

# **Agenda Item 6**

## **2022/23 Finance Report**



# Falkirk Integration Joint Board

31 March 2023

2022/23 Finance Report

For Decision

## 1. Executive Summary

- 1.1 This report provides a summary of the financial position for the ten-month period ended 31 January 2023, including the projected outturn for the year.
- 1.2 An overspend of £3.788m is reported against the set aside budget and an underspend of £2.243m against the integrated budget at 31 January 2023. This is primarily due to overspend pressures within set aside and primary care services and a community healthcare services underspend, largely in respect of community hospitals. The forecast outturn anticipates an overspend of £3.784m against the set aside budget, to be managed by NHS Forth Valley, and an underspend of £2.119m against the integrated budget by 31 March 2023.

## 2. Recommendations

The Integration Joint Board is asked to:

- 2.1 approve the breakdown of the payments to Falkirk Council and NHS Forth Valley as per the Directions summary provided at appendix 1
- 2.2 note the year to date overspend of £3.788m against the set aside budget and the integrated budget underspend of £2.243m reported as at 31 January 2023
- 2.3 note that risk share arrangements have been agreed for 2022/23 only and that the forecast set aside overspend of £3.784m will be managed by NHS Forth Valley while the integrated budget is forecast to underspend by £2.119m and will not require risk share intervention
- 2.4 note that longer term risk share arrangements require to be agreed as part of the on-going review of the Integration Scheme
- 2.5 note the cost share arrangements for the contingency beds in Stirling Community Hospital.

## 3. 2022/23 Annual Budget

- 3.1 The overall annual budget for financial year 2022/23 currently amounts to £286.572m, comprising £247.191m in respect of the integrated budget and £39.381m in respect of set aside.

3.2 This represents an increase of £4.587m compared to the £281.985m budget reported to the IJB in November 2022. This is due to a number of additional in-year funding allocations, budget transfers and reserve movements as outlined in table 1 below.

<b>TABLE 1: Budget Reconciliation</b>	<b>£m</b>
<b>Budget reported at 18 Nov 2022 IJB meeting</b>	<b>281.985</b>
<i><u>Additional in year funding allocations:</u></i>	
Pay inflationary uplifts - AfC & Medical	3.292
GMS inflationary uplifts - global sum etc	1.319
Employers NIC uplift clawback	-0.199
NES funding - Psych Therapies & Junior Doctors	0.035
Prescribing - tariff reduction and other adjustments	-0.545
National Mission ADP - SG funding deduction	-0.428
Partnership Funds	-0.053
Urgent Care Centre SDEC / ED Minor Injuries Flow	0.547
Mental Health - recovery and remobilisation	-0.303
Mental Health - ward investment	0.131
Covid funding - set aside & eating disorders	-0.033
New Drugs funding	0.050
HNC & OU student support	0.038
	<b>3.851</b>
<i><u>Budget virement</u></i>	
Admin transfer & other adjustments	-0.109
	<b>-0.109</b>
<i><u>Transfers from/(to) reserves</u></i>	
Covid funding	0.058
National Mission ADP - PY reserves	0.543
Dental Hand Pieces (PY)	0.112
Workforce Wellbeing (PY)	0.078
Winter Pressures: HCSW and other PY adjustments	0.054
	<b>0.845</b>
<b>Budget reported at 31 Mar 2023 IJB meeting</b>	<b>286.572</b>

3.3 The payment to both Falkirk Council and NHS Forth Valley has been updated to reflect the above changes at appendix 1.

3.4 Final tranche budget allocations in respect of national initiatives such as Primary Care Improvement Plan (PCIP) and Action 15 are yet to be received. It is anticipated that tranche 2 funding will be reduced by the level of 2021/22 underspends carried forward through IJB reserves and this is reflected in current year forecasts. There is some uncertainty whether the tranche 2 PCIP allocation will be adjusted to include an uplift for the 2022/23 pay award. In terms of next year's budget, it is unclear what inflationary uplift will be applied for 2023/24. Anticipated funding adjustments in respect of Primary Care (GMS) contractors and Prescribing are now reflected above. The position with the significant Covid and Winter Pressure earmarked reserves is noted later in this report.

