#### DRAFT AGENDA ITEM 3

#### FALKIRK COUNCIL

#### MINUTE OF MEETING OF THE PENSIONS PANEL THURSDAY 30 AUGUST 2012 MUNICIPAL BUILDINGS, FALKIRK

#### ATTENDING:

#### Officers – Falkirk Council

B Smail, Chief Finance Officer A McGirr, Pensions Manager D Kelly, Senior Committee Services Officer

#### **Organisations**

Councillor C Campbell, Stirling Council A Douglas, Unison Councillor A Drummond, Clackmannanshire Council G Eals, Unison J Ford, SEPA M Keggan, Unison G Laidlaw, Scottish Autism S Mackay, Clackmannanshire Council Councillor C R Martin, Falkirk Council J McAuley, Falkirk Council I McLean, Pension Rep E Morrison, SCRA A Redpath, Pension Rep A Stewart, Forth Valley College W Watson, Stirling Council

#### Attending:

B Miller, Pensions Adviser

#### 1. APOLOGIES

None.

#### 2. DECLARATIONS OF INTEREST

None.

#### 3. PENSIONS PANEL ADMINISTRATION

There was submitted Report (circulated) dated 17 August 2012 by the Chief Governance Officer (a) listing those Members appointed to serve on the Pensions Panel; (b) seeking nominations from those Members present to assume the position of Chair, and (c) requesting the nomination of 3 of the Membership to become co-opted Members of the Pensions Committee, representing each of the Scheme Member, Employer and Pensioner Groupings.

**NOTED** those Members appointed to serve on the Pensions Panel.

#### AGREED:-

- (1) that C Campbell be appointed as Chair of the Pensions Panel; and
- (2) that C Campbell, G Eals and A Redpath represent the Pensions Panel as the 3 coopted Members on the Pensions Committee.

C Campbell assumed the position of Chair.

#### 4. **PENSIONS PANEL CONSTITUTION**

There was submitted Report (circulated) dated 17 August 2012 (a) referring to the revised governance arrangements around the Falkirk CoucnilPension Fund, and (b) attaching as an appendix to the Report a copy of the draft Constitution for the Pensions Panel.

**NOTED** the draft constitution of the Pension Panel and **AGREED** it be referred to the Pensions Committee for approval.

#### 5. FALKIRK COUNCIL PENSION FUND – TRAINING ARRANGEMENTS

There was submitted Report (circulated) dated 20 August 2012 by the Chief Finance Officer outlining the training arrangements that will be made available to assist the Members of the Pensions Panel attain the level of skill and knowledge that is commensurate with their role.

NOTED.

## 6. LOCAL GOVERNMENT PENSION SCHEME REFORM IN ENGLAND AND WALES

There was submitted Report (circulated) dated 9 August 2012 by the Chief Finance Officer presenting an update about proposed reform of the Local Government Pension Scheme (LGPS) in England and Wales and of the possible impact some of the element of it may have in Scotland.

NOTED.

#### 7. PENSION FUND – GENERAL GOVERNANCE MATTERS

There was submitted Report (circulated) dated 10 August 2012 by the Chief Finance Officer presenting an update on various matters associated with the business of Falkirk Council Pension Fund.

Areas covered by the Report included the following:-

- Auto Enrolment
- Police and Fire Reform

- Infrastructure Investment
- Administration Update
- Local Authority Pension Fund Forum (LAPFF)
- Corporate Governance Update
- Annual Pension and Investment Conference 2013

#### NOTED.

## 8. FALKIRK COUNCIL PENSION FUND – UNAUDITED ANNUAL REPORTAND ACCOUNTS 2011/12

There was submitted Report (circulated) dated 9 August 2012 by the Chief Finance Officer (a) referring to Regulation 31A of the Local Government Pension Scheme (Administration)(Scotland) Regulations 2008, which requires administering authorities to publish a pension fund annual report, recognising that pension fund accounts are separate from other accounts of the administering authority, and (b) attaching as an appendix for inspection, a copy of the Fund's Unaudited Annual Report and Accounts for 2011/12.

**NOTED** the publication of the Unaudited Falkirk Council Pension Fund Annual Report and Accounts 2011/12.

#### 9. EXCLUSION OF PUBLIC

**RESOLVED** in terms of Section 50A(4) of the Local Government (Scotland) Act 1973, to exclude from the meeting the press and public for the following items of business on the ground that they would involve the likely disclosure of exempt information as defined in Paragraph 9 of Part 1 of Schedule 7A of the said Act.

### 10. FALKIRK COUNCIL PENSION FUND – UPDATED STATEMENT OF INVESTMENT PRINCIPLES

There was submitted Report (circulated) dated 10 August 2012 by the Chief Finance Officer referring to recent amendments made to the Statement of Investment Principles, a copy of which was attached as an appendix to the Report.

#### NOTED that:-

- (1) the Statement of Investment Principles has been updated to report changes in investment policy; and
- (2) subject to Pensions Committee approval, the Statement will be published on the Council's website and fund employers, union contacts and Fund managers notified of this.

#### 11. FUND MANAGER REVIEW AND PERFORMANCE MEASUREMENT

There was submitted Report (circulated) dated 22 August 2012 by the Chief Finance Officer reviewing the overall performance of the fund and of the undnoted fund managers:-

- Aberdeen Asset Management
- Baillie Gifford Bonds
- Baillie Gifford Diversified Growth
- Legal and General
- Newton Investment Management
- Schroder Investment Management

#### NOTED the:-

- (1) Managers' performance for period ending 30 June 2012; and
- (2) Action taken by Managers during the quarter to 30 June 2012 in accordance with the investment policies.

**AGREED**, subject to the approval of the Pensions Committee, to request the Chief Finance Officer to investigate the possibility of Schroder UK Equity Mandate being extended to include a small constrained overseas dimension.

#### 12. PRIVATE EQUITY AND CREDIT MARKETS UPDATE

There was submitted report (circulated) dated 9 August 2012 by the Chief Finance Officer (a) advising that the Fund's strategic allocation to private equity is set at 5% of total funds assets and is managed by SL Capital Partners and Wilshire Associates; (b) informing that a further 5% is allocated to the infrastructure mandate and managed by Credit Suisse; (c) updating on the progress and events arising from each Managers Investment Programme for the quarter ending 30 June 2012, and (d) detailing the progress of the Fund's Investment in the M & G UK Companies Financing Fund.

**NOTED** the progress of the Private Equity, Infrastructure and Credit Markets Programmes as at 30 June 2012.

#### 13. PRESENTATION BY SCHRODER INVESTMENT MANAGERS

The Chair introduced Ms Sep Nadimi and Mr Nick Kirrage from Schroder Investments.

The presentation covered the following areas:-

- Performance Summary to 30 June 2012
- Schroders approach to investment
- Investment process
- Sector Valuations
- Mandate Overview
- Investment Activity

The Chair thanked Ms Nadimi and Mr Kirrage for their presentation.

#### **AGENDA ITEM 4**

#### FALKIRK COUNCIL

Subject:PENSIONS PANEL ADMINISTRATIONMeeting:PENSIONS COMMITTEEDate:13 SEPTEMBER 2012Author:CHIEF GOVERNANCE OFFICER

#### 1. APPOINTMENTS TO THE PANEL

1.1 Members are asked to note that the undernoted representatives have been appointed to serve on the Pensions Panel:-

Councillor Callum Campbell (Stirling Council) Andy Douglas (Unison) Councillor Archie Drummond (Clacks Council) Grant Eals (Unison) John Ford (SEPA) Mary Keggan (Unison) Gordon Laidlaw (Scottish Autism) Susan Mackay (Clacks Council) Councillor Craig R Martin (Falkirk Council) Jackie McAuley (Falkirk Council) Jackie McAuley (Falkirk Council) Ian McLean (Pensioner Rep) Ed Morrison (SCRA) Alastair Redpath (Pensioner Rep) Alison Stewart (Forth Valley College) Willie Watson (Stirling Council)

1.2 The Pensions Panel met on 30 August 2012, and, Councillor Callum Campbell was elected as its Chairperson.

#### 2. CO-OPTED MEMBERS

2.1 The following Pensions Panel Members were nominated to be the co-opted representatives on the Pensions Committee:-

Councillor Callum Campbell (Employers), Grant Eals (Trades Union) and Alistair Redpath (Pensioners).

#### 3. **RECOMMENDATIONS**

3.1 Members are asked to note the appointments to the Panel and appoint the co-opted Members to the Committee in accordance with the nominations made by the Panel.

Depute Chief Governance Officer

Date: 6 September 2012

Contact Officer: Derek Kelly, Senior Committee Services Officer (01324 506128)

#### LIST OF BACKGROUND PAPERS

NIL

#### FALKIRK COUNCIL

Subject:PENSIONS PANEL CONSTITUTIONMeeting:PENSIONS COMMITTEEDate:13 SEPTEMBER 2012Author:CHIEF GOVERNANCE OFFICER

#### 1. PURPOSE

1.1 The purpose of this Report is to submit the draft constitution of the Pensions Panel for approval.

#### 2. BACKGROUND

2.1 In consideration of the revised governance arrangements around the Falkirk Council Pension Fund, Falkirk Council agreed to establish a Pensions Committee and a Pension Panel in place of the Investment Committee, which had previously overseen fund governance arrangements. The role of the Pensions Committee is to make executive decisions regarding the business of the Pension Fund, whereas the Pension Panel has a remit to comment and advise upon matters being considered by the Pensions Committee.

#### 3. CONSTITUTION

3.1 To assist in the administration of the Pensions Panel and to establish an initial Terms of Reference for its operation, the Pensions Panel at its meeting on 30 August 2012 considered the attached draft constitution, and agreed to refer it to the Pensions Committee for approval.

#### 4. **RECOMMENDATION**

4.1 Members are asked to approve the draft constitution of the Pensions Panel.

Depute Chief Governance Officer

Date: 5 September 2012

Contact Officer: Derek Kelly, Senior Committee Services Officer (01324 506128)

#### LIST OF BACKGROUND PAPERS

#### DRAFT

#### FALKIRK COUNCIL PENSIONS PANEL

- 1. Falkirk Council, in its role as Administering Authority for the Falkirk Council Pension Fund, will create and administer a representatives forum, to be known as the Pensions Panel, to enhance participation in the development and scrutiny on matters relating to the Fund.
- 2. The Pensions Panel will comprise as follows:-

•	Trades Unions	3 members
•	Clackmannanshire Council	2 members
•	Falkirk Council	2 members
•	Stirling Council	2 members
•	Scottish Environment Protection Agency	1 member
•	Scottish Childrens' Reporter Administration	1 member
•	Forth Valley College	1 member
•	Scottish Autism	1 member
•	Pensioner Representative	2 members

- 3. Established as an Advisory Body, the Pensions Panel will act as an interface between the Fund's stakeholders and the Falkirk Council Pensions Committee, ensuring that best practice and standards are being complied with, so to satisfy itself that it can justify to all stakeholders, including Fund Employers, and that the Fund is being run on an efficient and effective basis.
- 4. Specifically, the Pensions Panel will:-
  - Receive reports from officers and investment Managers as to the investment management and performance of the fund and its underlying management portfolios.
  - Comment on the desirability of the selection, retention and termination of Fund Manager appointments
  - Consider (and make recommendations to the Pensions Committee on) the investment strategy and investment management of the Pension fund
  - Consider the outcome of the triennial actuarial valuation and its impact on the short, medium and key term investment strategy of the fund
  - Monitor the level of transparency and the implementation of all communication statements issued.
  - Comment on the administration of the Fund in accordance with relevant legislation and codes of practice.
  - Monitor policies in respect of the administration of the Fund.

- Comment on appropriate training arrangements for Members of the Panel.
- Offer advice to the Pensions Committee on matters it considers appropriate.
- 5. The Pensions Committee will retain executive responsibility for the fund and be the formal decision making body.
- 6. The Pensions Panel will nominate 3 of its members to become the co-opted members of the Pensions Committee.
- 7. The Governance Section of the Chief Executive Office of Falkirk Council will act as the secretariat to the Panel and be responsible for issuing calling notices and associated papers; recording meetings and preparing minutes, and, undertaking all general administrative matters in support of the work of the Panel
- 8. Meetings of the Pensions Panel will be convened on the same quarterly cycle as the Pensions Committee, with its business being conducted on a formal basis and in private. A quorum of 4 will be set for the meetings, representing a quarter of the membership. It will be the responsibility of the Pensions Panel to elect its own chairperson.
- 9. The Standing Orders Relating to Meetings as adopted by Falkirk Council will be applied to meetings of the Pensions Panel.
- 10. Appointments to the Panel will be for the duration of the Council.
- 11. A member of the Panel may resign at any time. Resignations should be in writing and submitted to the Chief Governance Officer.
- 12. Should a resigning member of the Panel be one of the co-opted members of the Pensions Committee, it will be for the panel to nominate a replacement.
- 13. Whilst the agenda for a meeting of the Pensions Panel will, in the main, mirror the agenda of the Pensions Committee, members of the Panel may request an officer to prepare a report on a specific matter, which may only be considered by the Panel.
- 14. Minutes of meetings of the Panel will be considered by the Pensions Committee for NOTING purposes only. It will be the responsibility of the Panel to APPROVE the minute of the previous meeting. Likewise, the Panel will receive the minute of the Pensions Committee meetings for NOTING.
- 15. This constitution of the Pensions Panel will require the approval of the Pensions Committee, as will any further amendments to it.
- 16. Members of the Pensions Panel will be required to undertake and participate in training (a record of which will be maintained) sufficient for them to be able and capable of discharging their roles. Attendance at training sessions will be required.

**AGENDA ITEM 6** 

#### FALKIRK COUNCIL

# Subject:FALKIRK COUNCIL PENSION FUND - TRAINING ARRANGEMENTSMeeting:PENSIONS COMMITTEEDate:13 September 2012Author:CHIEF FINANCE OFFICER

#### 1. INTRODUCTION

1.1 This report outlines the training arrangements that will be made available to assist the Pensions Panel and Pensions Committee attain the level of skill and knowledge that is commensurate with their role.

#### 2. BACKGROUND

- 2.1 The Local Government Pension Scheme is a statutory scheme and therefore does not have trustees per se. However, those who sit on a local authority pensions committee or advisory panel are effectively acting as trustees through the role they exercise in overseeing the health and well-being of the Fund.
- 2.2 Pension fund activities extend into areas such as financial markets, financial products, procurement, accounting, investment performance, corporate governance, actuarial practices and risk management. The breadth of knowledge required to understand and challenge information presented is daunting and it is incumbent on the Fund to provide appropriate levels of training.
- 2.3 The imperative for "trustee training" was set out a number of years ago, by Paul Myners in the UK Government's *Institutional Investment in the United Kingdom: A Review* and more recently restated in the Hutton Report "*every public service pension scheme (and individual LGPS Funds) should have a properly constituted, trained and competent Pension Board*". Codes of Practice published by the Pensions Regulator<sup>1</sup> and CIPFA<sup>2</sup> now provide a framework against which trustee skills and knowledge can be assessed.
- 2.4 In view of the need to have comprehensive training arrangements, a training policy for the Fund was agreed by the Investment Committee at its meeting on 1<sup>st</sup> March, 2012. The policy can be viewed at <u>http://www.falkirk.gov.uk/pensions</u> by following the links to the Local Government Pension Scheme followed by Annual Reports and Policies.

