Vehicle (EV) Chargepoint Income	30	0.00	0.00	Low
23	DV64	Communities	Transformation of Roads, Grounds & Street Cleansing: Income Generation from Roads Maintenance Operations	200	0.00	0.00	Low
24	DV66	Communities	Transformation of Roads, Grounds & Street Cleansing: Changes to Working Patterns	132	5.25	0.00	Low
25	DV87		Removal of Funding to Support 20-Minute Neighbourhoods	70	0.00	0.00	
26	DV88		Removal of Funding to Support Community Growing Initiatives	50	0.00	0.00	
27	DV89		Removal of the Environmental Improvement Fund	50	0.00	0.00	
28	DV90		Review of school crossing patrol provision - removal of lunch-time provision	31	0.00	2.15	
29	DV91		Close each Household Waste and Recycling Centre on alternate Mondays	25	0.00	0.00	Low
30	DV92		Reduce opening hours at the Household Waste and Recycling Centres	50	0.00	0.00	Low
Total				3,757	12.75	12.50	

**Budget Savings Summary (1 year)****All Savings options****2022/2023 - Place Services - All Workstreams**

FTE Analysis		2022/23
Voluntary FTE		12.75
Compulsory FTE		12.50
		<u>25.25</u>

Summary by Service		2022/23
	Saving £'000	FTE Impact
Place Services	<u>3,757</u>	<u>25.25</u>
	<u>3,757</u>	<u>25.25</u>

Summary by Workstream		2022/23	
		Saving £'000	FTE Impact
Communities	Transformation of Roads & Grounds Maintenance	762	9.75
	Total	762	9.75
Enterprise	Climate Change	115	0.00
	Employability	120	0.00
	Investing for Inclusive Growth & Economic Recovery	109	0.00
	Total	344	0.00
Innovation	Strategic Property Review (SPR)	38	0.00
	Total	38	0.00
Business as Usual	Business as Usual	2,613	15.50
	Total	<u>2,613</u>	<u>15.50</u>
		<u>3,757</u>	<u>25.25</u>

2022/23 Savings Proposals	£m Rec	£m Non-rec	£m Total	RAG Status
Adult Social Care				
Review of high cost care packages (incl out of area placements)	0.250		0.250	Amber
Ongoing review residential Care Services	0.000		0.000	Red
Housing with Care	0.071		0.071	Red
Digital transformation - telecare			0.000	Red
Premises: Day Care	0.030		0.030	Red
Premises: Caledonia Service	0.050		0.050	Green
Premises: DTH waste	0.003		0.003	Green
MECS: specialist equipment	0.050		0.050	Amber
Procurement: MECS SIM card costs	0.024		0.024	Amber
Release of general reserve		0.224	0.224	Green
Income generation: Non-residential services	0.028		0.028	Amber
Income generation: telecare connectivity	0.096		0.096	Red
Income Generation - introduce nominal charge for existing service users of garden aid.			0.000	Red
Procurement benchmarking review			0.000	Red
Review of home care contractual arrangements & rates	1.600		1.600	Red
TOTAL	2.202	0.224	2.426	

	<u>Plan</u>	<u>Target</u>
Cash releasing efficiency savings	2.302	1.480
Income generation	0.124	0.000
	2.426	1.480
Recurring	2.202	1.480
Non-recurring	0.224	0.000
Total	2.426	1.480
Red	1.797	0.000
Amber	0.352	0.000
Green	0.277	1.480
	2.426	1.480