## 4. Year to Date (YTD) Performance

### 4.1 YTD Financial Results

An underspend of £2.243m for the integrated budget and an overspend of £3.788m against the set aside budget is reported for the 10-month period ended 31 January 2023, as summarised in Table 2 below.

<b>TABLE 2: 2022-23 financial performance</b>	<b>2022-23 Budget YTD £m</b>	<b>2022-23 Actual YTD £m</b>	<b>Underspend/ (Overspend) YTD £m</b>
Large Hospital Services.	31.043	34.831	(3.788)
Primary Healthcare Services	68.637	70.427	(1.790)
Social Care Services	99.484	98.917	0.567
Community Healthcare Services	35.970	32.504	3.466
<b>Total</b>	<b>235.134</b>	<b>236.679</b>	<b>(1.545)</b>
Set Aside	31.043	34.831	(3.788)
Integrated Budget	204.091	201.848	2.243
<b>Total</b>	<b>235.134</b>	<b>236.679</b>	<b>(1.545)</b>

4.2 Key issues in terms of year-to-date performance are considered below:

### 4.3 Large hospital services (set aside)

An overspend of £3.788m is reported for the 10-month period ended 31 January 2023. This overspend reflects considerable capacity and flow pressures across the Forth Valley Royal Hospital (FVRH) site, with ongoing service pressures within the Emergency Department (ED) and various inpatient specialties (including general medicine, rehab and mental health). This is due to increased demand and case mix complexity/length of stay, together with additional costs in order to maintain safe staffing levels. There are similar pressures across the whole health and social care system and a number of improvement actions are being undertaken.

4.4 As first noted at the meeting of the Board in September 2022, the 2022/23 position includes budget and costs for medical staff transferred on 1 April 2022 into the IJB set aside budget. The Board requested a due diligence exercise on this transfer and information has previously been requested from NHS Forth Valley. The overall level of information currently being received from the Acute Finance Team is less than required due to staff turnover and significant capacity challenges within the team - a meeting with the Deputy Director of Finance took place on 1 March 2023 to agree improvements.

4.5 In previous years, NHS Forth Valley has met the costs of the set aside overspend given the IJB has had no oversight of any operational or budget decisions in that regard. Risk sharing arrangements have now been agreed for 2022/23 and again, NHS Forth Valley will manage the set aside overspend pressure outwith risk sharing. Arrangements for future years require to be progressed as part of the review of the Integration Scheme.

#### 4.6 Primary Healthcare Services

An overspend of £1.790m is reported to January 2023, of which £2.166m is attributable to Primary Care Prescribing, partly offset by GMS and Out of Hours (OOH) underspends. The prescribing position has continued to deteriorate over the course of the year, with the cost per item continuing to rise despite adjustments to national tariffs at the beginning of the year. Short supply issues linked to global events is a major factor.

#### 4.7 Community Healthcare Services

An underspend of £3.466m is reported for the 10-month period ended 31 January 2023, broadly in line with earlier trends. This underspend is largely due to the closure of wards 1 to 4 at Falkirk Community Hospital (FCH), which accounts for £2.095m of the year-to-date underspend. The remaining variances that contribute to the year-to-date position include underspends arising from vacancies and staff turnover savings across a variety of services, partly offset by overspend pressures within the Joint Loan Equipment Scheme (JLES), the district nursing service and complex care. Developments from the community hospital ward budget were agreed at the meeting of the Board in November 2022.

#### 4.8 Social Care Services

A year-to-date underspend of £0.567m is proportionate to the forecast underspend of £0.681m by 31 March 2023 and comprises a number of offsetting variances. Pressures within the Care at Home service and residential care are offset by underspends for assessment and care planning team vacancies and non-recurring savings within respite and day care services. Given the level of vacancy / turnover related savings, it has not been necessary to fully utilise winter pressure reserves in 2022/23 and these will be carried forward into 2023/24.

4.9 Home care pressures reflect ongoing demand combined with short staffing issues across both internal and externally provided services (due to Covid, recruitment challenges and cost of living impact on workforce). The number of people currently waiting for packages of care remains high, although there have been recent improvements from new providers and a new recruitment campaign to recruit staff to increase capacity.