#### 3. TRAINING

3.1 On joining the Committee or Panel, individuals are required to attend an introductory training session to be briefed on their trustee role and to receive a high level overview of scheme administration and investment activities.

1 The Pensions Regulator - Code of Practice on Trustee Knowledge and Understanding (2009) 2 CIPFA – Code of Practice on Public Sector Pensions Finance Knowledge and Skills (2011)

- 3.2 Pensions Committee Members, including co-opted members, will be expected to attend at least three Committee meetings each year and three training sessions each year. The three training sessions are over and above any training given at Committee meetings.
- 3.3 Training opportunities for Committee members will include the following:
  - Internal training events;
  - Fund events such as the Annual Conference;
  - Seminars and conferences offered by industry wide bodies, e.g. the LAPFF annual conference;
  - Seminars and training events offered by the Fund's investment managers and advisors; and
  - Online training.
- 3.4 Pensions Panel representatives will be expected to attend at least three Panel meetings each year and two training sessions each year. The two training sessions are over and above any training given at Panel meetings.
- 3.5 Training opportunities would normally consist of a selection of the following events:
  - Internal training events;
  - Fund events such as the Annual Conference;
  - Seminars and training events offered by the Fund's investment managers and advisors; and
  - Online training.
- 3.6 The introductory training event was held on 16<sup>th</sup> August, 2012. A further event for Panel and Committee will be arranged before the next cycle of meetings in November/December
- 3.7 A record of attendance at meetings and training events will be maintained and published in the Pension Fund Annual Report and Accounts.
- 3.8 Due to the training requirements placed on the Committee and Panel, substitutes are not allowed.

#### 4. CONCLUSION

- 4.1 There is a clear expectation that individuals, who sit on the Pensions Committee or Pensions Panel, will receive appropriate training in the range of Pension Fund activities to equip them with the skills and knowledge to perform their "trustee" roles. Attendance at meetings and training provision are monitored and reported.
- 4.2 The Chief Financial Officer will identify appropriate training opportunities for consideration by the Committee and Panel.

#### 5. **RECOMMENDATION**

5.1 The Pensions Committee is asked to note the contents of this report.

Chief Finance Officer

Date: 5 September 2012

Contact Officer: Alastair McGirr

#### LIST OF BACKGROUND PAPERS NIL

#### FALKIRK COUNCIL

Subject:LOCAL GOVERNMENT PENSION SCHEME REFORM IN ENGLAND<br/>AND WALESMeeting:PENSIONS COMMITTEEDate:13 SEPTEMBER 2012Author:CHIEF FINANCE OFFICER

#### 1. INTRODUCTION

1.1 This report updates the Pensions Committee about proposed reform of the Local Government Pension Scheme (LGPS) in England and Wales.

#### 2. BACKGROUND

- 2.1 The Committee will be aware of the UK Government's policy of reforming public sector pension schemes. The process began in 2010, with UK Treasury seeking annual savings of  $\pounds$ 1.8b from public sector schemes, and continued in 2011 with the publication of the Hutton report.
- 2.2 The savings objective has led to significant contribution increases for members of unfunded schemes such as the teachers, police and fire schemes. However, the funded nature of the LGPS (and the risk of opting out) has persuaded the Government that savings from the LGPS can be delivered by some means other than solely contribution increases.
- 2.3 The UK Government has therefore accepted a joint submission from the Local Government Association, Unison and the GMB regarding the future shape of the LGPS in England and Wales detailed proposals being announced on 31 May 2012. The aim is to have the statutory regulations in place by April, 2013 and the new look scheme operational from April, 2014.
- 2.4 The position in Scotland remains unclear as it is not known to what extent the Scottish Government will wish to imitate the new England and Wales LGPS. Notwithstanding the outcome of the independence referendum, there may be some elements of reform that have to be adopted in Scotland, as they will have a UK wide application. These include the replacing of final salary schemes with career average arrangements and the linking of scheme retirement age to State Pension Age.

#### 3. THE NEW SCHEME

- 3.1 The main elements of LGPS 2014 (E&W) have been agreed as follows:
  - Career Average Revalued Earnings (i.e. not final salary)
  - Accrual Rate of 1/49<sup>th</sup>
  - Revaluation rate CPI (Consumer Price Index)
  - Normal Retirement Age linked to State Pension Age
  - Tiered Employee Contributions
  - Average Employee Contributions to be 6.5%
  - Employer Contributions to be within defined ranges ("cap and collar")
  - Part time employee contributions to be based on actual pay
  - Overtime payments and additional part time hours to be pensionable
  - All staff subject to outsourcing will be able to retain LGPS membership
  - Benefits prior to April, 2014 protected and linked to both final salary and current retirement age rules
  - Additional protection for those within 10 years of age 65 at April, 2012
  - 50/50 option (you pay <sup>1</sup>/<sub>2</sub> contributions and get <sup>1</sup>/<sub>2</sub> benefits)
  - Other provisions remain the same (e.g. death in service, ill health, etc)

#### 4. COMPARISON WITH CURRENT SCHEME

4.1 The current LGPS has been costed at 21.7% of pay. The new scheme has been costed at 19.5% of pay, split as follows:

Employees average contribution	-	6.5% of pay
Employer average contribution	-	13.0% of pay

These figures do not take into account any extra contributions being paid by employers to repair funding deficits.

- 4.2 The 2% savings from the new scheme are being delivered mainly by linking normal retirement age to the increasing state pension age. Unfortunately, the investment environment since the last round of actuarial valuations (in particular the low gilt yields) means that even with a newer, cheaper scheme, a reduction in employers' contributions is still unlikely at the next valuation.
- 4.3 An additional measure to contain future employer costs known as the "cap and collar" is likely to be prescribed within the upcoming Public Services Pensions Bill.
- 4.4 Compared to the current scheme (and based on earnings and inflation projections by the Government Actuary and HM Treasury), the proposals are likely to be (i) less favourable to younger scheme members, (ii) neutral for those in their mid-forties and (iii) an improvement for those in their late fifties. This effect is demonstrated in the table below:

Case Study	Current LGPS	LGPS 2014
Employee age 25 (in 2014),	£15,900 p.a.	£11,300 p.a.
Retirement age 68		(71% of current LGPS)
Employee age 45 (in 2014),	£7,700 p.a.	£7,100 p.a.
Retirement age 67		(92% of current LGPS)
Employee age 58 (in 2014),	£2,300 p.a.	£2,600 p.a.
Retirement age 65		(113% of current LGPS)

- 4.5 Despite the improved accrual rate  $(1/49^{th} \text{ from } 1/60^{th})$ , this is not considered enough to compensate the younger person for their new benefits being linked to CPI rather than final salary.
- 4.6 The proposal that part time employees pay a contribution rate that is based on actual pay (rather than full time pay) means that many will receive a reduction in contribution rates which will have to be paid for by contribution increases at the mid to higher pay levels.
- 4.7 The "50/50" option is an attempt to encourage individuals for whom contributions have become too high to remain in the scheme and still accrue some rights. However, there is a risk that if too many members go 50/50, insufficient benefits are accrued and ultimately more reliance is placed on State benefits.

#### 5. GOVERNANCE DEVELOPMENTS

5.1 In order to meet Hutton's recommendation for improved governance amongst public sector schemes, an LGPS Governance Working Group has been established to consider options. One approach being mooted would result in the establishment of an independent governance board with its own secretariat and staff to monitor and improve LGPS performance. The board could be funded from the fee which Funds currently pay to the Local Government Pensions Committee for specialist pensions information and guidance.

#### 6. CONCLUSION

- 6.1 The proposals arguably represent the most radical attempt yet to reform the LGPS and to place it on a sustainable footing. The timetable for implementing the new arrangements by 2014 are especially challenging given the systems and documentation changes that will be necessary.
- 6.2 Concerns have been voiced by informed commentators that the agreed package may not deliver the type of savings needed to satisfy Government objectives and that within a short time further reforms may be needed. There is also the concern that the burden of paying for the changes seems to be falling on younger members.
- 6.3 The Scottish Government is not party to this agreement, but has previously stated it wishes the scheme to be sustainable in the long term and fair to all stakeholders. Assuming that some reform takes place in Scotland, it is hoped that further analysis is undertaken to ensure that the reforms actually deliver the results expected and that the burden of cost falls more evenly across all age ranges.

#### 7. **RECOMMENDATION**

7.1 The Pensions Committee is asked to note the developments in the reform process for the Local Government Pension Scheme in England and Wales.

**Chief Finance Officer** 

Date: 4 September 2012

Contact Officer: Alastair McGirr

#### LIST OF BACKGROUND PAPERS

1. The New LGPS 2014 Project – joint press release by the Local Government Association (LGA) and Trade Unions (available at www.lgps.org.uk).

Any person wishing to inspect the above background papers should telephone Falkirk (01324) 506304 and ask for Alastair McGirr.

#### AGENDA ITEM 8

#### FALKIRK COUNCIL

# Subject:PENSION FUND – GENERAL GOVERNANCE MATTERSMeeting:PENSIONS COMMITTEEDate:13 September 2012Author:CHIEF FINANCE OFFICER

#### 1. INTRODUCTION

1.1 This report updates the Pensions Committee on various matters associated with the business of Falkirk Council Pension Fund.

#### 2. AUTO ENROLMENT

- 2.1 The Committee will be aware that the Government's Workplace Pensions Initiative Autoenrolment – comes into effect on 1<sup>st</sup> October, 2012. The legislation will require Fund employers to enrol certain categories of employee into the pension scheme automatically. Auto enrolment is being introduced on a phased basis with larger employers being the first to be subject to the new rules.
- 2.2 Individual fund employers will be in the process of being notified of their "staging date" by the Pensions Regulator. Falkirk Council, with a staging date of 1<sup>st</sup> April, 2013 has the earliest staging date of all employers in the Fund.
- 2.3 Initially, employers will have to satisfy themselves that the Local Government Pension Scheme (LGPS) meets the legislative criteria to qualify as an auto enrolment scheme. However, in general terms, a contracted out, final salary scheme, that allows the automatic enrolling of employees will meet the criteria.
- 2.4 To comply with the provisions, employers will have to identify the following three categories of worker –

Eligible Jobholder	Is between Age 22 and State Pension Age (SPA) with earnings above
	£8,105 p.a.
Non-Eligible Jobholder Is between Age 16 and 21 or SPA and Age 74 with ear	
	£8,105 p.a., or
	Between Age 16 and 74 with earnings between $\pounds$ 5,564 and $\pounds$ 8,105
Entitled Worker	Is between Age 16 and 74 with earnings below £5,564

2.5 Eligible Jobholders who are not already scheme members will require to be enrolled automatically on the staging date. Non-Eligible Jobholders and Entitled Workers will have the option to join the scheme. All employees will be able to opt out of the scheme, however employers will normally have to apply automatic re-enrolment every three years.

- 2.6 Employers will be able to issue Postponement Notices to delay enrolment for up to 3 months. This may be a strategy to avoid enrolling casual or short term workers. At a higher level, there is also a possibility that employers could invoke transitional measures and postpone the enrolment of eligible jobholders altogether until 2017.
- 2.7 Employers will have to ensure that their auto enrolment strategy:
  - takes account of the likely costs arising from a large influx of scheme members
  - includes processes to identify auto-enrolment triggers (e.g. when employees turn 22 or reach the minimum level of earnings)
  - does not encourage jobholders to opt out of auto-enrolment nor encourage job applicants to do so during the recruitment process
- 2.8 Following the staging date, employers must register their auto enrolment scheme with the Pensions Regulator and be prepared to provide statistical information.
- 2.9 The task facing HR and Payroll administrators in making auto enrolment a reality is challenging and onerous. Whilst responsibility for ensuring compliance with the legislation rests with individual fund employers, the Pensions Section will be as supportive as possible in assisting employers to meet their responsibilities. A training day for larger fund employers (i.e. those with the most imminent staging dates) has been arranged for 21<sup>st</sup> September, 2012. A further training event will be arranged for remaining fund employers if there is sufficient demand.

#### 3. POLICE AND FIRE REFORM

- 3.1 Non uniformed employees of Police and Fire Services in Scotland currently have access to the Local Government Pension Scheme, with employees of Central Scotland Police and Central Scotland Fire and Rescue Service having access to the Falkirk Council Pension Fund.
- 3.2 The new Scottish Police Service and the new Scottish Fire and Rescue Service come into operational effect on 1<sup>st</sup> April, 2013. The Scottish Public Pensions Agency (SPPA) is in the process of making regulations to provide that, in general, transferred staff will remain in their existing Funds and that any new staff will be enrolled in the Funds that would have been appropriate for them prior to April, 2013.
- 3.3 Specifically,
  - i) Employees of Central Scotland Police who transfer to the new Police Service on 1<sup>st</sup> April, 2013 will continue to be members of the Falkirk Council Pension Fund;
  - Employees of the Scottish Police Services Authority (SPSA) who were previously transferred to SPSA from Central Scotland Police and who transfer to the new Police Service on 1<sup>st</sup> April, 2013 will continue to be members of the Falkirk Council Pension Fund;
  - iii) Any new employees of the Scottish Police Authority who prior to 1<sup>st</sup> April, 2013, based on location of employment, would have been employed by Central Scotland Police will be enrolled in the Falkirk Council Pension Fund; and

- Employees of Central Scotland Fire and Rescue Service who transfer to the new Fire and Rescue Service on 1<sup>st</sup> April, 2013 will continue to be members of the Falkirk Council Pension Fund;
- v) Any new employee of the Scottish Fire and Rescue Service who prior to 1<sup>st</sup> April, 2013, based on location of employment, would have been employed by Central Scotland Fire and Rescue Service will be enrolled in the Falkirk Council Pension Fund.
- 3.4 Prior to the recent SPPA announcement, there had been some support for Police and Fire staff to have their rights administered solely by one Fund. This would have avoided the new bodies having to interact with 8 different pension funds. The single fund approach was abandoned due to the level of assets that would have had to be transferred to the host fund and the negative effects (e.g. on staffing) that such a transfer could have posed for the ceding funds.
- 3.5 No specific proposals have been made in respect of the administration of uniformed Police and Firefighters pension benefits. Given the short time period remaining until 1<sup>st</sup> April, 2013, it is expected that pension fund authorities will be asked to continue administering these benefits until a single administration solution can be agreed.

#### 4. INFRASTRUCTURE INVESTMENT

- 4.1 The National Association of Pension Funds (NAPF), together with the Pension Protection Fund, is co-ordinating the launch of a Pensions Infrastructure Platform (PIP) which it hopes will act as an investment vehicle for local authorities and other public bodies wishing to invest in UK infrastructure projects.
- 4.2. The PIP, which has Treasury backing, is initially seeking to raise  $\pounds 2$  billion from around 10-12 founding funds. These funds are expected to contribute around  $\pounds 100$  million each to finance set up costs, oversee the installation of a management board and investment team and to fund initial investments. To date, only Strathclyde Pension Fund have publicly stated their support for the PIP, but Joanne Segars, Chief Executive of the NAPF, has stated that the pool of founding members is almost in place.
- 4.3 According to the NAPF, the PIP will target projects with:
  - a low risk profile (e.g. brownfield investments)
  - an income stream that is not GDP correlated (i.e. does not depend on economic growth)
  - returns in the range of RPI plus 2%-5%
- 4.4 If the PIP can be successfully established, it promises the prospect of long term stable cash flows a good match for scheme liabilities against a backdrop of low fees and increased bidding power. The launch is being targeted for early 2013.
- 4.5 In a separate development, a consortium, spearheaded by pensions lawyers Pinsent Mason, is understood to be in discussions with several pension schemes with a view to establishing an alternative to the PIP. This particular fund would be concentrate on the available returns from infrastructure debt (i.e. schemes receiving income from loans taken out to fund infrastructure projects).

