## Useable Reserves at 1st April 2011

## January Outturn

## Analysis of actual variation to Budget

Employee (Single status implementation date January - full year budgeted) (Management of vacancies target exceeded) Voluntary Severance Lump Sum Costs £115K Appeals outstanding	Underspend
Property costs Additional service costs estimated this year	Overspend
Transport Costs Minor variances	Underspend
Supplies and Services Minor variances	Overspend
Administration Additional Election postage costs off-set by additional income	Overspend
Computer Equipment Additional Software maintenance costs - 50% to be recharged to constituent authorities	Overspend
Third Party Payments Aligning payment to Stirling council for recharge of Convenor to in year charge	Overspend
Support Services Additional costs associated with implementation of Single Status and Appeals Process	Overspend
Income Additional income due to recharge of Election costs and Pervasive	Underspend
Estimated outturn position at 31st March 2012	Overspend

Estimated Useable Reserves at 31st March 2012