#### 4.10 Year To Date (YTD) Savings Delivery

A savings target of £5.165m was identified for financial year 2022/23 (comprising £4.282m relating to the integrated budget and £0.883m relating to set aside). Progress with the original savings plan has been hampered by a year of high vacancies, staff turnover and capacity challenges. These same factors have resulted in significant staff turnover benefits that have negated the original savings delivery requirement and the integrated budget is forecast to underspend in 2022/23. A number of previously planned savings have been rolled forward into the 2023/24 Business Case.

4.11 To date, savings of £2.243m have been achieved in relation to the original integrated budget savings plan, as summarised in Table 3, with full details in appendix 2. Work continues to progress the management and operational restructure necessary to ensure future capacity to deliver the next year's savings programme, transformation priorities, national requirements and other IJB priorities.

<b>TABLE 3: 2022/23 Savings Delivery</b>	<b>Plan £m</b>	<b>Achieved to date £m</b>	<b>Remaining Balance £m</b>
Adult Social Care	1.756	0.835	0.921
Community Healthcare	0.514	0.938	-0.424
Primary Care Prescribing	2.012	0.47	1.542
Set Aside	0.883	0.000	0.883
	<b>5.165</b>	<b>2.243</b>	<b>2.922</b>

## 5. Covid, Winter Pressures & Other Developments

### 5.1 Covid Costs

Earmarked reserves of £15.401m were available to meet covid costs at the start of the financial year. The Scottish Government has now reclaimed excess Covid funding per the intention previously notified to the IJB. The reclaim totalled £10.818m and will be dealt with as a negative allocation. This leaves remaining funding of £4.583m. At present, forecast Covid expenditure of £3.732m would result in £0.851m being retained in year-end reserves, either to be used next year or to be claimed back by Scottish Government in their year-end review.

### 5.2 Winter Pressures & Other Developments

The Scottish Government announced a number of winter pressure funding streams in 2021/22, many of which were recurring. Underspends in 2021/22 have been carried forward through IJB reserves and table 4 below summarises the available funding in 2022/23. The table distinguishes funds that are available on a recurring basis from one off funding.

<b>Table 4 - Winter Pressures</b>		Other Non			
<b>Funding Sources</b>	Note	Reserves	Recurring	Recurring	TOTAL
Winter Pressures - Care at Home		1,758,000		3,506,000	5,264,000
Winter Pressures - HCSW	1	433,000		850,000	1,283,000
Winter Pressures - MDTs	1	567,000		1,131,000	1,698,000
Winter Pressures - Interim Care	2	1,134,000	570,000		1,704,000
Winter <b>Planning</b> - SWAS		1,157,000			1,157,000
		<b>5,049,000</b>	<b>570,000</b>	<b>5,487,000</b>	<b>11,106,000</b>

#### Notes

1. Winter Pressure: HCSW & MDT funding should be recurring but has yet to be received by NHSFV.
2. Winter Pressures - Interim Care funding is non recurring only.

5.3 Plans for these funds were reported extensively to the Board in November 2022 alongside plans for funding from Falkirk Community Hospital ward closures; NHS Forth Valley winter planning funds (£0.500m); social care staffing funds (£0.622m), and the use of residual winter pressure funding towards additional management capacity infrastructure and a cost-of-living reserve.

5.4 Work to progress the various highlighted developments continues and, while the majority of these funds are now committed recurrently, it should be noted that non-recurrent slippage has been utilised to offset the cost of the 2022/23

SJC pay award while the balance of slippage will be carried forward through reserves to be used in 2023/24. Where funds are not yet fully committed, work continues to review investment opportunities that will improve service delivery.

- 5.5 The recurring impact of the 2022/23 SJC pay award is considered separately in the 2023/24 Business Case as a separate agenda item.
- 5.6 There remains at this point in time an element of uncertainty while tranche 2 funding letters are awaited from Scottish Government to confirm multi-disciplinary team and healthcare support worker funding allocations.
- 5.7 Since the last finance report to the Board in November 2022, Scottish Government has announced new, national funding of up to £8m for interim care beds and other measures to alleviate capacity pressures. Some of this funding has been used to increase the rate offered to providers of interim care beds, in line with Scottish Government guidance. Other opportunities will be considered as funding/ guidance permits.