- 4.6 Investment advisers, Hymans Robertson, whilst welcoming the PIP initiative, have made certain cautionary comments such as whether there will be a sufficient availability of "brownfield" investments and how construction risk can be mitigated in the event of "greenfield" investment taking place.
- 4.7 The issue of infrastructure investment in Scotland, and in particular, investment in social housing was discussed at a meeting of Pension Fund conveners on 14 March 2012, at which time, Alex Neill, the Cabinet Secretary for Infrastructure and Capital Investment was present.
- 4.8 The discussion recognised the pressing need for investment, but noted that the lack of a clear investment vehicle, uncertainty over liquidity risk and the prospect of a UK wide initiative could act as a deterrent to a Scottish Initiative. The matter is likely to be discussed at the next convener's meeting in September.

#### 5. ADMINISTRATION UPDATE

- 5.1 It is an audit recommendation that the Pensions Committee is provided with performance information relating to key administration activities.
- 5.2 The following table gives details of fund activities over the 12 months to 30<sup>th</sup> June, 2012 against performance targets:

Activity	No of Cases	Performance Target	Actual Performance
Transfer In Offers	154	Respond to 70% of cases in 21 days	63%
Estimate Requests	718	Respond to 70% of cases in 7 days	62%
Pension Payments (per month)	10,250	Make 100% of payments by 15 <sup>th</sup> of each month	100%
Payment of Retirement Lump Sums	296	Pay 90% of cases in 7 days	97%
Ad hoc enquiries (mail/phone)	14,963	Respond to 70% of cases in 7 days	65%
Complaints	1	Respond to 100% of cases in 3 days	100%

The response times that are below target are primarily areas where information has to be sought or clarified with Fund Employers, Members or other pension schemes.

- 5.3 Annual Exercises completed in the period from April, 2012 to June, 2012 include:
  - Application of 2012 Pensions Increase of 5.2% to 10,000 pensioners
  - Submission of Year End P14 and P35 to HMRC
  - Issue of P60s to 10,000 pensioners
  - Issue of 4,500 Statements and Newsletters to Deferred Members

#### 6. PENSION COMMITTEE TRAINING EVENTS

#### Local Authority Pension Fund Forum (LAPFF)

- 6.1 The Annual Local Authority Pension Fund Forum Conference is taking place in Bournemouth from 28<sup>th</sup> to 30<sup>th</sup> November, 2012.
- 6.2 Membership of the LAPFF entitles the Falkirk Fund to two complimentary places with accommodation and travel costs payable by the Fund.
- 6.3 Although the programme has not yet been finalised, the Conference provides an additional training platform for Stakeholders and the opportunity for networking with colleagues from other local authority pension funds and various major institutional investor groups.

#### CIPFA (Scotland) – Treaury Forum, Pension Sub-Group

- 6.4 A Seminar for "trustees" of local authority pension funds is being convened on 24 October, 2012 at the offices of Baillie Gifford, Edinburgh. The programme for the day is attached at Appendix 1.
- 6.5 Each Fund has been asked to nominate 6 delegates and 2 reserves. Lunch will be provided.

#### 7. CORPORATE GOVERNANCE UPDATE

- 7.1 The last few months have seen a number of high profile shareholder revolts and companies in the news due to governance failures. The focus of attention has been executive remuneration and the integrity and reputation of the financial sector.
- 7.2 Barclays, Aviva, BT Group, Vodafone and Trinity Mirror are all Falkirk Fund stocks where an apparent disconnection between executive pay and long term performance led to substantial votes against remuneration resolutions. In the case of Aviva and Trinity Mirror, the votes played a part in the respective Chief Executive Officers leaving the companies.
- 7.3 A UK Government initiative is underway to improve the ability of shareholders to engage with companies on pay. Reforms are scheduled to be enacted by October, 2013 and will give shareholders a binding vote on company pay policy and exit payments. The Business Secretary Vince Cable has said "At a time when the global economy remains fragile, it is neither sustainable nor justifiable to see directors' pay rising at 10 per cent a year, while the performance of listed companies lags behind and many employees are having their pay cut or frozen".
- 7.4 The manipulation of LIBOR has resulted in financial penalties being levied by the Financial Services Authority and the Securities and Exchange Commission against Barclays. The serious reputational damage to the Barclays brand may yet transcend other banks. The Chief Executive and Chairman of Barclays have both been casualties. Given the malpractice, LAPFF has issued a call for past bonuses to be clawed back from both the Chief Executive and senior directors using legal means if necessary.
- 7.5 Banks have also been under fire from the LAPFF regarding their accounting standards which in the opinion of LAPFF do not reflect the "true and fair view" required by the Companies Act 1985.

- 7.6 The last quarter saw the resignation of James Murdoch as chairman of BSkyB following pressure from various shareholder groups, including LAPFF. This followed his resignation as executive chairman of News International and was related to the ongoing "phone hacking" scandal. The ramifications have led Ofcom to investigate whether BSkyB is a fit and proper entity to hold a broadcasting licence.
- With regard to the Fund's overseas equity investments, the corporate governance issues most 7.7 recently highlighted by PIRC Ltd are the independence of board members (e.g. Medtronic, Bank Sarasin) and the lack of separation of the roles of Chairperson and Chief Executive (e.g. Kraft, Flir Systems and Comcast).
- Corporate Governance matters are brought to the attention of the Fund through its membership 7.8 of the LAPFF and through the service of PIRC Ltd. The latter are contracted to provide the Fund with a corporate governance monitoring service and proxy voting service until summer, 2013.

#### **ANNUAL PENSION AND INVESTMENT CONFERENCE 2013** 8.

- The above conference will take place at Callendar House, Falkirk on 28th March, 2013. 8.1
- 8.2 The Conference is an opportunity for key stakeholders not directly represented on the Panel or Committee to be briefed about scheme developments.

#### 9. RECOMMENDATIONS

- 9.1 The Pensions Committee is asked to:
  - i) note the contents of this report
  - ii) agree the delegates to attend the LAPFF Conference in Bournemouth on 28, 29 and 30 November, 2012; and
  - iii) agree the delegates to attend the CIPFA (Scotland) Pensions sub-group seminar on 24 October 2012.

**Chief Finance Officer** 

Date: 4 September 2012

Contact Officer: Alastair McGirr

### LIST OF BACKGROUND PAPERS

NIL

#### LOCAL GOVERNMENT PENSION SCHEME (SCOTLAND) MEMBERS SEMINAR

Date:- Wednesday 24<sup>th</sup> October 2012

Venue:- Baillie Gifford & Co, Calton Square, 1 Greenside Row, Edinburgh EH1 3AN

10:00-10:05	Welcome and scene setting for new reporting requirements and stronger governance	Bryan Smail, Chief Finance Officer (Falkirk Council)
10:05-10:45	LGPS Scheme Basics and the role of the actuary	Alison Hamilton/Graeme Muir (Barnett Waddingham)
10:45-11:25	The Role of the Investment Consultant	Linda Selman (Hymans)
11:25-11:40	Coffee	
11:40-12:10	Overview of asset classes	Chris Murphy & Gareth Roberts (Baillie Gifford)
12:10-12:50	Governance and the Ethical and Social aspects	Colin Melvin (Hermes)
12:50-13:50	Lunch	
13:50-14:35	Building a portfolio, risk etc	Crispin Lace Russell Investments (Referred by the Pension Fund Service)
14:35-15:20	Economic Overview	Euan Stirling, (Standard Life)
15:20-15:25	Close	Bryan Smail

## Please advise (*insert your own council contact name and details*) if you wish to attend before 30 September 2012. Places are limited to 6 per local authority, however, a reserve list will be held.

Event organised by The Chartered Institute of Public Finance and Accountancy (CIPFA) (Scotland) –Treasury Forum, Pensions Sub-Group –a group of local authority investment practitioners

#### FALKIRK COUNCIL

Subject:FALKIRK COUNCIL PENSION FUND -<br/>UNAUDITED ANNUAL REPORT AND ACCOUNTS 2011/12Meeting:PENSIONS COMMITTEEDate:13 SEPTEMBER 2012Author:CHIEF FINANCE OFFICER

#### 1. INTRODUCTION

- 1.1 Regulation 31A of the Local Government Pension Scheme (Administration)(Scotland) Regulations 2008 requires administering authorities to publish a pension fund annual report and pension fund accounts that are separate from the other accounts of the administering authority. This requirement commenced with effect from financial year 2010/11. Simultaneously, the Scottish Government (via Finance Circular No 1/2011) introduced the requirement for the pension fund annual report and accounts to be subject to a separate audit.
- 1.2 The Fund's Unaudited Annual Report and Accounts for 2011/12 are now attached for inspection by the Pensions Committee.
- 1.3 The annual report and accounts were submitted for audit ahead of the deadline of 30 June 2012. The completion date for audited accounts is 30 September.

#### 2. CONCLUSION

2.1 A fully audited version of the Fund Annual Report and Accounts will be submitted to the Committee following completion of the audit process.

#### 3. **RECOMMENDATION**

3.1 The Pensions Committee is asked to note the publication of the Unaudited Falkirk Council Pension Fund Annual Report and Accounts 2011/12.

**Chief Finance Officer** 

Date: 4 September 2012

Contact Officer: Alastair McGirr

#### LIST OF BACKGROUND PAPERS

NIL

## FALKIRK COUNCIL PENSION FUND

MARA MA

Falkirk Council

Unaudited Annual Report and Accounts 2011/12

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#### FOREWORD BY THE CHIEF FINANCE OFFICER

As prescribed by Regulations, this is the second Pension Fund annual report and accounts, audited in their own right, separate and removed from Falkirk Council's annual financial statements. This provides the reader with a wide range of information, notably including governance and performance, on both the Administration and Investment sides of the Pension Fund.

Pension Funds by their very nature have long-term time horizons. The Falkirk Council Pension Fund as part of the Local Government Pension Scheme with its underpinning statutory framework is well placed to recognise this. In consequence, a Funding Strategy Statement (revised during 2011/12) allows employers to recover a deficit position over 20 years and a stability mechanism allows employers to budget for their contributions over the medium term. This is particularly important given the financial pressures prevalent across the public sector.

Financial year 2011/12 proved to be both very dynamic and challenging. The triennial Valuation was completed as at 31 March 2011. This resulted in a welcome improvement in the Funding Level reflecting the net impact of a range of variables, including investment performance, the bond yield used to value liabilities, assumptions on life expectancy and the switch from RPI to CPI as the measure of inflation. It should be remembered that the valuation is a snapshot in time, particularly when assessed against the backcloth of volatile financial markets.

The Fund extended its diversity with the appointment of two new asset mandates. Credit Suisse were allocated an Infrastructure mandate and Baillie Gifford supplemented their bond mandate with their Diversified Growth Fund. The Council decided to establish a Community Trust for its leisure and related services and this new entity was admitted to the Fund in its own right, albeit with guarantee backing from the Council.

During the year, the two most senior staff dealing with investments retired. After evaluating options, it was decided that entering into a Service Level Agreement with the Lothian Fund offered the best way forward. This was supplemented by an integration of the investment and administration sections under one Pensions Manager. It is believed that this is the best configuration to meet the challenges ahead.

And there are indeed many challenges on the horizon. Reform of the Local Government Pension Scheme in England and Wales is now taking shape, based on a career average rather than final salary, but clarification is awaited of the way forward in Scotland. Auto Enrolment will commence for some of the Fund employers from April 2013. There is also the formation of the national Police & Fire Authorities from April 2013. New governance arrangements designed to improve engagement and communications with stakeholders are in place to be introduced during 2012/13. And, of course, the public sector faces a regime of austerity over the medium and quite possibly longer term, the gravity of which will be materially determined by the volatility of financial markets and the prospects for world-wide economic growth.

Bryan Smail, CPFA MBA Chief Finance Officer 29 June 2012

#### FUND AND GOVERNANCE OVERVIEW

#### Fund Overview

Under the terms of the Local Government Pension Scheme, Falkirk Council is designated as an "Administering Authority" and is required to operate and maintain a pension fund - the Falkirk Council Pension Fund ("the Fund").

The Fund is used to pay pensions, lump sum benefits and other entitlements to scheme members and their dependants. Contributions to the Fund are made by employee members and by participating employers. The Fund also receives income from the assets it holds, which include equities, property and bonds.

Fund employers include Clackmannanshire, Falkirk and Stirling Councils, Central Scotland Police, Central Scotland Fire and Rescue Service, Central Scotland Valuation Board, the Scottish Environment Protection Agency (SEPA), the Scottish Children's Reporter Administration (SCRA), Forth Valley College, Falkirk Community Trust Ltd and a number of non-profit making charitable bodies in Central Scotland.

Scheme membership is made up of active members, deferred members and pensioner members. To be able to join the scheme, you must be employed by a participating employer and not be eligible to join one of the other public sector pension schemes.

An actuarial valuation of the Fund every three years acts as an independent financial health check to determine how much money has to be paid into the Fund to keep it in a position to pay benefits both now and in the future. The last valuation was held in March 2011 and showed that the Fund was 86% funded, meaning that it had 86% of monies needed to pay all the future benefits of scheme members. Two important aspects highlighted by the actuary were the risks posed to the Fund from future improvements in mortality rates and the challenges to the Fund from a maturing membership.

Whilst the impact of an ageing workforce on future cashflows should not be under-estimated, it is important to note that the time horizon of the Fund is long term. Consistent with this, there is a Funding Strategy Statement which allows employers with strong financial covenants to recover their deficit position over 20 years. A stability mechanism within the strategy also helps employers budget for their contributions in the short term.

Investment Management of the Fund is undertaken by external fund managers and overseen by the Council's Investments Section.

Administration of the Fund is undertaken in-house by the Pensions Section.

#### **Governance Overview**

Falkirk Council has delegated all its pension scheme business to its Investment Committee.

During 2011/12, the Committee met quarterly and comprised six Elected Members from Falkirk Council:

- Councillor John Patrick (Convener)
- Depute Provost Allyson Black
- Councillor Jim Blackwood
- Councillor Thomas Coleman
- Councillor Angus MacDonald [replaced by Councillor Lynda Kenna with effect from 22/06/11]
- Councillor Alistair McNeill

The Committee's key responsibilities were to:-

- establish and review investment strategy;
- ensure the suitability and adequate diversification of investments;
- set strategic asset allocation benchmarks and individual manager benchmarks and targets;
- review on a regular basis the investment managers' performance; and
- select and appoint investment managers and custodians as required.

(Councillors Patrick, Black, Blackwood and McNeill were all active members of the Scheme during 2011/12).

#### Communications

Communications with stakeholder groups was achieved by way of a Pensions Forum held in September 2011 and a Pensions and Investment Conference held in March 2012. These events were open to representatives from each of the employing bodies and trade unions. The issues discussed included actuarial matters, benefits and regulatory changes, investment performance and investment manager/adviser presentations.

#### **Statement of Investment Principles**

The Fund has published a Statement of Investment Principles governing its decisions about Fund investments. A copy of the document is available from the Chief Finance Officer, Falkirk Council, Municipal Buildings, West Bridge Street, Falkirk FK1 5RS or at <a href="http://www.falkirk.gov.uk/pensions">www.falkirk.gov.uk/pensions</a>.