## 6. 2022/23 Forecast Outturn

- 6.1 The current forecast suggests an underspend of £2.119m for the integrated budget and an overspend of £3.784m against the set aside budget by 31 March 2023, per table 4 below.

<b>TABLE 4: 2022-23 financial performance</b>	<b>2022-23 Annual Budget £m</b>	<b>2022-23 Projected Outturn £m</b>	<b>Underspend/ (Overspend) Forecast £m</b>
Large Hospital Services	39.381	43.165	(3.784)
Primary Healthcare Services	82.087	84.638	(2.551)
Social Care Services	119.381	118.700	0.681
Community Healthcare Services	45.723	41.734	3.989
<b>Total</b>	<b>286.572</b>	<b>288.237</b>	<b>(1.665)</b>
Set Aside	39.381	43.165	(3.784)
Integrated Budget	247.191	245.072	2.119
<b>Total</b>	<b>286.572</b>	<b>288.237</b>	<b>(1.665)</b>

- 6.2 Risk share arrangements have been agreed for 2022/23 only and the forecast set aside overspend of £3.784m will be separately managed by NHS Forth Valley. The integrated budget forecast *underspend* of £2.119m will also mean there is no requirement for risk share intervention. Risk share arrangements in the longer term will require to be agreed as part of the ongoing review of the Integration Scheme.
- 6.3 During risk share discussions the costs of the temporary beds in Stirling Community Hospital (ward 5) were considered. Community hospital bed costs are within the scope of the IJB budget, as well as decisions about their use. However, due to the system pressures at that time, NHS FV took the

decision to open 10 beds at SCH, subject to discussion with the Chief Officers and Chief Finance Officers. It has been proposed the cost of these contingency beds from December 2022 to 31 March 2023 is shared equally across both Falkirk and Stirling & Clackmannanshire IJBs, with NHS Forth Valley picking up the initial costs in October and November 2022. This has been agreed under delegated authority by the Chief Officer. A further update on the expenditure will be included in the financial outturn position.

- 6.4 The integrated budget underspend will be added to existing general / contingency reserves at the year and the IJB's existing Reserves Policy should be reviewed. However, the 2023/24 Business Case includes a significant savings requirement that will in part be met from non-recurring reserves during 2023/24. Consequently, a review of the Reserves Policy is not recommended at this stage, given the additional draw from contingency reserves in 2023/24.
- 6.5 The large hospital services (set aside) forecast overspend of £3.784m appears inconsistent with the year-to-date variance, (£3.788m overspend) and there has been extended dialogue with Finance colleagues in NHS Forth Valley to provide more context, including the recent meeting noted above in section 4.4.
- 6.6 The forecasts for primary healthcare services, social care services and community healthcare services are largely a reflection of the year-to-date variances referred to in paragraphs 4.6 to 4.9 above. However, the Primary Care prescribing split between the two IJBs requires to be reviewed and therefore, the primary care forecast is more cautious than the year-to-date position. A late Out of Hours services adjustment is also anticipated. There is an additional financial risk in respect of Band 2 to Band 3 staff re-gradings and clarity is required from NHS Forth Valley regarding available funding to support this.
- 6.7 Achievement of breakeven is predicated on the following assumptions:
- The set aside overspend is managed directly by NHS Forth Valley in 2022/23 as agreed with the Director of Finance
  - All additional costs associated with Covid-19 will be met from earmarked reserves and any excess covid funding recovered by Scottish Government will not be to the detriment of the IJB
  - Funding is confirmed, as anticipated, in respect of outstanding 2022/23 national initiatives including Action 15 and PCIP
  - Measures to address system-wide capacity challenges are visible to and funding is agreed by the IJB or funding partners before implementation of new developments.

## 7. Conclusion

- 7.1 An overspend of £3.788m is reported against the set aside budget and an underspend of £2.243m against the integrated budget at 31 January 2023. It is recognised that the whole Health and Social Care system remains under sustained operational pressure and the position will continue to be closely monitored.



- 7.2 The forecast outturn anticipates an overspend of £3.784m against the set aside budget, to be managed by NHS Forth Valley and an underspend of £2.119m against the integrated budget by 31 March 2023, to be carried forward as a general reserve.