#### Funding Strategy Statement

The Council's approach to funding scheme liabilities is set out in the Funding Strategy Statement. A copy of the document is available from the Chief Finance Officer, Falkirk Council, Municipal Buildings, West Bridge Street, Falkirk FK1 5RS or at <u>www.falkirk.gov.uk/pensions</u>.

#### **Governance Compliance Statement**

Following the publication in April 2011 of statutory guidance relating to the governance of local authority pension funds, the Fund undertook a wide ranging consultation with stakeholders to determine the nature of a revised governance structure. A revised governance framework, taking account of the results of the consultation, was approved by Falkirk Council on 14 March 2012 and will result in future pension fund business being conducted by a Pensions Committee, with the support of an advisory Pensions Panel. The Panel will consist of Trade Union, Employer and Pensioner representatives with three members of the Panel being co-opted to sit on the Committee where they will have full access to papers and voting rights.

The new governance arrangements will enable the Fund to be compliant with best practice guidelines from 2012/13 onwards.

In accordance with the requirements of the Pension Regulations, the Governance Compliance Statement in operation during 2011/12 is reproduced in the following section. Details of the new governance arrangements have also been provided.

#### **GOVERNANCE COMPLIANCE STATEMENT**

Regulation 27 of the Local Government Pension Scheme (Administration) (Scotland) Regulations 2008 (SSI 2008/228) requires Administering Authorities to prepare and publish a written statement setting out the terms of their current governance arrangements. The undernoted Statement sets out the compliance arrangements in place during 2011/12 and the arrangements which have been approved for 2012/13.

#### Principle A – Structure

Requirement	Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
The management of the administration of benefits and strategic management of fund assets clearly rests with the main committee established by the appointing Council	Partial Compliance	Falkirk Council, as Administering Authority of the Falkirk Council Pension Fund, has established an Investment Committee to which it has delegated the function of "The management and investment of the Superannuation Fund".	Falkirk Council, as Administering Authority of the Falkirk Council Pension Fund, has established a Pensions Committee to which it has delegated the administration of benefits and strategic management of fund assets.
That representatives of participating LGPS employers, admitted bodies and scheme members (including pensioner and deferred members) are members of either the main or secondary committee established to underpin the work of the main committee	Partial Compliance	The Investment Committee comprises six Elected Members from the Administering Authority. The Investment Committee has established an Investment Forum comprising representatives from Fund employers and Trades Union representatives.	The Pensions Committee includes three members co-opted from the Pensions Panel representing the interests of members, pensioners and employers.
That where a secondary committee or panel has been established, the structure ensures effective communication across both levels	Partial Compliance	The Investment Forum is convened twice per year, with a meeting held in September of each year followed by an annual Pensions & Investment Conference held in March. The Investment Forum provides a means of communicating pension fund business to and from a	The main channel of communication between the Pensions Committee and the Pensions Panel lies with the three Committee members who are also Panel members. Communication is also assisted by synchronising Panel meetings with the corresponding Committee meeting.
	The management of the administration of benefits and strategic management of fund assets clearly rests with the main committee established by the appointing Council That representatives of participating LGPS employers, admitted bodies and scheme members (including pensioner and deferred members) are members of either the main or secondary committee established to underpin the work of the main committee That where a secondary committee or panel has been established, the structure ensures effective communication across	RequirementCompliance in 2011/12The management of the administration of benefits and strategic management of fund assets clearly rests with the main committee established by the appointing CouncilPartial ComplianceThat representatives of participating LGPS employers, admitted bodies and scheme members (including pensioner and deferred members) are members of either the main or secondary committee established to underpin the work of the main committee or panel has been established, the structure ensures effective communication acrossPartial Compliance	RequirementCompliance in 2011/12Arrangements in Place 2011/12The management of the administration of benefits and strategic management of fund assets clearly rests with the main committee established by the appointing CouncilPartial ComplianceFalkirk Council, as Administering Authority of the Falkirk Council Pension Fund, has established an Investment Committee to which it has delegated the function of "The management and investment of the Superannuation Fund".That representatives of participating LGPS employers, admitted bodies and scheme members (including pensioner and deferred members of either the main or secondary committee established to underpin the work of the main committeePartial ComplianceThe Investment Committee comprises six Elected Members from the Administering Authority.That where a secondary committeePartial ComplianceThe Investment Forum ergresentatives from Fund employers and Trades Union representatives.That where a secondary committeePartial ComplianceThe Investment Forum is convened twice per year, with a meeting held in September of each year followed by an annual Pensions & Investment Conference held in March.

Requirement		Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
(d)	That where a secondary committee or panel has been established, at least one seat on the main committee is allocated for a member from the secondary committee or panel.	Not Compliant	See (b)	Three places on the Pensions Committee are reserved for members of the Pensions Panel.

#### Principle A – Structure

Reason for non-compliance

Revised arrangements have been put in place to ensure that from 2012/13 adequate stakeholder representation exists for scheme members, employers and pensioners.

#### Principle B – Representation

	Re	quirement	Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
(a)	are aff opport repres main c commi	Il key stakeholders orded the unity to be ented within the or secondary ttee structure. include:			
	(i)	Employing authorities (including e.g. admission bodies);	Partial Compliance	The Investment Committee comprises six Elected Members from the administering authority. All Fund employers are invited to meetings of the Investment Forum.	Representatives of major fund employers, including one admission body, sit on the Pensions Panel. A nominee from the Panel's employer representatives sits on the Pensions Committee.
	(ii)	Scheme members (including deferred and pensioner scheme members);	Partial Compliance	Trades Union representatives are invited to meetings of the Investment Forum	Non-pensioners are represented by the Trade Union Panel members and by the Union representative who sits on the Pensions Committee. Pensioners are represented by the pensioner members who sit on the Panel and the member who sits on the Committee.
	(iii)	Where appropriate, independent professional observers; and	Not Compliant	None	<ul> <li>There are no independent professional observers of Committee or Panel business.</li> <li>It is considered that:</li> <li>the diversity of representation; (employers, pensioner and Unions)</li> <li>the training arrangements;</li> <li>the annual audit process; and</li> <li>access to existing professional advisors</li> <li>provide robust and adequate scrutiny of pension fund business.</li> </ul>

	Requirement		Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
	(iv)	Expert advisors (on an ad-hoc basis).	Full Compliance	<ul> <li>Support for the Investment Committee and Investment Forum is provided by the undernoted advisors:</li> <li>actuary and investments, Hymans Robertson</li> <li>corporate governance, Pensions and Investment Research Consultants Ltd (PIRC)</li> <li>investment managers and custodian, as required.</li> </ul>	<ul> <li>Support for the Pensions</li> <li>Committee and Pensions Panel</li> <li>is provided by the undernoted</li> <li>advisors:</li> <li>actuary and investments, Hymans Robertson</li> <li>corporate governance, PIRC Ltd</li> <li>investment managers and custodian, as required.</li> </ul>
(b)	sit on comm treate acces meeti given contri makir	where lay members a main or secondary hittee, they are ed equally in terms of as to papers and ings, training and are full opportunity to bute to the decision ng process, with or ut voting rights.	Not Compliant	None	Panel members who are co- opted onto the Pensions Committee have equality of access to papers, meetings and training and have full opportunity to contribute to the decision making process, including the right to vote.

#### Principle B – Representation

Reason for non-compliance

Areas of partial or non-compliance have been addressed as part of the overall review of governance arrangements referred to under Principle A.

#### Principle C – Selection and role of lay members

Requirement		Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
(a)	That committee or panel members are made fully aware of the status, role and function they are required to perform on either a main or secondary committee	Full Compliance	Elected Members of the Investment Committee are subject to the code of conduct of Falkirk Council. Induction training is delivered to Committee and Forum members.	Members of the Pensions Committee will be subject to the Falkirk Council Councillors' Code of Conduct. Members of the Pensions Panel will be appointed on the understanding that they will be subject to the Falkirk Council Councillors' Code of Conduct. Induction training will be delivered to Committee and Panel members.
(b)	That at the start of any meeting, committee members are invited to declare any financial or pecuniary interest related to specific matters on the agenda.	Full Compliance	Declaration of interests is a standard procedure at the start of all Committee meetings. Declarations are noted in the minutes.	Declaration of interests is a standard procedure at the start of all Committee and Panel meetings. Declarations are noted in the minutes.

#### Principle D – Voting

	Requirement	Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
(a)	The policy of individual Administering Authorities on voting rights is clear and transparent, including the justification for not extending voting rights to each body or group represented on main LGPS committees.	Partial Compliance	All members of the Investment Committee have voting rights on the basis that they have executive responsibility for pension fund decision making.	All members of the Pensions Committee including co-opted members will have voting rights on the basis that they have executive responsibility for pension fund decision making.

Principle D – Voting

Reason for non-compliance

The question of extended voting rights has been addressed as part of the overall review of governance arrangements referred to under Principle A.

#### Principle E – Training/Facility Time/Expenses

	Requirement	Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
(a)	That in relation to the way in which statutory and related decisions are taken by the Administering Authority, there is a clear policy on training, facility time and reimbursement of expenses in respect of members involved in the decision-making process.	Partial Compliance	Training is delivered in large part by addressing specific items at Investment Committee but complemented by visits to Fund Managers and attendance at industry seminar/conferences. Expenses incurred by Members of the Investment Committee are met either by the Fund or the Falkirk Council scheme for payment of Members' expenses.	The administering authority's approach to training is set out in its training policy for the Pensions Committee and Pensions Panel members. Training is delivered in large part by addressing specific items at Committee and Panel meetings and complemented by visits to Fund Managers, bespoke training events and attendance at industry seminars and conferences. Expenses incurred by Committee and Panel members are met either by the Fund or the Falkirk Council scheme for payment of Members expenses.
(b)	That where such a policy exists, it applies equally to all members of committees, sub- committees, advisory panels or any other form of secondary forum.	Not Compliant	None	The Training Policy for the Pensions Committee and Pensions Panel applies uniformly to all members.
(c)	That the Administering Authority considers the adoption of annual training plans for committee members and maintains a log of all such training undertaken.	Not Compliant	None	The Training Policy for the Pensions Committee and Pensions Panel includes the requirement for members to undergo training needs analysis and the development of commensurate training plans. A register of training undertaken will be maintained.

Principle E – Training/Facility Time/Expenses

Reason for non-compliance

Various aspects of training have been addressed as part of the overall review of governance arrangements referred to under Principle A.

#### Principle F – Meetings (Frequency/Quorum)

Requirement		Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
(a)	That an Administering Authority's main committee or committees meet at least quarterly.	Full Compliance	The Investment Committee has a regular quarterly meeting covering investment and pensions administration matters. Additional meetings are called as required.	The Pensions Committee hold quarterly meetings. Additional meetings are called as required.
(b)	That an Administering Authority's secondary committee or panel meet at least twice a year and is synchronised with the dates when the main committee sits.	Partial Compliance	The Investment Forum is held in September of each year followed by an annual Pensions & Investment Conference held in March.	The Pensions Panel hold quarterly meetings and meets roughly two weeks in advance of the Pension Committee. Additional meetings are called as required.
(c)	That an Administering Authority that does not include lay members in their formal governance arrangements, must provide a forum outside of those arrangements by which the interests of key stakeholders can be represented.	Partial Compliance	The Investment Forum provides access for the majority of the stakeholder groups.	The Council does include lay members on its Pensions Committee. However, in order to ensure that the interests of wider fund stakeholders can be represented, the Fund holds a Pensions & Investment Conference each year.

Principle F – Meetings (Frequency/Quorum)

Reason for non-compliance

The question of synchronising meetings and increasing access rights to all stakeholder groups has been addressed as part of the overall review of governance arrangements referred to under Principle A.

# Principle G – Access

	Requirement	Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
(a)	That subject to any rules in the Council's constitution, all members of main and secondary committees or panels have equal access to committee papers, documents and advice that falls to be considered at meetings of the main committee.	Not Compliant	None	Members of Pensions Committee and Pensions Panel have equal access to any committee papers, documents and advice that falls to be considered at meetings of the Pensions Committee.

# Principle G – Access

# Reason for non-compliance

The provision of Committee papers to stakeholder groups has been addressed as part of the overall review of governance arrangements referred to under Principle A.

# Principle H – Scope

· · · · · · · · · · · · · · · · · · ·		Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
(a)	That Administering Authorities have taken steps to bring wider scheme issues within the scope of their governance arrangements.	Full Compliance	The Investment Committee agenda includes reports pertaining to both pensions and investments matters such as regulatory changes, actuarial valuation and funding level updates, admission agreements, investment strategy and Fund/Investment Manager performance.	The Pensions Committee and Panel agendas include reports pertaining to both administration and investment matters such as regulatory changes, actuarial valuation and funding level updates, admission agreements, investment strategy and Fund/ Investment Manager performance.

# Principle I – Publicity

	Requirement	Level of Compliance in 2011/12	Arrangements in Place 2011/12	Arrangements in Place 2012/13
(a)	That Administering Authorities have published details of their governance arrangements in such a way that stakeholders with an interest in the way in which the scheme is governed, can express an interest in wanting to be part of those arrangements.	Partial Compliance	Consultation into new governance arrangements progressed during 2011/12.	Employers, Unions and Pensioners have been consulted regarding the governance arrangements and invited to participate. Full details of the Governance arrangements are published on the Fund's website.

# Principle I – Publicity

# Reason for non-compliance

The Governance Policy Statement, following approval by the Investment Committee and Falkirk Council, has been circulated to all scheme employers and may be viewed on the Falkirk Council web-site at <a href="http://www.falkirk.gov.uk/pensions">www.falkirk.gov.uk/pensions</a>

Other aspects of stakeholder participation in the pension fund have been addressed as part of the overall review of governance arrangements referred to under Principle A.

## **REVIEW OF THE YEAR – ADMINISTRATION**

## Introduction

This section provides an overview of the arrangements made during 2011/12 for the administration of the Falkirk Council Pension Fund.

# Staffing

Administration of the Fund is undertaken in house by the Pensions Section. The section consists of 10 employees (9.8 full time equivalent staff) and is headed by the Pensions Manager, who reports to the Depute Chief Finance Officer.

The composition of the Pensions Section is as follows:

Role	Nos.	Average Years of Service	Pensions Qualification
Pensions Manager	1	29 years	Yes
Pensions Project Officer	1	41 years	Yes
Pensions Officers	2	26 years	Yes (1 post)
Pensions Support Assistant	1	21 years	No
Pensions Assistants	4.8	10 years	No
Total	9.8		

The appointment during 2011/12 of a new management team within Finance saw renewed impetus being given to the retention of Investor in People (IIP) accreditation and to the introduction of the Achievement and Personal Development System (APDS) to better measure and manage staff needs and aspirations.

#### **Main Activities**

The principle activities of the Section are to:

- maintain records of scheme membership;
- calculate and pay retirement and death benefits;
- provide information and guidance to scheme stakeholders;
- ensure the Council meets its statutory obligations in relation to scheme administration;
- produce an Annual Report and Accounts for publication;
- contribute to the development of public sector pensions policy; and
- support the governance arrangements of the Pension Fund.

#### **Section Goals and Values**

The Pensions Section contributes towards the Council's goals and values through discharging the Council's pensions administration obligation. The Section recognises the need to provide a quality service and fully embraces the mission statement of Finance Services to:

- meet targets;
- invest in people;
- adopt new and more efficient methods of service delivery;
- be responsive to our customers;
- monitor and report performance; and
- achieve the goals we have set ourselves

The key objectives of the Pensions Section are:

- to provide an efficient and cost effective service
- to provide a good quality service that meets members' needs
- to ensure good governance of the Fund and compliance with statutory requirements
- to support the corporate activities of Falkirk Council and constituent Fund employers

#### Systems

Member data is maintained using the computerised in-house Pensions Administration System. The system contains records of members' service and contributions and is used to generate benefit calculations and annual statements. Active member records are supported by correspondence files in paper format. Archive records of all leaver members since 1986 are held as electronic images.

The system used to deliver the Fund's payroll requirement (including the payment of monthly pensions) is Resourcelink, licensed from NorthgateArinso.

The system used to deliver the Fund's accounting system requirements is Integra, licensed from Capita IB Solutions.

All systems are supported by the Council's ICT Division and by software suppliers.

#### **Risk Management**

The activities of the Pensions Section are not immune from risk. Risk may range from a failure of information systems to the physical damage of business premises. Whilst it is not possible to completely eliminate the risk of disruption to the day to day administration of the Fund, the nature of risk has been evaluated and strategies put in place to minimise its adverse effects. These strategies are set out in the following documents:

- the Operational Risk Management Action Plan
- the Finance Business Continuity Plan
- the Pensions Contingency Plan
- Staff and Employer Online Administration Manual

#### 2011/12 Activity Review

#### General

The Section successfully completed all its statutory functions in the required timescale and to a high degree of accuracy. A recurring theme of 2011/12 has been the demands from stakeholders for information about the UK Government's pension reform agenda and how it impacts on the Local Government Pension Scheme in Scotland.

#### Public Sector Pension Reform

Whilst an outline framework for new career average schemes has been tentatively agreed in England and Wales, no decisions about the future of public sector schemes in Scotland has been taken by the Scottish Government, save for the implementation of higher employee contribution rates from April, 2012 in respect of Police, Fire and Teachers' Schemes.

#### Joint Working

The Pathfinder initiative into the delivery of the LGPS service in Scotland reached the conclusion that there was no business case for the merger of funds from either an investment or administration perspective. The consultant's final report did however make several suggested improvements for the manner in which Funds operate (e.g joint procurement). These are likely to be addressed as the public sector reform agenda moves forward.

# Pension Fund Actuarial Valuation at 31/3/2011

The valuation of the pension fund as at 31/3/2011 was completed in accordance with the statutory timescale. Employers have been advised of the valuation results and have been given notice of the contribution rates that are payable for the three years from 2012/13. In order to improve engagement with employers in the valuation process, the actuary provided each employer with details of their own funding position and gave each employer the opportunity to have a one to one meeting.

The opportunity was also taken to update the Funding Strategy Statement to reflect the results of the valuation.

More information regarding the results of the valuation can be found in Note 15 of the financial statements and on Page 42 of this report in the Section "Actuarial Statement for 2011/12".

## **Pension Fund Governance Arrangements**

The Pensions Section, in conjunction with the staff of the Chief Governance Officer, was heavily involved in the governance consultation exercise held with stakeholders during 2011/12. Consultees included Trade Unions, Fund Employers, Fund Pensioners, Investment Committee members and Elected members of Clackmannanshire and Stirling Councils who had been nominated by their respective Councils to attend the Investment Forum.

More information about the new governance arrangements can be found on Page 4 of this report in the Section "Governance Compliance Statement".

## Transfer Values

The Treasury's 2010 review on the appropriate discount rate to use in relation to unfunded public sector pension schemes led to yet another change in the method of calculating cash equivalent transfer values and the underlying actuarial factors. This is the third change in as many years, the most recent previous change being due to the switch in indexation from RPI to CPI.

The amount of work involved in updating factors, re-specifying and testing systems, dealing with stockpiled cases and managing the expectations of members was considerable but has largely been concluded.

#### Other Key Initiatives

- Completion of unqualified audit of Pension Fund Annual Report and Accounts for 2010/11 this being the first occasion on which the Fund was required to produce accounts separate to that of the Council
- Successful introduction of separate pension fund bank account
- Provision of pensions information to employers about Senior Managers and Councillors in compliance with the revised terms of the Local Authority Accounts (Scotland) Regulations 1985
- Completion of admission agreement for Falkirk Community Trust Ltd
- Meetings with Scottish Government over impact on pensions of Police and Fire Reform
- Pension records updated to reflect active members strike action in November, 2011
- Compliance with new Lifetime and Annual Allowance tax thresholds

#### Communications

Stakeholder communication during 2011/12 was undertaken through

- A Pensions Forum and an Annual Conference
- Global E-mail concerning pension reform prior to strike action
- Benefit Statements for active members
- Newsletters for active members
- Messaging facility on monthly pension advice slip
- "What's New" section at <u>www.falkirk.gov.uk/pensions</u>
- FRS17/IAS19 Briefing Session for employers

#### Performance

Performance information is supplied to CIPFA and the Scottish Government as part of an annual review of performance across all Councils. A range of service standards have also been developed by the Pensions Section and are monitored on a regular basis.

Key performance standards for the Section for the past 3 years are set out in the table below:-

	2009/10	2010/11	2011/12
Payment deadlines met	100%	100%	100%
Annual Member Admin. Cost	£17.02	£16.12	£16.45
Staff / Member ratio	1 to 3,042	1 to 2,893	1 to 2,932
Number of complaints	2	4	1
Lump Sums paid within 7 days	91%	92%	99%
Queries responded to in 14 days	67%	71%	72%

To ensure the Pensions Section staff remain abreast of current scheme developments, the Fund subscribes to an administration advisory service hosted by the Local Government Employers' Organisation.

#### **Business Outlook**

The landscape for 2012/13 is likely to be dominated by the ongoing issue of public sector pension scheme reform. Falling asset values and low bond yields married to extreme volatility in financial markets are likely to produce negative media headlines and in the current climate of austerity, it is inevitable that the affordability of the Scheme will again come under the spotlight.

Whilst the proposed implementation date for the Hutton reforms in England and Wales is April, 2014, we are aware that COSLA have been seeking urgent discussions with the Scottish Government to ascertain their policy intentions. Further government initiatives, including workplace pensions reform (i.e. auto enrolment) and the creation of single Police and Fire Services are also likely to impact on operational processes during 2012/13.

Whilst auto-enrolment is fundamentally the responsibility of individual employers, we intend to play a positive role in terms of co-ordinating training and ensuring that employer practices properly blend with the scheme's own entry requirements. An employer's auto-enrolment training event has been scheduled for 21<sup>st</sup> September, 2012.

Training is also likely to be a common theme with the newly formed Pensions Panel and Pensions Committee. Various initiatives and codes of practice demand that pensions decisions are taken only by persons suitably qualified to do so and the formation of the new governance structure is an opportunity to put a training regime in place that meets this aspiration. Initial training days have been scheduled for 16 August and 24 October 2012.

Pressures on local government finance and the need to drive down costs are likely to result in the Pensions Section revisiting its strategy of issuing pensioners with a monthly pension advice slip. Whilst this remains a visible and tangible link to all our pensioners, the substantial cost of around £25,000 per year cannot be ignored.

During 2012/13, as a result of staff retirements and a re-structuring, the investment team is being subsumed within an enlarged Pensions Section and will come under the responsibility of the Pensions Manager. A Pensions Accountant has been recruited to assist with the Fund's financial reporting obligations.

With such a variety of pension themes being played out from government reform to governance reform, communications will continue to be vital to the partnerships which the Pensions Section has cultivated with stakeholders over the years. To provide even greater clarity, the Section will be embarking on delivering a new web portal for members which will focus exclusively on the Local Government Pension Scheme.

#### MEMBERSHIP UPDATE

Membership numbers are most commonly affected by persons joining or leaving the Scheme as part of normal staff turnover. From time to time, however, there can be more significant membership movements resulting from factors such as economic circumstances or changes in scheme rules.

The balance of membership between contributors and pensioners is an important indictor of the maturity of the Fund and is a major factor in determining investment strategy.

Factors affecting recent membership numbers are as follows:

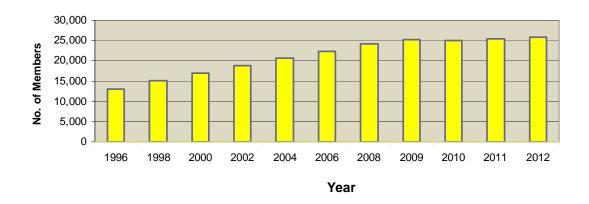
- i) the challenging financial environment of the past three years has led to more employees than normal being granted early retirement (and not being replaced) thus reducing the number of active members but increasing pensioner member numbers;
- ii) recruitment freezes and vacancy management strategies have led to a deceleration in the rate of enrolling new members and it remains to be seen whether the Government's Auto Enrolment initiative (which will first impact on the Falkirk Fund in April 2013) will halt the decline in active membership numbers;
- iii) in July 2011, around 400 active members with Falkirk Council were transferred to Falkirk Community Trust Ltd, thus increasing Admission Body numbers and reducing Scheduled Body numbers; and
- iv) the number of deferred members continues to grow reflecting the fact that some employers have been offering severance packages to younger members who do not qualify for pension release, but instead are entitled to deferred benefits.

	Membership 31/03/10	Membership 31/03/11	Membership 31/03/12
All Fund Employers			
Actives	13,305	12,939	12,668
Deferreds	4,551	4,869	5,085
Pensioners	7,090	7,600	8,119
	24,946	25,408	25,872
<b>Scheduled Bodies</b> Actives Deferreds Pensioners	12,338 4,094 <u>6,820</u> 23,252	11,948 4,358 7,301 23,607	11,286 4,518 7,779 23,583
Admission Bodies			
Actives	967	991	1,382
Deferreds	457	511	567
Pensioners	270	299	340
	1,694	1,801	2,289

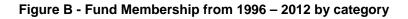
#### **Number of Scheme Members**

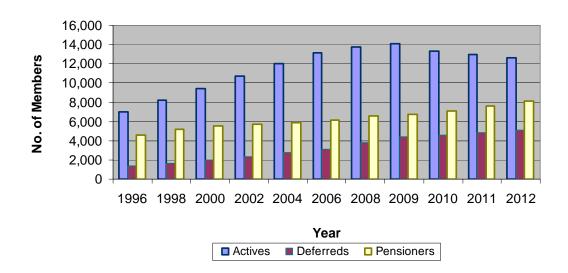
In general terms, total Fund membership (i.e. active, deferred and pensioner members) has reached something of a plateau in recent years. This is apparent from Figure A below where the steady membership increases of the late 1990s have reached a levelling out point.

This is further analysed in Figure B which demonstrates the emerging trend of reduced active members and increased pensioners and deferred members. Such a trend signifies a maturing of the Fund, and, if maintained, will have implications for the Fund's cash flows, the contribution rates paid by employers, and ultimately the investment strategy.



# Figure A - Fund Membership from 1996 – 2012 in aggregate





### **REVIEW OF THE YEAR – INVESTMENTS**

## Statement by Baillie Gifford & Co, Fund Managers

#### Economic and Market Background – 12 Months to 31 March 2012

During much of the 12 month period to 31 March, the overriding sentiment among investors was uncertainty, as a solution to problems in the Eurozone remained elusive and concerns persisted over the possibility of further weakness in the global economy. Meanwhile, confidence among consumers remained muted. This was reflected in poor retail sales and further weakness in house prices, especially in the UK, where several retailers closed for business.

However, during the early part of 2012, the European Central Bank made its latest attempt to stabilise the situation in the single currency area, and improving economic data began to emerge from the United States. Both of these factors had a generally positive impact on investment markets. Elsewhere, the outlook for China remained positive overall and spending by wealthy consumers in parts of Asia and the Middle East was buoyant.

Given the mixed backdrop, it is unsurprising that stock markets around the world enjoyed mixed fortunes. The UK ended the period around 1% higher, and the US posted a rise of 7%, but Emerging Markets lost 9% in sterling terms, Europe's woes were reflected in a decline of 11%, and Developed Asia (including Japan) ended the period 2% lower.

UK Government bond markets benefited from their perceived status as a safe haven in times of extreme turbulence and were up 14% over the period, while overseas government bonds advanced 5% in local currency terms. Corporate bond returns were more diverse but, taken as a whole, finished the period substantially higher, with UK corporate bonds performing particularly well to post a rise of 9%,

Baillie Gifford & Co Calton Square, 1 Greenside Row, Edinburgh EH1 3AN

#### **Investment Strategy**

In 2010/11 the Investment committee approved a revised Investment Strategy in which the Fund would decrease its allocation in traditional investments such as Equities and Bonds and increase its holding in Alternative Assets. Investments falling within the Alternative Asset class include Diversified Growth, Credit Markets, Infrastructure and Private Equity.

The revised allocation targets a 10% decrease in equities and 5% in bonds. This would fund the purchase of a Diversified Growth fund and the commitment to Infrastructure investments.

During 2011/12 the reallocation process commenced with the successful tender for new Infrastructure and Diversified Growth mandates.

Credit Suisse were appointed to the Infrastructure mandate with an \$80m commitment being made by the Fund. The initial investment was funded from the reduction in the Baillie Gifford Bonds mandate.

Baillie Gifford was awarded the mandate for the Diversified Growth fund with the transition successfully completed in March 2012. The new account was funded by reductions in the Baillie Gifford Bonds, Schroder UK Equity and Newton Global Equity mandates and currently accounts for 9% of the Fund.

Asset Class	Strategic Allocation %	Allocation as at 31/03/12 %	
Equities	60	64	
Bonds	10	10	
Property	10	8	
Alternatives	20	17	
Private Equity	5	7	
Infrastructure	5	1	
Diversified Growth	10	9	
Cash	-	1	

As the revised investment strategy has just been actioned, the Fund has no immediate plans to further review its strategy. However, in conjunction with its investment advisors, the Fund is constantly monitoring global market conditions and will respond to potential opportunities/threats as they occur.

#### **Corporate Governance**

As a responsible investor, the Fund seeks to promote corporate social responsibility, good practice and improved company performance amongst all companies in which it invests. To this end, the Fund monitors investee companies to ensure they meet standards of acceptable practice in relation to their key stakeholders. During the year, the monitoring role was achieved by engaging with companies through:

- the Fund's Investment Managers (see note 8 to the financial statements, p32)
- Pensions and Investment Research Consultants (PIRC) who provide advice and research services on all matters pertaining to shareholder voting responsibilities
- membership of the Local Authority Pension Fund Forum (LAPFF) comprising 53 local government pension funds to promote and maximise their investment interests

Since August 2010, the Fund has engaged with PIRC to cast votes at company meetings covered by its Global Corporate Governance Research. The service applies to the Fund's direct equity holdings (circa 125) which ensures consistency of voting intentions across the multi-manager portfolios. Previously the Fund allowed its equity managers to cast their own votes at company meetings. This position was reviewed as it had the potential for inconsistent voting across manager. During 2011/12, voting was undertaken at 150 company meetings at which 1,550 votes were cast in favour of resolutions, 352 opposed and 187 cases of abstentions.

Engagement should also be considered within the context of the UK Stewardship Code. The Code comprises of seven principles which seek to improve the quality of engagement between institutional investors and investee companies. Consistent with Code requirements, asset managers must produce a statement of their commitment or explain their alternative approach to company engagement. It is pleasing to note that each of the Fund's investment managers has expressed their commitment to the Code.

#### Investment Performance

#### Short Term (1 year)

The Fund earned a return of 3.9% over the financial year against a benchmark return of 2.6%. Main contributions to the outperformance came from the UK and Global Equities mandates.