#### Resource Implications

Resource implications are considered in the main body of the report.

#### Directions

A summary of the Directions confirming the payment to both Partners for 2022/23 is attached at appendix 1.

#### Impact on IJB Outcomes and Priorities

The report presents the total integrated budget available to deliver the IJB's strategic priorities and delivery plan outcomes. It is vital that priorities and outcomes are delivered on a sustainable financial basis.

#### Legal & Risk Implications

There are no legal implications arising from the report recommendations. Although an underspend is currently forecast for the Integrated budget in 2022/23, this has effectively been achieved on a non-recurring basis through covid / winter support and increased staff turnover and therefore financial sustainability remains high risk as per the IJB's Strategic Risk Register. In addition, there is a wider-system financial risk concerning the return of earmarked reserves to Scottish Government.

#### Consultation

This report has been drafted through engagement and information sharing with colleagues in Falkirk Council and NHS Forth Valley.

#### Equalities Assessment

The Board is being asked to approve the breakdown of payments to Falkirk Council and NHS Forth Valley. This is an administrative decision. EPIAs will be finalised for proposed saving schemes identified and monitored for impact

## 8. Report Author

- 8.1 Steven Kirkwood, Chief Finance Officer

## 9. List of Background Papers

- 9.1 N/A

## 10. Appendices

<b>Appendix 1:</b>	Directions Summary
<b>Appendix 2:</b>	2022/23 Savings Plan

# Appendix 1

FALKIRK IJB DIRECTIONS SUMMARY 2022/23					
Ref no	Description	Function	Budget	Direction to	IJB Approved
22-23 SA 01b	Accident and Emergency Services	Set aside	£12,047,546	NHS Forth Valley	Pending
22-23 SA 02b	Inpatient Hospital Services General Medicine	Set aside	£4,373,575	NHS Forth Valley	Pending
22-23 SA 03b	Inpatient Hospital Services Geriatric Medicine	Set aside	£6,870,737	NHS Forth Valley	Pending
22-23 SA 04a	Inpatient Hospital Services Rehabilitation Medicine	Set aside	£2,054,322	NHS Forth Valley	Pending
22-23 SA 05b	Inpatient Hospital Services Respiratory Medicine	Set aside	£2,364,634	NHS Forth Valley	Pending
22-23 SA 06b	Inpatient Hospital Services Psychiatry of Learning Disability	Set aside	£1,691,358	NHS Forth Valley	Pending
22-23 SA 07a	Palliative Care (Hospital Based)	Set aside	£1,402,375	NHS Forth Valley	2 Sept 2022
22-23 SA 08b	Mental Health Inpatient Services	Set aside	£8,576,834	NHS Forth Valley	Pending
22-23 OP MGTa	Partnership Management	Integrated	£95,989	NHS Forth Valley	Pending
22-23 I OP 01b	District Nursing Services	Integrated	£5,991,818	NHS Forth Valley	Pending
22-23 I OP 02a	Community Nursing Services	Integrated	£489,658	NHS Forth Valley	2 Sept 2022
22-23 I OP 03b	Community Addiction Services	Integrated	£4,264,079	NHS Forth Valley	Pending
22-23 I OP 04a	Community Based AHP Services	Integrated	£8,201,251	NHS Forth Valley	Pending
22-23 I OP 05b	Public Dental Service	Integrated	£1,292,115	NHS Forth Valley	Pending
22-23 I OP 06b	Services provided outwith a hospital in relation to geriatric medicine	Integrated	£1,250,012	NHS Forth Valley	Pending
22-23 I OP 07a	Palliative Care (delivered in Community)	Integrated	£93,400	NHS Forth Valley	Pending