#### Medium Term (3 years)

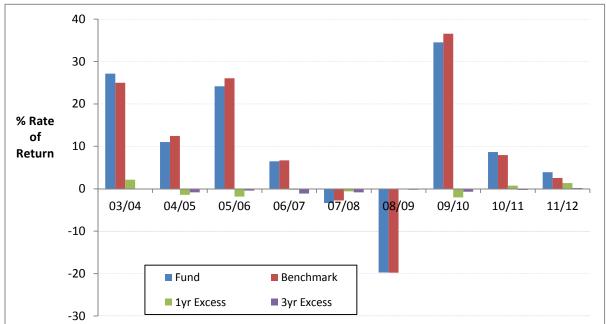
The Fund's return of 15% has outperformed its benchmark return by 0.2%. The Fund benefited, in particular, from strong performance by its Bonds and UK Equities managers.

#### Longer Term (10 years)

The Fund's longer term performance of 5.5% slightly lags its benchmark return by 0.4% p.a. over the period. However, it remains comfortably ahead of price and wage inflation to which the pension fund liabilities are linked.

#### Annualised returns to 31 March 2012

	1 Year	3 Years	10 Years
	%	%	%
Falkirk Council Pension Fund	3.9	15.0	5.5
Benchmark	2.6	14.8	5.9
Retail Prices Index	3.6	4.5	3.3
National Average Earnings	0.2	2.6	3.2



Rolling 3 Years Performance Annual periods ending 31st March including 1 year and rolling 3 years % excess returns

	Mar-04	Mar-05	Mar-06	Mar-07	Mar-08	Mar-09	Mar-10	Mar-11	Mar-12
	%	%	%	%	%	%	%	%	%
Fund	27.13	11.02	24.18	6.46	-3.36	-19.75	34.53	8.65	3.91
Benchmark	24.99	12.47	26.03	6.7	-2.76	-19.77	36.57	7.92	2.55
1yr Excess	2.14	-1.45	-1.85	-0.23	-0.6	0.02	-2.04	0.73	1.36
3yr Excess	-	-0.84	-0.44	-1.14	-0.84	-0.25	-0.71	-0.28	0.19

## STATEMENT OF ACCOUNTING POLICIES

The financial statements have been prepared in accordance with applicable International Financial Reporting Standards (IFRS) as stipulated in the Code of Practice on Local Authority Accounting in the United Kingdom 2011/12.

The following accounting statements summarise the transactions of the Fund for the financial year 2011/12 and their year-end position as at the 31<sup>st</sup> March 2012. As allowed under International Accounting Standard (IAS) 19, the actuarial present value of promised retirement benefit has been disclosed as a note to the accounts.

#### Basis

The Fund's financial statements are generally prepared on an accruals basis. However, the net assets statement does not include liabilities to pay pensions and benefits after the end of the fund year. Receipts and payments in respect of the transfer of benefits from and to other schemes are treated on a cash basis.

During the year 2011/12 there has been a review of accounting policy with regards to the treatment of employers' strain on fund contributions which has led to the restatement of previous year figures. To ensure compliance with the 2011/12 Code these payments are now recognised on an accrual basis whereas in previous years they had been accounted for on a cash basis.

#### (i) Valuation of Investments

Quoted investments are valued at closing prices. These prices may be the last trade prices or bid prices depending on the convention of the stock exchange or other market on which they are quoted. Overseas investments and cash are stated in sterling using exchange rates ruling at the financial year end.

The direct property portfolio was valued at 31 March 2011 by DM Hall LLP, Chartered Surveyors in accordance with the requirements of the RICS Valuation Standards 6<sup>th</sup> edition. This valuation is completed every 3 years, with the next one due 31 March 2014.

Unquoted holdings in private equity and infrastructure funds have been included at the fund managers' valuation adjusted for cash movements since the last valuation date.

#### (ii) Investment Income

Investment income is taken into account where dividends have been declared at the end of the financial year. The amount of irrecoverable withholding tax is disclosed as a separate line on the face of the Fund Account. Interest is included in the accounts on an accruals basis.

#### (iii) Investment Management Fees

Investment management fees are recognised on an accruals basis at a fee agreed in their respective mandates. Many of these fees are based on the market value of their particular holdings in the fund which can lead to fluctuations in the fee paid. The Fund does not contain any mandates with performance related fees.

#### **Critical Judgement in Applying Accounting Policies**

In applying these accounting policies, the Fund has had to make certain judgements about complex transactions or those involving uncertainty about future events. The critical judgements made in the statement of accounts are:

#### (i) Change in Treatment of Employers' Strain on Fund Contributions

To ensure compliance with the 2011/12 Code, the Fund has been required to change its treatment of employers' strain on fund contributions from being recognised on a cash basis to an accrual basis. This impacts on all strain payments made by employers in instalments.

Due to the complex nature and volume of these payments, the Fund has had to make assumptions based on the best available information when restating previous year balances. Under Section 3.3.2.3 of the Code of Practice on Local Authority Accounting, it is recognised that in some cases it may be impracticable for an entity to change an accounting policy retrospectively even after making every reasonable effort to do so.

Despite this allowance the Chief Finance Officer is comfortable with the assumptions made and the reasonableness of its end results.

#### (ii) Unquoted Investments

It should be recognised that determining the fair value of private equity and infrastructure investments is highly subjective. Inherently their valuations are based on forward-looking estimates and judgements are made on a variety of factors. These valuations are prepared in accordance with the International Private Equity and Venture Capital Valuation Guidelines or similar guidelines provided by the British Venture Capital Association, which follow the valuation principles of IFRS.

At 31 March 2012 the Fund had a value of £97.2m (2011 £66m) in unquoted private equity and infrastructure investments.

#### (iii) Actuarial present value of promised retirement benefits

Each Fund is required to disclose the estimated actuarial present value of promised retirement benefits as at the end of the financial year. These estimates are prepared by the Fund's Actuary. These values are calculated in line with IAS19 assumptions and comply with the requirements of IAS26. However, the results are subject to significant variances based on changes to the underlying assumptions.

#### Assumptions Made About the Future and Other Major Sources of Estimation Uncertainty

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council, private equity and infrastructure managers, the Fund Actuary and other financial information providers about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The table below highlights the approximate impact that small changes in the assumptions used by the Fund Actuary, would have on the liability of the Fund.

Change in assumptions at year ended 31 March 2012	Approximate % increase to liabilities	Approximate monetary amount (£m)
0.5% decrease in Real Discount Rate	9%	152
1 year increase in member life expectancy	3%	51
0.5% increase in the Salary Increase Rate	3%	51
0.5% increase in the Pension Increase Rate	7%	118

# PENSION FUND ACCOUNT

This statement shows the revenue account of the Pension Fund and separates those transactions which are related to dealings with members as opposed to those transactions which are a consequence of investment.

Restated 2010/11		2011/12	<b>N</b> <i>i</i>
£'000	CONTRIBUTIONS AND BENEFITS	£'000	Note
E7 202	Contributions receivable:	EQ 207	2/4
57,383	From Employers	58,207	3/4 3
17,197	From Employees Transfers from Other Schemes	16,538	3
3,899	Transfers from Other Schemes	2,455	
	Benefits Payable:		
(32,107)	Pensions	(36,326)	3
(19,504)	Lump Sums	(15,593)	3 3
(10,001)		(10,000)	C C
	Payments to and on account of leavers:		
(224)	Refunds of contributions	(191)	
(3,697)	Transfers Out	(2,825)	
(408)	Administrative and Other Expenses	(421)	
22,539	Net Additions from dealing with Members	21,844	
	RETURNS ON INVESTMENTS		
19,769	Investment Income	21,830	5
(328)	Taxation (Irrecoverable withholding tax)	(258)	
	Change in Market Value of Investments:		
75,648	Realised	24,424	
(3,396)	Unrealised	4,600	
(3,453)	Investment Management Expenses	(3,777)	6
88,240	Net Return on Investments	46,819	
110,779	Net Increase/(Decrease) in the Fund during the year	68,663	
1,075,943	Opening Net Assets as at 1 April 2011	1,186,722	
,,- <b>-</b>		, , -	
1,186,722	Closing Net Assets as at 31 March 2012	1,255,385	

# PENSION FUND NET ASSETS STATEMENT

This statement discloses the size and type of the r	et assets of the scheme at the end of the financial year.

Restated 2009/10	Restated 2010/11		2011/12	Nata
£'000	£'000		£'000	Note
		INVESTMENT ASSETS		7/8
191,331	225,585	Listed Investments U.K. Equities – Quoted	219,502	
3,896	4,678	U.K. Managed Funds – Unit Trusts	4,718	
73,700	74,951	U.K. Managed Funds – Property	85,736	
186,732	339,476	Overseas Equities	278,730	
10,837	10,531	Overseas Equilies Overseas Managed Funds – Property	9,183	
10,037	10,551	Unlisted Investments	9,105	
24,555	40,322	UK Managed Funds	51,189	
530,242	409,491	UK Managed Funds – Unitised Insurance	492,447	
21,520	25,690	Overseas Managed Funds	46,010	
2,550	2,300	UK Property	2,300	
2,550	2,300	OK Property	2,300	
		Cash Deposits		
6,608	26,846	Other Investment Balances	30,671	
8,351	7,823	Cash Deposits	8,836	
0,001	7,020		0,000	
		Other Financial Assets		
1,838	3,037	Dividends & Other Income Due	2,931	
59	-	Derivatives – Forward Foreign Exchange	344	9
1,06,219	1,170,730	Total Financial Assets	1,232,597	
.,,	.,,		-,,,	
		Financial Liabilities		
-	(6)	Derivatives – Forward Foreign Exchange	(93)	9
	( )	5 5		
1,062,219	1,170,724	NET FINANCIAL ASSETS	1,232,504	
		NON-CURRENT ASSETS		
1,922	3,965	Long Term Debtors	3,998	18
		CURRENT ASSETS		
9,103	7,299	Cash Balances	12,559	19
4,642	7,373	Debtors	7,918	20
		CURRENT LIABILITIES		
(1,943)	(2,639)	Creditors	(1,594)	21
1,075,943	1,186,722	NET ASSETS	1,255,385	

The financial statements summarise the transactions of the Fund during the year and the net assets at the year end. They do not take account of the obligations to pay pensions and other benefits which fall due after the end of the year. The actuarial position of the scheme, which does take account of such obligations, is discussed in the separate Actuarial Statement included in this report and the financial statements should be read in conjunction with that information. In addition, as required by IAS26, the Actuarial Present Value of Promised Retirement Benefits is disclosed in the Notes to the Pension Fund Accounts.

Bryan Smail, CPFA MBA Chief Finance Officer

## 1. Fund Operations and Membership

Falkirk Council is required to maintain a pension fund under the terms of the Local Government Pension Scheme (Administration) (Scotland) Regulations 2008. It is therefore deemed an Administering Authority for pension purposes.

The pension scheme to which the Fund relates is the Local Government Pension Scheme (LGPS). The LGPS, established under the Superannuation Act 1972, is a public sector scheme which provides defined benefits on a final salary basis. The scheme is contracted out of the State Second Pension and is fully registered with HM Revenue and Customs as a UK pension scheme.

The scheme rules are made by the Scottish Ministers through the office of the Scottish Public Pensions Agency and are mainly set out in the Local Government Pension Scheme (Administration) (Scotland) Regulations 2008 and the Local Government Pension Scheme (Benefits, Membership and Contributions) (Scotland) Regulations 2008.

Administration of the Fund is undertaken in-house. The investments of the Fund are overseen by a small in-house team and managed by external Fund Managers within the overall policy direction of the Council's Investment Committee.

Contributions to the Fund are made by active members and their employers. The Fund is then used to pay pension and lump sum benefits to members and their dependants. A list of employers who participate in the Fund is included in this report (p44).

#### 2. <u>Restatement of Previous Year Balances</u>

The Pension Fund Accounts for 2011/12 have required a change in accounting practice in respect to the treatment of employers' strain on fund contributions to ensure compliance with the Code of Practice on Local Authority Accounting in the United Kingdom 2011/12.

Under the Code, the Fund should account for the income due on strain payments in full in the year in which the liability on the employer occurs, thereby meeting the revenue recognition criteria set down in paragraph 2.7.2.10. This has no effect on previous treatment where the employers paid their strain on fund contributions in one off lump sums, but has significant impact on those electing to pay by instalments. Previous treatment of instalment payments was done on a cash basis meaning that strain income was only recognised when cash was received.

This accounting treatment has been revised to comply with the Code. The entire strain revenue is recognised as it occurs with a corresponding debtor set up for the remaining payments. This change in practice has had the following effect on previous years balances.

Restatement	Statements Restated £'000	Adjustments Made £'000	Restated Figures £'000
Opening 1 April 2010 Net Asset Statement Long Term Debtor Debtors Net Assets	- 3,991 1,073,370	1,922 651 2,573	1,922 4,642 1,075,943
31 March 2011 Net Asset Statement Long Term Debtor Debtors Net Assets	- 5,801 1,181,185	3,965 1,572 5,537	3,965 7,373 1,186,722
2010/11 Fund Account Contributions received from employers	52,306	5,077	57,383

#### 3. Contributions Receivable and Benefits Payable

	CONTRIBUTION Members £'000	Members Employers Pensions		S PAYABLE Lump Sum* £'000	
Administering Authority	5,514	19,197	12,337	6,263	
Other Scheduled Bodies	9,437	33,947	22,563	8,548	
Admission Bodies	1,587	5,063	1,426	782	
Totals	16,538	58,207	36,326	15,593	

\* Includes "Death Benefits" of £0.98m

## 4. Employers' Contributions

Normal Contributions Deficit Contributions	Administering Authority £'000 15,596 1,146	Other Scheduled Bodies £'000 28,330 2,081	Admission Bodies £'000 4,231 550	<b>Total</b> <b>£'000</b> 48,157 3,777
Strain on Fund Contributions Augmentation Contributions TOTAL	16,742 2,455 	30,411 3,536 - 33,947	4,781 282 - 5,063	51,934 6,273 - - 58,207

Normal contributions in the above table are sums paid by employers to fund the cost of ongoing benefit accrual (commonly referred to as "future service costs"). Deficit contributions are the sums paid by employers in order to return the Fund to an improved funding position (commonly referred to as "past service deficit"). The table shows an estimation of the split between normal and deficit contributions based on average contributions paid by employers in 2011/12. The level of normal and deficit contributions was set as a result of the Fund Valuation at 31<sup>st</sup> March, 2008. Contributions for 2012/13 will be determined according to the Fund Valuation as at 31<sup>st</sup> March, 2011.

The table also shows the pension strain contributions made by employers in order to fund the early release of scheme benefits.