22-23 I OP 08b	Community Learning Disability Services	Integrated	£1,228,633	NHS Forth Valley	Pending
22-23 I OP 09b	Community Mental Health Services	Integrated	£9,135,466	NHS Forth Valley	Pending
22-23 I OP 10a	Continence Services	Integrated	£223,347	NHS Forth Valley	Pending
22-23 I OP 11a	Services Provided by health professionals to promote public health	Integrated	£1,469,797	NHS Forth Valley	Pending
22-23 I OP 12b	Community Hospitals (recurrent budget)	Integrated	£7,140,140	NHS Forth Valley	Pending
22-23 I OP 13a	Resource Transfer	Integrated	£0	NHS Forth Valley	2 Sept 2022
22-23 I OP 14b	Joint Partnership Agreements	Integrated	£2,088,010	NHS Forth Valley	Pending
22-23 I OP 15b	Partnership Funds (ICF/ Delayed Discharge / Bridging)	Integrated	£2,758,765	NHS Forth Valley	Pending
22-23 I OP 16a	Integration Fund Pass Through Funding	Integrated	£0	NHS Forth Valley	Pending
22-23 I UN 01b	Primary Medical Services (GMS)	Integrated	£27,664,944	NHS Forth Valley	Pending
22-23 I UN 02b	General Dental Services (GDS)	Integrated	£10,324,373	NHS Forth Valley	Pending
22-23 I UN 03	General Ophthalmic Services (GOS)	Integrated	£3,134,298	NHS Forth Valley	10 June 2022
22-23 I UN 04b	General Pharmaceutical Services (GPS)	Integrated	£38,532,687	NHS Forth Valley	Pending
22-23 I UN 05a	GP Out of Hours Services	Integrated	£2,430,544	NHS Forth Valley	Pending
22-23 I ASC 01b	Care at Home	Integrated	£49,434,000	Falkirk Council	Pending
22-23 I ASC 02a	MECS/Telecare/Telehealth	Integrated	£1,476,000	Falkirk Council	Pending
22-23 I ASC 03a	Housing Aids & Adaptations/Equipment/Improvement grants	Integrated	£1,941,000	Falkirk Council	2 Sept 2022
22-23 I ASC 04	Garden Aid	Integrated	£489,000	Falkirk Council	10 June 2022
22-23 I ASC 05b	Residential Care	Integrated	£37,938,000	Falkirk Council	Pending
22-23 I ASC 06	Sheltered Accommodation/Housing with Care	Integrated	£1,601,000	Falkirk Council	Pending
22-23 I ASC 07	Community Mental Health	Integrated	£670,000	Falkirk Council	Pending
22-23 I ASC 08a	Respite Care	Integrated	£1,888,000	Falkirk Council	Pending
22-23 I ASC 09a	Carers	Integrated	£1,411,000	Falkirk Council	2 Sept 2022
22-23 I ASC 10b	Assessment & Care Planning	Integrated	£8,601,000	Falkirk Council	Pending
22-23 I ASC 11a	Day Care Services	Integrated	£4,712,000	Falkirk Council	Pending
22-23 I ASC 12	Community Learning Disability	Integrated	£537,000	Falkirk Council	Pending
22-23 I ASC 13	Adult Support & Protection	Integrated	£335,000	Falkirk Council	Pending
22-23 I ASC 14	Sensory Team & Resource Centre	Integrated	£567,000	Falkirk Council	Pending
22-23 I ASC 15a	Voluntary Organisations	Integrated	£1,128,000	Falkirk Council	2 Sept 2022
22-23 I ASC 16	Advocacy	Integrated	£151,000	Falkirk Council	10 June 2022
22-23 I ASC 17	Joint Loan Equipment Store	Integrated	£484,000	Falkirk Council	Pending
22-23 I ASC 18b	Management & Support Costs	Integrated	£1,581,000	Falkirk Council	Pending
22-23 I ASC 19a	Covid	Integrated	£4,437,000	Falkirk Council	18 Nov 2022
			<b>£286,571,704</b>		
<b>Total Budget</b>					
Set Aside Budget			£39,381,379	14%	
Integrated Budget			<b>£247,190,325</b>	86%	
			<b>£286,571,704</b>		
<b>Directions</b>				<b>Funding Contribution</b>	
NHS Forth Valley			£167,190,704	58%	NHS Forth Valley £191,281,064
Falkirk Council			£119,381,000	42%	Falkirk Council £95,290,640
			<b>£286,571,704</b>		<b>£286,571,704</b>