2010/11 £'000		2011/12 £'000
8,077	UK Equities	9,956
108	UK Managed Funds – Others	142
2,984	UK Managed Funds – Property	2,690
7,800	Overseas Equities	8,990
323	Overseas Managed Funds – Property	123
-	UK Managed Funds – Unlisted	144
78	Overseas Managed Funds – Unlisted	(483)
208	UK Property	192 <sup>′</sup>
191	Cash & Other Income	76
19,769	TOTAL	21,830

# 6. Investment Management Expenses

2010/11 £'000		2011/12 £'000
3,347	External Investment Management Services	3,681
106	Internal Administration	96
3,453	TOTAL	3,777

# 7. Investments

	Market Value 01/04/11 £'000	Purchases at Cost £'000	Sale Proceeds £'000	Change in Market Value £'000	Market Value 31/03/12 £'000
Investment Assets					
UK Equities	225,585	42,285	(49,175)	807	219,502
UK Managed Funds – Unit Trusts	4,678	-	-	40	4,718
UK Managed Funds – Property	74,951	18,121	(8,983)	1,647	85,736
Overseas Equities	339,476	110,049	(163,865)	(6,930)	278,730
Overseas Managed Funds – Property	10,531	-	-	(1,348)	9,183
UK Managed Funds – Unlisted	40,322	12,212	(3,408)	2,063	51,189
UK Managed Funds – Unitised Insurance	409,491	120,461	(60,308)	22,803	492,447
Overseas Managed Funds – Unlisted	25,690	20,148	(2,249)	2,421	46,010
UK Property	2,300	-	-	-	2,300
Derivatives – Forward Foreign Exchange	(6)	1,152	(1,960)	1,065	251
	1,133,018	324,428	(289,948)	22,568	1,190,066
Other Investment Balances	29,883	51,221	(32,616)	(14,886)	33,602
Cash Deposits	7,823	· -	-	1,013	8,836
NET INVESTMENT ASSETS	1,170,724	375,649	(322,564)	8,695	1,232,504

	Market Value 01/04/10 £'000	Purchases at Cost £'000	Sale Proceeds £'000	Change in Market Value £'000	Market Value 31/03/11 £'000
Investment Assets	101 001	04.005	(40,400)	40.050	005 505
UK Equities	191,331	34,095	(13,193)	13,352	225,585
UK Managed Funds – Unit Trusts	3,896	-	-	782	4,678
UK Managed Funds – Property	73,700	6,891	(6,858)	1,218	74,951
Overseas Equities	186,732	199,236	(131,395)	84,903	339,476
Overseas Managed Funds –	10,837	-	-	(306)	10,531
Property					
UK Managed Funds – Unlisted	24,555	12,436	(1,615)	4,946	40,322
UK Managed Funds – Unitised Insurance	530,242	36,691	(121,227)	(36,215)	409,491
Overseas Managed Funds –	21,520	3,969	(913)	1,114	25,690
Unlisted	21,520	3,909	(913)	1,114	25,690
UK Property	2,550	-	-	(250)	2,300
Derivatives – Forward Foreign Exchange	59	832	(521)	(376)	(6)
J. J	1,045,422	294,150	(275,722)	69,168	1,133,018
Other Investment Balances	8,446	1,946	(2,004)	21,495	29,883
Cash Deposits	8,351	-	-	(528)	7,823
NET INVESTMENT ASSETS	1,062,219	296,096	(277,726)	90,135	1,170,724

Transaction costs are included in the cost of purchases and sale proceeds. Transaction costs include costs charged directly to the scheme such as fees, commissions and stamp duty. Transaction costs incurred during 2011/12 amounted to £573,156. In addition to the transaction costs disclosed above, indirect costs are incurred through the bid-offer spread on investments within pooled investment vehicles. The amount of indirect costs is not separately provided to the scheme.

The Fund holds the following investments in pooled funds, which are in excess of 5% of the value of the Fund.

2010/11		Investment Manager	Pooled Funds	2011/12	
£'000	%			£'000	%
-	-	Baillie Gifford Life Ltd.	Diversified Growth	114,422	9.1
91,792	7.8	LGIM Ltd *	UK Equity Index	93,176	7.4
90,051	7.6	LGIM Ltd *	North America Equity Index	90,813	7.2
69,524	5.9	Baillie Gifford Life Ltd	Sterling Aggregate Bond	72,416	5.8

\* LGIM Ltd – Legal & General Investment Management Ltd

# 8. Funds Under External Management

MARKET VALUE 2010/11			MARKET \ 2011/	
£ million	(%)		£ million	(%)
166.5	14.3	Aberdeen Asset Management	176.9	14.4
153.0	13.0	Baillie Gifford Life Ltd.	234.0	19.0
256.5	22.0	Legal and General Investment Management Ltd.	258.6	21.1
239.8	20.5	Newton Investment Management Ltd.	175.9	14.3
184.3	15.8	Schroder Investment Management Ltd.	181.1	14.7
96.4	8.2	Schroder Investment Management Ltd.	99.0	8.0
		(Property)		
38.3	3.3	SL Capital Partners LLP	44.7	3.6
28.7	2.5	Wilshire Private Markets Group	31.9	2.6
4.9	0.4	M&G UK Companies	10.3	0.8
-	-	Credit Suisse Securities	17.8	1.5
1,168.4	100.0	-	1,230.2	100.0

# 9. <u>Derivatives</u>

#### Derivatives – Forward Foreign Exchange Summary of Contracts held at 31 March 2012

Contract	Settlement Date	Value of Currency Bought £'000	Asset £'000	Liability £'000	Net £'000
Various Currency Forwards	Within 1 month	16,909	253	-	253
Various Currency Forwards	Within 2 months	15,043	91	-	91
Various Currency Forwards	Within 3 months	9,311	-	(93)	(93)

Three foreign currencies are involved with all contracts traded on an over-the-counter basis. These contracts are used by Fund Managers to reduce the extent to which the Fund is exposed to currency movements.

# 10. Securities Lending

The Fund did not participate in any stock lending programme managed by its global custodian, Northern Trust.

## 11. Classification of Financial Instruments

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the fair value amounts of financial assets and liabilities by category and net assets statement heading. No financial assets were reclassified during the accounting period.

All financial instruments are marked to market (at fair value) in the Fund's accounting records hence there is no difference between the carrying value and fair value.

Designated as fair value through net	31 March 2011	Financial liabilities at		Cesignated as fair value through net	81 March 2012	Financial liabilities at
asset statement £'000	Loans and receivables £'000	amortised cost £'000		asset statement £'000	Loans and receivables £'000	amortised cost £'000
			Financial assets			
505 000			Investment assets	(00.000		
565,062	-	-	Equities	498,232	-	-
480,181	-	-	Pooled investments	594,364	-	-
85,481	-	-	Property	94,919	-	-
-	-	-	Derivative contracts	344	-	-
-	-	-	Margin balances	-	-	-
-	7,823	-	Cash	-	8,836	-
-	29,883	-	Other investment balances	-	33,602	-
1,130,724	37,706	-		1,187,859	42,438	-
			Other assets			
-	7,299	-	Cash Balances	-	12,559	-
-	11,338	-	Debtors	-	11,916	-
-	18,637	-		-	24,475	-
1,130,724	56,343	-	Assets total	1,187,859	66,913	-
(6)			Financial liabilities Investment liabilities	(02)		
(6)	-	-	Derivative contracts	(93)	-	-
			Other liabilities			
-	-	(2,639)	Creditors	-	-	(1,594)
(6)	-	(2,639)	Liabilities total	(93)	-	(1,594)
1,130,718	56,343	(2,639)	-	1,187,766	66,913	(1,594)
			-			
			Total net financial			
		1,184,422	instruments			1,253,085
			Amounts not classified as			
		2,300	financial instruments			2,300
		1,186,722	Total net assets			1,255,385

#### 12. Net Gains and Losses on Financial Instruments

	2011 £'000	2012 £'000
Designated as fair value through net asset statement	69,418	22,567
Loans and receivables	20,967	(13,873)
Financial liabilities at amortised cost	-	-
Net gains and losses on financial instruments	90,385	8,694
Gains and losses on directly held freehold property	(250)	-
Change in market value of investments per fund account	90,135	8,694

#### 13. Valuation of Financial Instruments Carried at Fair Value

The valuation of financial instruments has been classified into three levels, according to the quality and reliability of information used to determine fair values.

#### Level 1

Financial instruments at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprise quoted equities and unit trusts. Listed investments are shown at bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange.

#### Level 2

Financial instruments at Level 2 are those where quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques are used to determine fair value and where these techniques use inputs that are based significantly on observable market data.

#### Level 3

Financial instruments at Level 3 are those where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data. Such instruments would include unquoted equity investments, which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions.

The values of the investments in private equity are based on valuations provided by the general partners to the private equity funds in which the Fund has invested. These valuations are prepared in accordance with the International Private Equity and Venture Capital Valuation Guidelines or similar guidelines provided by the British Venture Capital Association, which follow the valuation principles of IFRS. Valuations are usually undertaken annually at the end of December. Cash flow adjustments are used to roll forward the valuations to 31 March as appropriate.

The following table provides an analysis of the financial assets and liabilities of the pension fund grouped into Levels 1 to 3, based on the level at which the fair value is observable.

	Level 1 £'000	Level 2 £'000	Level 3 £'000	Total at 31 March 2012 £'000
Financial Assets				
Designated as fair value through net				
asset statement	876,198	214,462	97,199	1,187,859
Loans and receivables	66,913	-	-	66,913
Total Financial Assets	943,111	214,462	97,199	1,254,772
Financial Liabilities Designated as fair value through net				
asset statement	(93)	-	-	(93)
Financial liabilities at amortised cost	(1,594)	-	-	(1,594)
Total Financial Liabilities	(1,687)	-	-	(1,687)
				()/
Net Financial Assets	941,424	214,462	97,199	1,253,085
				Total at
	Level 1	Level 2	Level 3	31 March 2011
	£'000	£'000	£'000	£'000
Financial Assets	2000	2000	2000	2000
Designated as fair value through net				
asset statement	824,637	239,775	66,312	1,130,724
Loans and receivables	56,343	-	-	56,343
Total Financial Assets	880,980	239,775	66,312	1,187,067
Financial Liabilities				
Designated as fair value through net				
asset statement	(6)	-	-	(6)
Financial liabilities at amortised cost	(2,639)	-	-	(2,639)
Total Financial Liabilities	(2,645)	-	-	(2,645)
Net Financial Assets	878,335	239,775	66,312	1,184,422

#### 14. Nature and Extent of Risks Arising from Financial Instruments

#### **Risk and Risk Management**

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e. promised benefits payable to members). Therefore the aim of investment risk management is to minimise the risk of an overall reduction in the value of the fund and to maximise the opportunity for gains across the whole fund portfolio. The Fund achieves this through asset diversification to reduce market risk (as quantified below) and credit risk to an acceptable level. In addition the Fund manages its liquidity risk to ensure there is sufficient liquidity to meet the Fund's forecast cashflows.

#### Types of Investment Risk

Fluctuations in overall price can arise from a variety of sources including market risk, foreign exchange risk, interest rate risk and credit risk. Each of these vary in importance and will not by themselves account for the overall pricing risk faced. To some extent they may offset each other. The Fund's analysis combines these factors when looking at the total market price risk.

#### (i) Market Risk

Market risk is the risk of loss from fluctuations in equity and other asset prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix.

The objective of the Fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, the Council and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis.

The Fund manages these risks in two ways:

- The exposure of the Fund to market risk is monitored by maintaining asset class exposures such that risk remains within tolerable levels.
- Specific risk exposure is limited by applying maximum exposures to individual investments.

#### (ii) Interest Rate Risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risks, which represent the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Fund's interest rate risk is recognised by the Council and its investment advisors. The Fund monitors the interest rate risk faced and will adjust its strategy in accordance with its Statement of Investment Principles.

#### (iii) Currency Risk

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk on financial instruments that are denominated in any currency other than the functional currency of the Fund (£UK). The Fund holds both monetary and non-monetary assets denominated in currencies other than £UK.

The Fund's currency rate risk is recognised by the Council and its investment advisors. For the internally managed private equity and infrastructure funds it is the Fund's policy to convert all non GBP cash deposits to Sterling at the end of the month to reduce the currency risk faced. It is left to the external managers discretion if they wish to hedge their currency position within their respective mandate.

# (iv) Credit Risk

Credit risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's assets and liabilities (as outlined in Market Risk above).

In essence, the Fund's entire investment portfolio is exposed to some sort of credit risk. However the selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner.

Cash deposits are the major area of credit exposure where risk is not reflected in market price. At 31 March 2012 cash was 3.4% of total assets.

	Moody's Credit Rating	Balances at 31 March 2011 £'000	Balances at 31 March 2012 £'000
Held for Investment Purposes Northern Trust Global Investment Limited – Liquidity Funds Northern Trust Company – Cash Deposits	Aaa Aa3	8,014 26,293	9,761 23,072
Total Investment Cash		34,307	32,833
Held for Other Purposes Clydesdale Bank	C-	-	10,284
Total Cash		34,307	43,117

All of the Fund's cash deposits fall within the Council's minimum requirements of credit rating detailed in the Treasury Management Strategy.

#### (v) Liquidity Risk

Liquidity risk reflects the risk that the Fund will not be able to meet its financial obligations as they fall due. The Council therefore ensures that the Pension Fund has adequate cash and liquid resources to meet its commitments.

A majority of the Fund's investment assets (estimated to be over 85%) could be converted into cash within three months in normal market conditions.

#### (vi) Refinancing Risk

Refinancing risk is the risk that the Council will be bound to replenish a significant proportion of its Pension Fund financial instruments at a time of unfavourable interest rates. The Council is not bound by any obligation to replenish its investments. As such, the Council does not have any financial instruments that have a refinancing risk as part of its Pension Fund management and investment strategies.

#### **Sensitivity Analysis**

By analysing past movement of asset prices it is possible to gain an indication of the likely volatility of an asset class. As market risk does not remain constant it is important that any analysis is completed over a sufficient long term period. In consultation with Goldman Sachs and Lothian Pension Fund it was determined that 10 years of data would be a suitable indicator of likely movements for the Fund.

This risk analysis incorporates volatility from market, interest rate, foreign exchange, credit, and all other sources of risk, and, more importantly, makes allowance for how these risks may offset each other.

The Goldman Sachs analysis predicts that the following annual movements in price are possible

Asset Type	Potential price movement (+ or -)
World Listed Equity	17.2%
Emerging Market Equity	30.5%
UK Gilts	4.6%
Emerging Market Debt	10.8%
UK Property	13.6%
Private Equity	32.9%
Hedge Fund	9.9%
Commodities	22.4%
Credit	7.2%
Infrastructure	16.1%

These price movements use standard deviation to determine what shifts are reasonably possible during the year. In short, for every two out of three years the movement would be expected to be lower while the remaining years percentage would be expected to be higher.

	Value at 31 March		% change	Value on	Value on
Asset Type	2012	% of fund	+/-	increase	decrease
	£'000	%	%	£'000	£'000
World Listed Equity	714,041	57.9	17.2	836,857	591,226
Emerging Market Equity	61,619	5.0	30.5	80,413	42,825
UK Gilts	137,534	11.2	4.6	143,860	131,207
Emerging Market Debt	12,694	1.0	10.8	14,064	11,323
Property	100,686	8.2	13.6	114,379	86,992
Private Equity	104,629	8.5	32.9	139,052	70,206
Hedge Fund	21,074	1.7	9.9	23,160	18,987
Commodities	3,697	0.3	22.4	4,525	2,869
Corporate Credit	66,548	5.4	7.2	71,339	61,757
Infrastructure	9,982	0.8	16.1	11,589	8,375
Total [1]	1,232,504	100.0	16.8	1,439,238	1,025,767
Total [2]			14.5	1,411,710	1,053,298

Had the market price of the fund investments increased/decreased in line with the standard deviation for each asset class above, the net assets available to pay benefits would have been as follows:

It is important that we recognise the extent to which asset classes can move in correlation. 100% asset class correlation will move entirely in lock-step, while with 0% correlation they move independently. With negative correlation, they move in opposite directions. To the extent that correlation is less than 100%, the fund will benefit from diversification across asset classes and have a lower total volatility. Total [1] above does not take into account of how assets are correlated. The effect of correlation is shown in Total [2] and demonstrates the benefit of diversification reducing the volatility faced by 2.3%.