APPENDIX 2: 2022/23 Savings Delivery	Plan £m	Achieved to date £m	Remaining Balance £m	RAG Status	Comments
<b>Adult Social Care</b>					
Review of high cost care packages	0.250	0.208	0.042	Green	Ongoing review of packages of care - looking at permanent staffing to continue regular reviews. Community living change fund vacancy recruitment progressing.
Review of Residential Care Services.	0.260	0.000	0.260	Red	Linked to FCH Masterplan and end of intermediate care beds.
Review of Housing with Care service	0.071	0.000	0.071	Red	RAG status is red given current lack of capacity to undertake the review/assessment.
Digital transformation funding	0.028	0.028	0.000	Green	SG funding received / used to purchase kit in April as opposed to using existing budgets as previously planned.
Review of Day Care services	0.104	0.500	-0.396	Red	RAG status is red given current lack of capacity to undertake the review/assessment, however Day Care activity has not reverted to pre-covid levels and savings are being achieved non recurrently.
Premises savings	0.053	0.044	0.009	Green	RAG status is green as premises moves are complete.
MECS: Supplies & equipment	0.074	0.020	0.054	Amber	RAG status is amber given further advice required from Procurement re SIM cards (any savings may not be generated until 2023/24).
Release of general reserve	0.224	0.000	0.224	Green	RAG status is green as the reserve is available for use but is unlikely to be required in 2022/23.
Non-residential service charges inflationary uplift	0.042	0.035	0.007	Green	RAG status is green given that 3% increase was agreed by Falkirk Council on 2/3/22.
Procurement benchmarking review	0.050	0.000	0.050	Red	RAG status is red given current lack of capacity to undertake review/assessment and given current economic environment.
Review of home care contractual arrangements & rates	0.600	0.000	0.600	Red	Cannot be delivered in current economic environment, with system capacity challenges.
<b>Adult Social Care</b>	<b>1.756</b>	<b>0.835</b>	<b>0.921</b>		
<b>Community Healthcare Services</b>					
Falkirk Community Hospitals (community bed base capacity modelling)	0.500	0.833	-0.333	Green	Green RAG status despite system pressures/lack of capacity to complete the review, due to temp FCH closures and SG funding of interim care placements.
Community Residential Resources (FYE of Erccall Road)	0.014	0.105	-0.091	Green	De-registration completed during 2021/22. Savings from Inc. & Expend. budget re-alignment + inflationary uplift benefits now included.
<b>Community Healthcare</b>	<b>0.514</b>	<b>0.938</b>	<b>-0.424</b>		
<b>Primary Care Prescribing</b>					
Review of non-medical prescribing	0.540	0.000	0.540	Red	RAG status is red given current capacity challenges within pharmacy and district nursing teams. Now part of 2023/24 savings programme.
Technical switches/Scriptswitch	0.100	0.083	0.017	Green	RAG status green as Scriptswitch already fully implemented and offer and acceptance rates have improved due to dedicated work by the pharmacy team.
Full year effect of Prescribing Improvement Initiative (PII)	0.089	0.074	0.015	Green	Full year effect of savings generated through the second phase of the Prescribing Improvement Initiative implemented part way through 2021/22 in conjunction
Formulary review (respiratory)	0.150	0.000	0.150	Red	Review of the respiratory chapter complete, resulting in future cost avoidance. Switch programme required to deliver current savings. Now part of 2023/24 savings programme.
Medicine Waste/Local Enhanced Service for safe & effective repeat prescribing	0.550	0.000	0.550	Red	RAG status is red as LES requires formal approval via GP sub group and there is a current lack of capacity in GP and pharmacy teams to support the work required.
Adjustments to National Tariffs		0.313	-0.313	Green	*New. Adjustments to national tariffs now expected to produce £0.375m savings over the year.
Care Home Pharmacy Support	0.583	0.000	0.583	Red	RAG status is red pending recruitment of project staffing.
<b>Primary Care Prescribing</b>	<b>2.012</b>	<b>0.470</b>	<b>1.542</b>		
<b>Set Aside</b>					
Various initiatives currently being considered by NHS Forth Valley's Cost Improvement Oversight Group	0.883	0.000	0.883	Red	RAG status is currently red given current operational pressures within set aside services and likely impact on savings delivery.
<b>Grand total</b>	<b>5.165</b>	<b>2.243</b>	<b>2.922</b>		