It should be noted that the above asset allocation for the fund differs to that stated earlier in the financial statements. This is the result of Goldman Sachs, in order to improve the accuracy of the risk assessment, breaking down the holdings of each Fund Manager and allocated investments to the asset type appropriate for the risk faced. Whilst the Fund has reported the asset allocation strictly by each Manager's mandate, Goldman Sachs have analysed the constituent elements of each mandate.

#### 15. Actuarial Valuation as at 31 March 2011

The most recent actuarial valuation, carried out under Regulation 32 of the Local Government Pension Scheme (Administration) (Scotland) Regulations 2008, was undertaken as at 31 March 2011. This disclosed that the Fund's assets were sufficient to meet 86% of its liabilities.

In determining the employer contribution rates, the actuary took into account the funding policy as set out in the Funding Strategy Statement. The policy of the Administering Authority is to pursue a funding level of 100% and to generally allow employers (notably the scheduled bodies) to recover from their deficit position over a period of 20 years.

Full details of the methods and assumptions used in the 2011 valuation are set out in the actuary's valuation report dated 30 March 2012.

Copies of the Valuation report and the Funding Strategy Statement can be found at www.falkirk.gov.uk/pensions.

#### 16. Actuarial Statement as at 31 March 2012

The Actuary has provided a statement describing the funding arrangements of the Fund during 2011/12. This can be found in a separate section later in this report (p42).

#### 17. Actuarial Present Value of Promised Retirement Benefits

The actuarial value of promised retirement benefits at the accounting date, based on a roll forward of the 31 March 2011 valuation and assumptions consistent with IAS19 (International Accounting Standard), has been estimated by the Fund Actuary as £1,684m (£1,490m at 31 March 2011). This figure is used by the Pension Fund for statutory accounting purposes and complies with the requirements of IAS26. The assumptions underlying the figure match those adopted for the Administering Authority's FRS17/IAS19 reports at each year end. The figure is only prepared for the purposes of IAS26 and has no validity in other circumstances. In particular, it is not relevant for calculations undertaken for funding purposes and setting contributions payable to the Fund.

The key assumptions relied upon by the actuary in deriving the actuarial present value of promised retirement benefits are as follows:

Financial Assumptions	31 March 2011 % p.a.	31 March 2012 %p.a.
Inflation/pensions increase rate	2.8	2.5
Salary increase rate	5.1 **	4.8 *
Discount rate	5.5	4.8

\* Salary increases are 1% p.a. nominal for 3 years to 31 March 2015 reverting to long term rate thereafter.

\*\* Salary increases are 1% p.a. nominal for the period to 31 March 2013 reverting to the long term rate thereafter.

#### **Longevity Assumptions**

The life expectancy assumption is based on Fund specific statistical analysis with improvements from 2008 in line with the Medium Cohort and a 1% p.a. underpin. Based on these assumptions, the average future life expectancies, in years, at age 65 are summarised below:

	31 March 2011	31 March 2012
	% p.a.	%p.a.
Current pensioners	23.0	25.8
Future pensioners (assumed to be currently 45)	24.9	27.7

#### **Commutation Assumptions**

An allowance is included for future retirements to elect to take 50% of the maximum additional tax-free cash up to HMRC limits for pre-April 2009 service and 75% of the maximum tax-free cash for post-April 2009 service.

#### 18. Long Term Debtors

	Strain on Fund Contributions (Due in over 1 year)	<b>2011</b> £'000 3,965	<b>2012</b> £'000 3,998
19.	<u>Cash Balances</u>		
	Bank Account Balance held by Falkirk Council	<b>2011</b> <b>£'000</b> - 7,299 7,299	<b>2012</b> <b>£'000</b> 10,284 2,275 12,559

As stipulated by The Local Government Pension Scheme (Management and Investment of Funds) (Scotland) Regulations 2010 (SSI 2010 No. 233), all Local Authority Pension Funds are required to operate their own bank account from the 1 April 2011. From the 1 April 2011 all payments made to the Fund are paid directly into the Fund's separate bank account. Previously the Fund maintained a cash balance through the Council's loans fund.

Due to the Fund using Falkirk Council's financial management system, there was a working balance at year end which has been subsequently reversed in 2012/13.

# 20. Debtors

	Contributions due – employers Contributions due – members Strain on Fund Contribution (Due within 1 year) Benefits Paid in Advance Sundry Debtors	<b>2011</b> <b>£'000</b> 2,840 1,032 1,572 1,012 917 7,373	<b>2012</b> <b>£'000</b> 4,053 1,371 2,082 198 214 7,918
21.	<u>Creditors</u>		
	Benefits Payable Miscellaneous Creditors and Accrued Expenses	<b>2011</b> <b>£'000</b> 205 2,434 2,639	<b>2012</b> <b>£'000</b> 226 1,368 1,594

## 22. Additional Voluntary Contributions

The Fund is required to offer an Additional Voluntary Contributions (AVC) facility to its Scheme Members. The arrangement operates on a money purchase basis with members' contributions being invested by Standard Life who are the Council's chosen AVC provider.

The AVC contributions are sent directly to Standard Life by employers and as a result, they do not form part of the contribution income of the Fund.

The net asset value of the AVC policy at 5 April 2012 was £2.41 million (£2.60 million at 5 April 2011). Contributions made by members during the year to 5 April 2012 were £0.22 million. Expenditure from the policy during the same period (including the purchase of member annuities) amounted to £0.50 million. These amounts are not included in the Pension Fund Accounts in accordance with regulation 4 of the Local Government Pension Scheme (Management and Investment of Funds)(Scotland) Regulations 2010 (SSI 2010 No. 233).

#### 23. Related Party Transactions

Falkirk Council Pension Fund is administered by Falkirk Council. Consequently there is a strong relationship between the Council and the Pension Fund.

The Council incurred costs of £472k (2010/11: £519k) in relation to the administration of the Fund and was subsequently reimbursed by the Fund for these expenses. The Council is also the single largest employer of members of the Pension Fund and contributed £16.7m to the fund in 2011/12 (2010/11: £17.4m). All monies owing to and due from the fund were paid in year.

Transactions between the Council and the Fund are monitored by the Creditors section within Corporate Finance with the aim of any balances being settled as soon as reasonably practicable.

#### 24. <u>Contractual Commitments</u>

As at 31 March 2012, the Fund had contractual commitments of £198m within its private equity and credit markets portfolio of which £93m remained outstanding at 31 March 2012.

## 25. Contingent Assets/Liabilities

The Fund has no material contingent assets or liabilities at the period end and there were no material non-adjusting events occurring subsequent to the period end.

#### 26. Events After the Net Asset Statement Date

The unaudited Statement of Accounts was issued by the Chief Finance Officer on 29 June 2012 and the audited Statement of Accounts was authorised for issue on xx xxxx 2012. Events taking place after this date are not reflected in the financial statements or notes. There have been no material events since the date of the Net Asset Statement which have required the figures in the financial statements and notes to be adjusted.

# ACTUARIAL STATEMENT FOR 2011/12

This statement has been prepared in accordance with Regulation 31A(1)(d) of the Local Government Pension Scheme (Scotland) (Administration) Regulations 2008, and Chapter 6 of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the UK 2011/12.

# Description of Funding Policy

The funding policy is set out in the Falkirk Council Funding Strategy Statement ("FSS"), dated December 2011. In summary, the key funding principles are as follows:

- To ensure the long term solvency of the Fund;
- To ensure that sufficient funds are available to meet all benefits as they fall due for payment;
- To enable employer contribution rates to be kept as nearly constant as possible and at a reasonable cost to the participating employers and to the taxpayers;
- To manage employers' liabilities effectively;
- To use reasonable measures to reduce the risk to scheme employers, and ultimately the taxpayers, from an employer defaulting on its pension obligations;
- To maximise the income from investments within reasonable risk parameters; and
- To address the different characteristics of the various employers to the extent that this is practical and cost effective.

The FSS sets out how the Administering Authority seeks to balance the conflicting aims of securing the solvency of the Fund and keeping employer contributions stable. The funding objective is to pursue a funding level of 100% (i.e. fund assets are 100% of the liabilities). Where an employer is in a deficit position, the funding strategy is generally to allow the deficit to be recovered over a period of 20 years. However, for employers whose covenant was considered by the Administering Authority to be sufficiently strong, contributions have been stabilised below the theoretical rate required to return their portion of the Fund to full funding over 20 years if the valuation assumptions are borne out. Asset-liability modelling has been carried out which demonstrate that if these contribution rates are paid and future contribution changes are constrained as set out in the FSS, there is still a better than 50% chance that the Fund will return to full funding over 20 years.

#### Funding Position as at the last formal funding valuation

The most recent actuarial valuation carried out under Regulation 32 of the Local Government Pension Scheme (Scotland) (Administration) Regulations 2008 was as at 31 March 2011. This valuation revealed that the Fund's assets, which at 31 March 2011 were valued at £1,199 million, were sufficient to meet 86% of the liabilities (i.e. the present value of promised retirement benefits) accrued up to that date. The resulting deficit at the 2011 valuation was £194 million.

Individual employers' contributions for the period 1 April 2012 to 31 March 2015 were set in accordance with the Fund's funding policy as set out in its FSS.

#### Principal Actuarial Assumptions and Method used to value the liabilities

Full details of the methods and assumptions used are described in my valuation report dated 30 March 2012.

#### (i) Method

The liabilities were assessed using an accrued benefits method which takes into account pensionable membership up to the valuation date, and makes an allowance for expected future salary growth to retirement or expected earlier date of leaving pensionable membership.

## (ii) Assumptions

A market-related approach was taken to valuing the liabilities, for consistency with the valuation of the Fund assets at their market value.

The key financial assumptions adopted for the 2011 valuation were as follows:

Financial assumptions	31 March 2011	
	% p.a. Nominal	% p.a. Real
Discount rate	5.9%	3.1%
Pay increases *	5.1%	2.3%
Price inflation/Pension increases	2.8%	-

\* plus an allowance for promotional pay increases. Short term pay growth was assumed to be 1% p.a. for 2011/12 and 2012/13, reverting to 5.1% p.a. thereafter.

The key demographic assumption was the allowance made for longevity. As described in the 2011 valuation report, life expectancy is based on the SAPS year of birth tables with improvements from 2008 in line with the Medium Cohort and a 1% p.a. underpin. Based on these assumptions, the average future life expectancies at age 65 are as follows (future pensioners are assumed to be aged 45 at 31 March 2011):

	Males	Females
Current Pensioners	23.0 years	25.8 years
Future Pensioners	24.9 years	27.7 years

Copies of the 2011 valuation report and Funding Strategy Statement are available on request from Falkirk Council, administering authority to the Fund.

#### Experience over the period since April 2011

The Administering Authority monitors the funding position on a regular basis as part of its risk management programme. The most recent funding update was produced as at 31 January 2012. It showed that the funding level (excluding the effect of any membership movements) has worsened since the 2011 valuation due to falling real bond yields and lower asset returns than expected.

The next actuarial valuation will be carried out as at 31 March 2014. The Funding Strategy Statement will also be reviewed at that time.

Catherine McFadyen Fellow of the Institute and Faculty of Actuaries For and on behalf of Hymans Robertson LLP 29 June 2012

# SCHEDULED AND ADMISSION BODIES AS AT 31 MARCH 2012

#### **Scheduled Bodies**

Central Scotland Joint Fire and Rescue Service Central Scotland Joint Valuation Board Central Scotland Joint Police Board Clackmannanshire Council Falkirk Council Forth Valley College Scottish Children's Reporter Administration (SCRA) Scottish Environment Protection Agency (SEPA) Scottish Police Services Authority (Ex-Central Scotland Police) Stirling Council Visit Scotland (Ex-Argyll, The Isles, Stirling, Loch Lomond and Trossachs Tourist Board)

#### Admission Bodies

Active Stirling Alsorts Amey (Clackmannanshire Schools Project) Association of Scottish Colleges **Ballikinrain School** Central Scotland Council for Racial Equality **Central Carers Association** Ceteris **Community Training and Development Unit** Cowane's Hospital **Dollar Academy Trust** Falkirk Community Trust Ltd Forth and Oban Ltd (Falkirk Schools Project) Forth and Oban Ltd (Stirling Schools Project) Forth Valley GIS Ltd McLaren Community Leisure Centre Open Secret Playplus Raploch URC Scottish Autism Seamab School Smith Art Gallery Snowdon School Ltd Stirling District Tourism Ltd Stirling Enterprise Park Limited Stirling University Strathcarron Hospice Valad Management (UK) Ltd Water Industry Commission for Scotland Waterwatch Scotland

# STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS

# THE ADMINISTERING AUTHORITY'S RESPONSIBILITIES

The Authority is required to:-

- Make arrangements for the proper administration of the financial affairs of the Pension Fund in its charge and to ensure that one of its officers has the responsibility for the administration of those affairs. In this Authority, that officer is the Chief Finance Officer.
- Manage its affairs to secure economic, efficient and effective use of its resources and safeguard its assets.

## THE CHIEF FINANCE OFFICER'S RESPONSIBILITIES

The Chief Finance Officer is responsible for the Statement of Accounts which have been properly prepared in accordance with the Local Government (Scotland) Act 1973, and the Code of Practice on Local Authority Accounting in the United Kingdom 2011/12 (the Code) and the 2007 Pensions Statement of Recommended Practice (the 2007 Pensions SORP).

In preparing this Statement of Accounts, the Chief Finance Officer has:-

- selected suitable accounting policies and then applied them consistently;
- made judgements that were reasonable and prudent; and
- complied with the accounting code of practice.

The Chief Finance Officer has also:-

- kept proper accounting records which were up to date; and
- taken reasonable steps to prevent and detect fraud and other irregularities.

#### STATEMENT OF ACCOUNTS

The Statement of Accounts presents a true and fair view of the financial position of the Pension Funds as at 31 March 2012 and their income and expenditure for the year ended 31 March 2012.

Bryan Smail, CPFA MBA Chief Finance Officer 29 June 2012

# ADDITIONAL INFORMATION

# **Key Documents Online**

You can find further information on what we do and how we do it, on our website <u>www.falkirk.gov.uk/pensions</u>. The following documents are on the website:

- Actuarial Valuation Reports
- Funding Strategy Statement
- Annual Report and Accounts
- Governance Policy Statement
- Statement of Investment Principles

#### **Fund Key Contracts**

Actuaries:	Hymans Robertson LLP
Bankers:	Clydesdale Bank
Investment Custodians:	The Northern Trust Company
Investment Managers:	Details can be found in the notes to the accounts
Additional Voluntary Contributions (AVC) Managers:	Standard Life
Solicitors:	Falkirk Council - Legal Services

#### **Contact Details**

If you would like further information about Falkirk Council Pension Fund, please contact us.

Address:	Falkirk Council Pension Fund
Telephone:	01324 506316
Fax	01324 506334
E-Mail	pensions@falkirk.gov.uk or investments@falkirk.gov.uk
Web	www.falkirk.gov.uk/pensions

#### Independent Auditor

The Auditor appointed for this purpose by the Accounts Commission for Scotland is:

Audit Scotland Osborne House 1/5 Osborne Terrace Edinburgh